

## **2020/21 Quarter 1 Review - Delivery Program 2017-2021**

**File No: X025796**

### **Summary**

This report reviews the operating and capital results against budget for the 2020/21 financial year, and progress against the performance measures identified within the Operational Plan 2020/21, being the fourth year of the Delivery Program 2017-2021.

The Covid-19 pandemic, and the City's response to support its community through this crisis, has had a significant impact on the City's operations and adversely impacted its financial performance. A number of financial risks remain which are outlined in the body of the report and include anticipated further reductions in commercial property income, parking related income and additional areas of expenditure. Nonetheless, the City has performed ahead of expectations over the first quarter against a budget that was re-framed to take into account the impact of the Covid-19 virus, and remains in a solid financial position which is forecast to continue.

Council's financial performance at Quarter 1 2020/21 reflected an Operating Result of \$29.1M, against a YTD budget of \$20.3M. After allowing for interest income, capital grants and contributions, depreciation and capital project related costs, the Council has achieved a YTD net deficit of \$26.7M against a YTD deficit budget of \$41.2M, a deficit result that incorporates the City's final contribution of \$40.9M to the NSW Government for the Light Rail. The favourable full year variance of \$23.5M predominately reflects favourable variances in operating expenditure and a gain on sale of assets, with the major variances discussed within the body of this report, and full details provided at Attachment A.

The Capital Works Program expenditure of \$81.4M compares to a YTD budget of \$84.3M. The annual forecast for the program has been revised to \$276.3M against a full year budget of \$287.4M. A summary of the 2020/21 capital project expenditure and forecast is outlined within the body of this report, and detailed at Attachment B.

The Information Services capital expenditure, for projects developed internally was \$5.2M, which is \$0.5M favourable when compared to the YTD budget, and a full year forecast of \$19.3M, slightly over the budget of \$18.7M, with adjustments to budget requested in Attachment B.

The Plant and Equipment expenditure at Quarter 1, net of disposals, was \$1.5M against a YTD budget of \$2.9M, with a full year forecast of \$14.0M.

Property net divestments at Q1 are \$11.6M, with a full year forecast of \$121.4M.

This quarterly report focuses on the Council's financial performance and updates progress against the Capital Works Program. The detailed review of operational performance against the City's integrated plans are provided bi-annually after the December (Quarter 2) and June (Quarter 4) financial quarters, in line with the integrated planning regulatory requirements.

The additional supplementary reports, which include details of contracts over \$50,000, major legal issues and the Quick Response, Banner Pole and Reduced Rate Grant Programs, are provided at Attachment C for information.

## Recommendation

It is resolved that Council:

- (A) note the financial performance of Council for the first quarter, ending 30 September 2020, including the Quarter 1 Net Deficit of \$26.7M and the full year Net Surplus forecast of \$1.0M, as outlined in within the report and summarised in Attachment A to the subject report;
- (B) note the Quarter 1 Capital Works expenditure of \$81.4M and a revised full year forecast of \$276.3M, and approve the proposed adjustments to the adopted budget, including bringing forward \$3.3M of future year's funds into 2020/21 and approve \$2.0M from capital works contingency, as detailed in Attachment B to the subject report;
- (C) note the Information Services capital expenditure of \$5.2M (net of disposals), the full year forecast of \$19.3M, and approve the proposed adjustments to the adopted budget including bringing forward \$2.0M of future year's funds into 2020/21 and approve \$0.3M from capital works contingency, as detailed in Attachment B to the subject report;
- (D) note the Quarter 1 Plant and Assets expenditure of \$1.5M, net of disposals, and the full year forecast of \$14.0M;
- (E) note the Quarter 1 Property Divestment proceeds of \$11.6M, and the full year forecast net Property Acquisitions of \$121.4M; and
- (F) note the supplementary reports, including contracts issued over \$50,000, major legal issues and the Quick Response, Banner Pole and Reduced Rate Grant Programs in Quarter 1, as detailed in Attachment C to the subject report.

## Attachments

- Attachment A.** Financial Results Summary
- Attachment B.** Capital Expenditure Financial Results
- Attachment C.** First Quarter Supplementary Report 2020/21
- Attachment D.** First Quarter Community Recovery Plan Report 202//21

**Background**

1. The City's 2017-2021 Delivery Program and 2020/21 Operational Plan, including the 2020/21 budgets, were adopted by Council on 29 June 2020.
2. The Local Government Act 1993 requires quarterly progress reports against the financial objectives and six-monthly reports against the Operational Plan.
3. This report provides the first quarter (Q1) and full year forecast financial results for the 2020/21 financial year, and the achievements to date against the Operational Plan objectives.
4. A Q1 Financial Results Summary, together with a detailed breakdown of income and expenditure items, and a separate report showing operating results by the principal activities identified within the Operational Plan, are provided at Attachment A.
5. The Capital Expenditure results to Q1, together with a summary of project expenditure, and proposed budget adjustments for 2020/21 and future years, are outlined within the body of this report and detailed at Attachment B.
6. Additional reports, including expenditure against contingency funds, contracts over \$50,000, major legal issues and the Quick Response, Banner Pole and Reduced Rate Grant Programs, are also provided at Attachment C for information

**2020/21 Operating Budget**

7. The adopted 2020/21 budget projected operating income of \$591.4M and operating expenditure of \$500.8M, for an Operating Surplus of \$90.6M. After allowing for interest income of \$5.8M, capital grants and contributions of \$33.1M, depreciation expenses of \$102.9M, capital project related costs of \$8.0M and outgoing contribution for light rail of \$41.1M, Council budgeted for a Net Deficit of \$22.5M.

**First Quarter Operating Results**

8. The Q1 Operating Surplus was \$29.1M against a budget of \$20.3M, a favourable variance of \$8.8M. After allowing for interest income, capital grants and contributions, depreciation and capital project related costs, the Net Deficit was \$26.7M against a budget deficit of \$41.2M, a favourable variance of \$14.6M.
9. The result includes an operating income result which is slightly favourable to budget of \$1.8M, a favourable variance to budget of \$7.0M for operating expenditure, a \$3.9M unfavourable variance for capital grants and contributions and unfavourable variances of \$3.1M for depreciation and \$1.0M for capital project related costs not leading to the creation of a City of Sydney asset.

10. The primary operating income variations to the budget are detailed in the table below:

<b>Income Type</b>	<b>2020/21 YTD Budget Variance</b>  Favourable / (Unfavourable)	<b>2020/21 Full Year Budget Variance</b>  Favourable / (Unfavourable)	<b>Comment</b>
Advertising Income	\$0.2M	(\$0.3M)	Banner Pole income has reduced due to the ongoing impacts of Covid-19 more than anticipated in the budget.
Building and Development Applications	\$0.0M	(\$0.5M)	Council changed its Community Participation Plan in September, and we no longer need to charge developers for advertising notification of their development applications in a newspaper.
Commercial Properties	(\$0.4M)	(\$2.9M)	The unfavourable result reflects a reduction in QVB ground rent due to Covid-19 impacts, and commercial portfolio rent relief requests in line with the Federal Government's Code of Conduct for commercial tenancies and New South Wales (NSW) government legislation.
Community Properties	(\$0.5M)	(\$1.6M)	Reflects waiving of Childcare accommodation grant tenants for July to September, and the postponement of an accommodation agreement with MOCA (Museum of Chinese in Australia) for the former Haymarket library.
Enforcement Income	\$2.3M	\$4.2M	Budget reduced for the Covid-19 impact, with recovery ahead of that anticipated. Revenue NSW however have paused collections of outstanding fines for a period, impacting our normal recovery rates.
Footway Licenses	\$0.0M	(\$0.9M)	Reflecting Council's decision to waive footway licenses for the financial year.

<b>Income Type</b>	<b>2020/21 YTD Budget Variance</b>  Favourable / (Unfavourable)	<b>2020/21 Full Year Budget Variance</b>  Favourable / (Unfavourable)	<b>Comment</b>
Grants and Contributions	\$0.4M	\$1.6M	Due to contributions for the temporary 'pop up' cycleways from the NSW Government.
Other Building Fees	\$0.2M	\$0.3M	Increased Crane fees, Barricades, and Temporary Crossing fees, as a result of increased building activity in CBD.
Parking Meter Income	(\$0.4M)	(\$1.0M)	Ongoing impact from Covid-19 and Council's decision to extend free parking for essential workers.
Parking Station Income	(\$0.4M)	(\$1.1M)	Ongoing impact from Covid-19 and Council's decision to extend free parking for essential workers.
Venue/Facility Income	(\$0.3M)	(\$1.6M)	Due to the temporary closure of Council's venues.
Work Zone	\$0.5M	\$0.6M	Increased building activity in CBD and payment for temporary road closures and work-zones in LGA.

11. The primary operating expenditure variances to the budget are detailed in the table below:

<b>Expenditure Type</b>	<b>2020/21 YTD Budget Variance</b>  Favourable / (Unfavourable)	<b>2020/21 Full Year Budget Variance</b>  Favourable / (Unfavourable)	<b>Comment</b>
Employee Related	\$2.1M	\$12.0M	Predominately relates to permanent vacancies. (partially offset by an increase in agency used to backfill). Recruitment has slowed while the City navigates through the impacts of Covid-19 and financial recovery.

<b>Expenditure Type</b>	<b>2020/21 YTD Budget Variance</b>  Favourable / (Unfavourable)	<b>2020/21 Full Year Budget Variance</b>  Favourable / (Unfavourable)	<b>Comment</b>
Bad and Doubtful Debts	\$0.3M	\$0.0M	A provisional sum was budgeted in anticipation of the Covid-19 impacts, particularly in relation to our property tenants, which are still being assessed.
Enforcement and Infringement Costs	\$0.9M	\$1.5M	The profit share agreement (based on receipts of cash collected) is lower than expected due to the impact of Covid-19, where Revenue NSW did not actively collect outstanding infringements.
Event Related Expenditure	\$0.4M	\$0.9M	Ongoing impact of Covid-19 on many projects across the City.
Facility Management	\$0.6M	\$1.1M	The contractor operating the City's Aquatic Centres, have advised a lower than anticipated holding cost.
General Advertising	\$0.1M	\$0.4M	As noted in the income section above, this favourable variance reflects a change in the Community Participation Plan, with no requirement for notification of development applications etc in print media.
Infrastructure Maintenance	\$0.9M	\$2.1M	Timing of works relating to parks, landscaping and street tree maintenance, and monorail removal works which will not commence this financial year
IT Related	\$0.3M	\$0.5M	Includes the timing for the commencement of the managed security services project.

<b>Expenditure Type</b>	<b>2020/21 YTD Budget Variance</b>  Favourable / (Unfavourable)	<b>2020/21 Full Year Budget Variance</b>  Favourable / (Unfavourable)	<b>Comment</b>
Other Asset Maintenance	\$0.5M	\$0.2M	Timing of the delivery for Public Art Maintenance.  The reclassification of operational cost to relocate traffic signalling related to Lawson St/Lawson Square.
Other Operating Expenditure	\$0.4M	\$0.3M	Predominately due to reduced bank charges from Parking Meters and Stations, and reduced traffic management costs as the City's New Year's Eve event is not going ahead.
Property Related Expenditure	(\$0.3M)	\$0.2M	YTD relates to timing of additional costs required for annual fire safety statements defects and remediation.
Service Contracts	(\$0.5M)	(\$0.3M)	Relates to the temporary 'pop up' cycleway projects, with costs being recovered, as reflected in Grants and Contributions income forecast noted above.
Waste Disposal Charges	(\$0.4M)	(\$0.3M)	Waste generation tonnages and associated processing charges have increased in all categories from domestic bin pickups, recycling, general clean ups as more people are staying and working from home due to Covid-19.

<b>Income Type</b>	<b>2020/21 YTD Budget Variance</b>  Favourable / (Unfavourable)	<b>2020/21 Full Year Budget Variance</b>  Favourable / (Unfavourable)	<b>Comment</b>
Capital Grants and Contributions	(\$3.9M)	(\$5.3M)	Due to the changes in timing of section 7.11 cash contributions where payment was required upon issue of construction certificate stage but now deferred to issue of occupation certificate.

<b>Expenditure Type</b>	<b>2020/21 YTD Budget Variance</b>  Favourable / (Unfavourable)	<b>2020/21 Full Year Budget Variance</b>  Favourable / (Unfavourable)	<b>Comment</b>
Depreciation	(\$3.1M)	\$0.0M	The unfavourable variance relates to the revaluations of some infrastructure asset classes at year end and changes to componentisation of several buildings, resulting in an adjustment of \$2.0M.

<b>Expenditure Type</b>	<b>2020/21 YTD Budget Variance</b>  Favourable / (Unfavourable)	<b>2020/21 Full Year Budget Variance</b>  Favourable / (Unfavourable)	<b>Comment</b>
Capital Project Related Costs	(\$1.0M)	\$1.2M	The variance reflects the timing of expenditure on works that cannot be capitalised (e.g. demolition costs and NSW Government owned traffic signals.)



<b>Expenditure Type</b>	<b>2020/21 YTD Budget Variance</b>  Favourable / (Unfavourable)	<b>2020/21 Full Year Budget Variance</b>  Favourable / (Unfavourable)	<b>Comment</b>
Gain (Loss) on Sale of Assets	\$13.6M	\$13.6M	Result reflects the divestment of 90 Regent Street as endorsed by Council, and a compulsory divestment of three parcels City owned land at Observatory Hill acquired by the NSW Department of Education.

12. The City's finance performance has generally been strong across Council, but there are some units that have been more adversely impacted by Covid-19 than anticipated when the operating budget was reframed in June. These units are currently forecasting an unfavourable year end position.
13. The Property Unit is currently forecasting an unfavourable result due to the Federal Government's Code of Conduct for commercial tenancies and New South Wales (NSW) government legislation, which requires landlords to support qualifying tenants by waiving and deferring rent to reflect their reductions in turnover. The Unit is still working through the impacts for each individual tenant, and the forecast reflects their best estimates of the full year impact at this time. Council's decision to extend the waiver of footway licences has also impacted forecast income.

### **Capital Expenditure**

14. The Capital Works program achieved expenditure of \$81.4 against a YTD budget of \$84.3M.
15. The full year forecast of the capital works program has been reduced from \$287.4M to \$276.3M following the latest review, which assessed the expected delivery of the projects and revised cost estimates for each individual project.
16. Capital Works projects that are finalised with savings may be utilised to offset the additional expenditure in programs requiring additional funds for project completion.
17. Progress on a number of projects has also advanced beyond that included within the program budget projections for 2020/21. Approval is therefore sought to bring forward funds of \$3.3M from future years' capital works forward estimates and approve \$2.0M from capital works contingency and to reallocate funds from within relevant programs, into the 2020/21 budget to continue the progress on these projects.
18. There are also a number of changes proposed within the future years' forwards estimates. Full details are provided in Attachment B.

19. A number of projects are currently forecasting variances within the capital programs asset enhancement group for the 2020/21 financial year:
- (a) Bicycle Related Works:
    - (i) Kent Street at Gas Lane Pedestrian and Cyclist crossing improvements; Potential savings.
  - (b) Green Infrastructure:
    - (i) Parks Water Reuse Program; The business case is under development, with future projects to be drawn from this program once approved.
  - (c) Open Space and Parks:
    - (i) Urban Skate Park - Sydney Park; Project nearing completion with anticipated savings.
    - (ii) New Park - Green Square (Mandible Street); The original project is no longer proceeding as an alternate development option for open space in this area is being pursued.
    - (iii) City Centre Playground Works; The playground planned for Cook + Phillip Park has been delayed to allow finalisation of plan of management for the park. Construction will likely commence in 2023.
    - (iv) The Crescent Lands at Johnston's Creek; Project ahead of schedule
  - (d) Properties - Community, Cultural and Recreational:
    - (i) 119 Redfern Street; Project goals redefined in response to community need.
    - (ii) South Sydney Hospital Site - stage 2 (Cultural/Community/Health Facilities); The Green Square Integrated Community Facility and School is a joint project between the City and the Department of Education. The partnership arrangements are set out in a project deed, with execution of the deed awaiting final NSW Treasury approval of the Department's Business Case and subsequent Council approval. The City's component of the project costs will not be paid until the deed is executed. The forecast variance reflects the delay in execution of the project deed.
  - (e) Public Domain asset enhancement:
    - (i) City Centre Pedestrian Improvement - George Street South and Hay Street; When the project was flagged jointly with State Government early this year, the construction commencement was expected in late 2020, which now stands at early 2021. Expenditure for each year has been reviewed and scheduled to align with the design and construction delivery program.
    - (ii) Kings Cross Public Domain - Macleay Street; Project commencement delayed to early October 2020 due to NSW Covid-19 Public Health Orders and restriction for Potts Point.

- (iii) Zetland Avenue – East (Joynton Avenue to Victoria Park Parade); Potential saving to be transferred to Joynton Avenue upgrade.
  - (iv) Joynton Avenue upgrade (Hansard Street to Elizabeth Street); Increase scope includes removal of contaminated material.
- (f) Stormwater Drainage asset enhancement:
  - (i) Erskineville Trunk Drainage; review of Burrows Road Flood mitigation options underway with Sydney Water.
  - (ii) Joynton Avenue Stormwater Drainage Upgrade; Project ahead of schedule
- 20. Significant variances are also forecast for a number of the 2020/21 capital programs asset renewal budgets and future years' forward estimates, including:
  - (a) Property Assets:
    - (i) Kings Cross Police Station - Cooling / Heating upgrade; Access requirements required by tenant have impacted the timing of the project.
    - (ii) Woolworths Building - Façade Remediation; Additional budget required reflecting the outcome of the tender.
    - (iii) Corporation Building - Façade, Roof, Window, Awning Repairs; Additional budget required following the tender process.
    - (iv) Pine Street Creative Arts Annex Internal Works; Potential savings.
  - (b) Public Art – asset renewal
    - (i) Public Art - Sculpture Walk review - conservation and deaccession; Wuganmagulya – Restoration requires additional work.
- 21. A financial summary of the Capital Works program, the proposed budget adjustments, and a status report on all active capital projects exceeding \$5.0M in value is provided at Attachment B.
- 22. Information Services capital expenditure, for internally developed projects, is \$5.2M against a budget of \$5.7M with a forecast of \$19.3M which is slightly above the full year budget of \$18.7M. Approval is sought to bring forward funds of \$2.0M from future years' forward estimates and approve \$0.3M from capital works contingency into the 2020/21 budget to continue progress on these projects.
- 23. The Plant and Equipment expenditure incurred during the year to date, net of disposals, was \$1.5M against a budget of \$2.9M with a slight underspend forecast for the full year.
- 24. The Property acquisitions and divestments result at Q1 reflects the divestment of 90 Regent Street as endorsed by Council, an acquisition for open space in Alexandria, and a compulsory divestment by the Department of Education on three parcels at Observatory Hill. The time between the gazette of the compulsory acquisition and payment to the City is attributed to new land surveys to address historic anomalies and the Valuer General determination of market value in the case of the freehold property owned by City of Sydney.

**Operational Highlights**

25. There were a number of operational highlights, including:

- (a) As of July 1, Sydney's council-owned properties are run entirely on renewable electricity, sourcing power generated by the Bomen Solar Farm in Wagga Wagga, along with another solar venture in Nowra and wind farms in Glen Innes. The 250-hectare solar farm at Bomen has the capacity to output 120 megawatts or the equivalent to power up to 36,000 homes in Australia. Energy from the Bomen farm will combine with Sydney City's combined output from more than 6,607 solar panels across 42 council-owned properties.
- (b) In July the City accepted the handover from Transport for NSW of the Sydney light rail route and public domain. This means that Transport for NSW, through its light rail operator Transdev, now looks after the light rail tracks and we are responsible for the public spaces around them.
- (c) Phase two of the Food Scraps Recycling Trial commenced on 28 September 2020 and will run for a further 12 months. An additional 700 houses from across the City joined the trial from the start of phase two, bringing the number of participating houses to just over 1,000. 150 additional apartment buildings will be added to the scheme during this phase, taking the total number of participating apartment buildings to 250. At full scale, the food scraps recycling service will be made available to more than 20,000 households across the City in phase two.
- (d) Transport for NSW and the City are working together to deliver pop up cycleways as part of the NSW Government's Covid-19 response, and as part of the City of Sydney's Community Recovery Plan. Completed cycleways include Sydney Park Road pop up cycleway (delivered by Transport for NSW), Henderson, Railway and Bridge pop up cycleway, Pitt Street North pop up cycleway, Moore Park Road and Fitzroy Street pop up cycleway (delivered by Transport for NSW), Dunning Avenue pop up cycleway and Pyrmont Bridge Road pop up cycleway (construction by Transport for NSW).
- (e) The City approved Covid-19 relief grants for 654 projects, worth a total of \$8.85 million, which included 144 businesses operating at night. These grants are on top of previously announced Covid-19 relief measures and are part of the City's long term investment in Sydney's night time economy, supporting live music and performance venues to diversify or expand their programming and upgrade their equipment.
- (f) The City has also provided \$734,869 for food support through Covid-19 Relief Grants to 18 not for profit agencies and businesses. These grants support the delivery of 7,800 meals and 1,420 hampers to individuals and families in the City of Sydney every week. The City has supported production and delivery of over 100,000 meals and 10,984 food hampers across the local government area in partnership with over 60 agencies. We have now provided nearly \$2 million dollars to food services to support people in our local community.

- (g) On 31 July the City launched our food appeal with Oz Harvest including unveiling The OzHarvest Market Waterloo. The OzHarvest Market Waterloo helps the city's vulnerable have more access to food in Sydney and is delivered in partnership between OzHarvest, City of Sydney and the NSW Land and Housing Corporation. The volume of 'rescued' food has fluctuated during the pandemic and OzHarvest has purchased food for the first time in 16 years to meet a surge in demand.
- (h) The City of Sydney's Inclusive and Accessible Public Domain Policy and Guidelines was announced as the winner of the 2020 Disability Access and Inclusion category of the 2020 National Awards for Local Government. The Awards celebrate the outstanding achievements of local government in providing Australian communities with services that foster inclusiveness, diversity, vibrancy and cohesiveness. Over 100 applications were submitted across all categories of awards – spanning the arts, regional growth, public safety, disability access and Indigenous communities – for judging by independent panels of government, non-government and industry experts.
- (i) Sydney Park has won the top prize at one of the world's most prestigious architecture awards programs, taking out the Jury Award in the Architecture + Water category of the 2020 Architizer A+ Awards, in New York. The 44-hectare park harvests 850 million litres of stormwater a year from the surrounding suburbs of Newtown, Erskineville, Redfern and Alexandria, cleans and recycles the water as part of its water features throughout the park, and then re-uses it to top up wetlands, for irrigation and to supply the City of Sydney depot nearby. The design has also managed to preserve native animal habitats, with the wetlands now boasting the highest population of native bird species in the local area.
- (j) The City spent \$200,000 for the purchase of reusable cloth masks and the distribution of those masks and health related material to support vulnerable communities including people sleeping rough and those living in social housing or boarding houses in our local government area. The masks were distributed during September.
- (k) In the last several months whilst many of the City's facilities have been forced to temporarily close, lighting at some aquatic and community centres was converted to sustainable LED lighting making them even more energy efficient. The upgrades aim to reduce carbon emissions by an estimated 540 tonnes which is close to the electricity used by 90 average Australian households over a year. The Ian Thorpe Aquatic Centre and Wilcox Mofflin Building received full lighting upgrades with every light replaced. LED lighting was also installed at Cook + Phillip Park Pool, Victoria Park Pool, Ultimo Community Centre and Redfern Community Centre.

### Financial Implications

- 26. At Quarter 1, the Operating Result was \$29.1M, with a Net Deficit of \$26.7M, representing a favourable variance of \$14.6M against budget.
- 27. Financial performance in all principle activities, as defined within the Delivery Program 2017-2021, continues to be satisfactory against budget.
- 28. The full year forecast reflects a Net Surplus of \$1.0M, which is favourable to budget by \$23.5M, as detailed within the body of this report.

29. The 2020/21 year end cash position is forecast to be \$331.3M, which is \$16.4M favourable to the adopted budget.
30. The City remains in a strong financial position, in line with the financial targets published in its long term financial plan, underlining its capacity to deliver its operational and capital expenditure improvement commitments. Surplus funds not yet required for projects are generally being directed towards specific cash reserves (restrictions), in accordance with Council's resolution and the City's long term financial plan, while the majority of the unrestricted cash is required to fund those capital programs without a specific reserve.
31. The Covid-19 pandemic continues to have an adverse impact on a number of the City's key income streams. Enforcement revenue appears to be recovering slightly earlier than anticipated when Council adopted its revised budget in June 2020, while other revenue streams including parking activities are still behind anticipated levels. Most notably, our property business is still working to support our qualifying tenants through the impacts of the pandemic, in line with the Federal Government's Code of Conduct and State Government legislation, and their forecast financial results for the year remain a work in progress. In addition, the City has continued to expend significant sums in supporting the local economy and community, with the 24-hour Al Fresco initiative in conjunction with the NSW Government, the most recent example.
32. The challenging operating environment is expected to continue well into the 2020/21 financial year and beyond. Council has adopted a financial recovery plan and will continue to review its operational and capital programs regularly, and revise them as required, to ensure that they remain affordable in the current environment to ensure our long-term financial sustainability.

### **Relevant Legislation**

33. The Local Government Act 1993 and Local Government (General) Regulation 2005 require quarterly progress reports against the financial objectives and regular reports (at least six monthly) against the Operational Plan.
34. Section 406 of the Act requires councils to comply with the Integrated Planning and Reporting Guidelines, issued by the Chief Executive of the Office of Local Government.

### **Critical Dates / Time Frames**

35. The quarterly report is due to be submitted to Council within two months of the end of the respective quarter.

### **Public Consultation**

36. The information contained within this report reflects Council's financial performance in the 2020/21 financial year.

### **BILL CARTER**

Chief Financial Officer

# **Attachment A**

<b>Financial Results Summary</b>
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## Council

\$'000

	YTD			Full Year				
	Current Budget	Actual	Variance Fav/(Unfav)	Original Budget	Adjustment	Current Budget	Annual Forecast	Var
Operating Income	140,377	142,166	1,789	591,371	9,209	600,580	596,152	(4,428)
Salary Expense	60,400	58,308	2,092	240,954	(333)	240,621	228,644	11,978
Expenditure	59,701	54,791	4,910	259,819	9,542	269,360	262,469	6,892
Operating Expenditure	120,100	113,099	7,002	500,773	9,209	509,982	491,112	18,869
<b>Operating Result (Before Depreciation, Interest, Capital-Related Costs and Capital Income)</b>	<b>20,277</b>	<b>29,068</b>	<b>8,791</b>	<b>90,598</b>	<b>(0)</b>	<b>90,598</b>	<b>105,040</b>	<b>14,442</b>
<b>Add Additional Income:</b>								
Interest Income	1,504	1,718	214	5,817	(0)	5,817	5,465	(353)
Capital Grants and Contribution	6,907	2,962	(3,944)	33,108	(0)	33,108	27,808	(5,300)
<b>Less Additional Expenses:</b>								
Depreciation	27,326	30,431	(3,105)	102,904	(0)	102,904	102,960	(57)
Capital Project Related Costs	1,710	2,724	(1,013)	8,017	(0)	8,017	6,867	1,150
Light Rail Contribution to NSW Government	40,900	40,900	0	41,100	0	41,100	41,100	0
Gain (Loss) on Investment Funds	0	0	0	0	0	0	0	0
Gain (Loss) on Sale of Assets	0	13,649	13,649	0	0	0	13,649	13,649
Gain (Loss) on Properties	0	0	0	0	0	0	0	0
<b>Net Operating Surplus/(Deficit)</b>	<b>(41,249)</b>	<b>(26,658)</b>	<b>14,591</b>	<b>(22,497)</b>	<b>(0)</b>	<b>(22,497)</b>	<b>1,034</b>	<b>23,532</b>
Capital Works	84,340	81,391	2,949	156,840	130,540	287,381	276,280	11,101
Capital Works TDS	5,724	5,224	500	12,299	6,418	18,717	19,275	(558)
Plant and Equipment	2,943	1,534	1,409	0	14,435	14,435	13,998	437
Property Acquisition / (Divestment)	0	(11,596)	11,596	121,430	0	121,430	121,430	0
<b>Capital Expenditure Total</b>	<b>93,008</b>	<b>76,554</b>	<b>16,454</b>	<b>290,569</b>	<b>151,393</b>	<b>441,962</b>	<b>430,983</b>	<b>10,980</b>
<b>Available Funds</b>								
Opening Balance	632,794	632,794	0	598,153	34,641	632,794	632,794	0
Cash Surplus/(Deficit)	(64,820)	3,385	68,205	(291,927)	(26,028)	(317,956)	(301,537)	16,419
<b>Closing Balance</b>	<b>567,974</b>	<b>636,179</b>	<b>68,205</b>	<b>306,225</b>	<b>8,612</b>	<b>314,838</b>	<b>331,257</b>	<b>16,419</b>



# City of Sydney | Quarterly Income Statement | Quarter 1 - 2020/21

## Council

\$'000

	Sep YTD				Full Year				
	Budget	Actual	Variance Fav/(Unfav)	Variance %	Original Budget	Adjustment	Current Budget	Forecast	Variance Fav/(Unfav)
<b>OPERATING INCOME</b>									
Rates & Annual Charges	93,086	93,103	17	0%	372,343	0	372,343	372,343	0
Child Care Fees	445	271	(173)	(39%)	1,778	(0)	1,778	1,778	0
Private Work Income	1,354	1,457	103	8%	5,546	(0)	5,546	5,531	(15)
Parking Station Income	1,891	1,452	(439)	(23%)	8,168	0	8,168	7,100	(1,068)
Parking Meter Income	8,409	8,007	(402)	(5%)	33,383	(0)	33,383	32,380	(1,003)
Building & Development Application Incom	1,611	1,648	37	2%	6,445	0	6,445	5,945	(500)
Building Certificate	291	317	25	9%	1,166	0	1,166	1,188	22
Other Building Fees	2,545	2,759	215	8%	10,179	0	10,179	10,504	325
Advertising Income	1,761	1,944	182	10%	6,756	0	6,756	6,456	(300)
Work Zone	3,275	3,746	471	14%	13,829	0	13,829	14,379	550
Venue/Facility Income	354	68	(286)	(81%)	8,301	0	8,301	6,693	(1,608)
Library Income	7	3	(4)	(56%)	176	0	176	88	(88)
Health Related Income	22	12	(11)	(48%)	493	0	493	493	(0)
Other Fees	662	904	242	37%	3,525	0	3,525	3,664	139
Enforcement Income	6,502	8,778	2,276	35%	32,867	0	32,867	37,094	4,228
Community Properties	1,893	1,438	(455)	(24%)	247	8,255	8,503	6,875	(1,628)
Footway Licences	0	1	1	1408%	935	0	935	0	(935)
Commercial Properties	13,370	12,965	(405)	(3%)	68,477	(8,255)	60,222	57,362	(2,860)
Sponsorship Income	1	3	2	216%	234	0	234	164	(70)
Other Income	43	50	7	16%	513	(141)	371	452	80
Grants and Contributions	2,856	3,240	384	13%	14,166	9,350	23,516	25,152	1,636
Other Revenue	0	(0)	(0)	0%	0	0	0	0	0
<b>Income (Excluding Internals)</b>	<b>140,377</b>	<b>142,166</b>	<b>1,789</b>	<b>1%</b>	<b>589,528</b>	<b>9,209</b>	<b>598,737</b>	<b>595,642</b>	<b>(3,095)</b>
VIK Income	0	0	0	0%	1,843	(0)	1,843	511	(1,332)
<b>Operating Income</b>	<b>140,377</b>	<b>142,166</b>	<b>1,789</b>	<b>1%</b>	<b>591,371</b>	<b>9,209</b>	<b>600,580</b>	<b>596,152</b>	<b>(4,428)</b>
<b>OPERATING EXPENDITURE</b>									
Salaries and Wages	48,912	46,631	2,281	5%	195,738	(750)	194,988	183,193	11,795
Agency Contract Staff	2,289	3,166	(877)	(38%)	8,043	461	8,504	11,073	(2,568)
Travelling	41	4	37	90%	215	0	215	194	22
Employee Oncosts	1,884	1,690	194	10%	6,842	(64)	6,778	5,319	1,459
Superannuation	5,587	5,220	367	7%	22,269	20	22,288	21,232	1,056

# Council

\$'000

	Sep YTD				Full Year				
	Budget	Actual	Variance Fav/(Unfav)	Variance %	Original Budget	Adjustment	Current Budget	Forecast	Variance Fav/(Unfav)
Workers Compensation Insurance	1,035	1,035	(0)	(0%)	4,140	0	4,140	4,140	(0)
Fringe Benefit Tax	179	179	0	0%	715	(0)	715	715	(0)
Training Costs (excluding salaries)	187	154	33	18%	1,402	0	1,402	1,410	(9)
Other Employee Related Costs	286	229	57	20%	1,590	(0)	1,590	1,368	222
<b>Salary Expense</b>	<b>60,400</b>	<b>58,308</b>	<b>2,092</b>	<b>3%</b>	<b>240,954</b>	<b>(333)</b>	<b>240,621</b>	<b>228,644</b>	<b>11,978</b>
Bad & Doubtful Debts	345	13	332	96%	1,380	(0)	1,380	1,380	0
Consultancies	529	454	75	14%	4,032	(0)	4,032	4,154	(122)
Enforcement & Infringement Costs	1,896	1,013	883	47%	8,489	0	8,489	6,987	1,502
Event Related Expenditure	473	112	361	76%	11,440	3,282	14,722	13,838	884
Expenditure Recovered	(1,154)	(1,599)	445	(39%)	(6,845)	(0)	(6,845)	(5,174)	(1,672)
Facility Management	2,225	1,658	567	25%	10,162	0	10,162	9,071	1,091
General Advertising	251	146	105	42%	1,568	371	1,939	1,492	447
Governance	364	326	38	11%	1,779	0	1,779	1,732	47
Government Authority Charges	1,924	1,889	35	2%	7,799	0	7,799	7,642	156
Grants, Sponsorships and Donations	10,795	10,414	380	4%	26,258	4,300	30,558	30,349	208
Infrastructure Maintenance	10,045	9,105	940	9%	46,438	104	46,542	44,449	2,093
Insurance	1,010	960	50	5%	4,039	(0)	4,039	4,024	15
IT Related Expenditure	2,988	2,672	316	11%	13,602	(0)	13,602	13,143	459
Legal Fees	686	616	69	10%	3,548	5	3,553	3,307	247
Operational Contingencies	0	0	0	0%	7,000	(210)	6,790	7,000	(210)
Other Asset Maintenance	898	385	513	57%	3,233	(2)	3,231	3,058	173
Other Operating Expenditure	2,882	2,529	354	12%	10,740	708	11,448	11,197	250
Postage & Couriers	343	296	47	14%	1,484	(0)	1,484	1,366	119
Printing & Stationery	326	166	159	49%	1,904	98	2,002	1,948	54
Project Management & Other Project Costs	41	25	16	39%	1,188	0	1,188	1,237	(49)
Property Related Expenditure	7,155	7,483	(328)	(5%)	31,478	145	31,624	31,396	227
Service Contracts	4,921	5,375	(454)	(9%)	22,327	10	22,337	22,605	(269)
Stores & Materials	1,045	1,132	(87)	(8%)	4,723	722	5,446	5,401	44
Surveys & Studies	457	428	28	6%	2,235	0	2,235	2,153	82
Telephone Charges	725	488	237	33%	2,826	0	2,826	2,861	(35)
Utilities	2,828	2,725	103	4%	11,973	(0)	11,973	11,977	(4)
Vehicle Maintenance	609	519	90	15%	2,778	8	2,786	2,656	130
Waste Disposal Charges	5,096	5,461	(365)	(7%)	20,400	(0)	20,400	20,708	(309)

# Council

\$'000

	Sep YTD				Full Year				
	Budget	Actual	Variance Fav/(Unfav)	Variance %	Original Budget	Adjustment	Current Budget	Forecast	Variance Fav/(Unfav)
<b>Expenditure</b>	<b>59,701</b>	<b>54,791</b>	<b>4,910</b>	<b>8%</b>	<b>257,976</b>	<b>9,542</b>	<b>267,517</b>	<b>261,958</b>	<b>5,559</b>
VIK Expenditure	0	0	0	0%	1,843	(0)	1,843	511	1,332
<b>Expenditure Including VIK</b>	<b>59,701</b>	<b>54,791</b>	<b>4,910</b>	<b>8%</b>	<b>259,819</b>	<b>9,542</b>	<b>269,360</b>	<b>262,469</b>	<b>6,892</b>
<b>Depreciation)</b>	<b>120,100</b>	<b>113,099</b>	<b>7,002</b>	<b>6%</b>	<b>500,773</b>	<b>9,209</b>	<b>509,982</b>	<b>491,112</b>	<b>18,869</b>
<b>Operating Result (Before Depreciation, Interest, Capital-Related Costs and Capital Income)</b>	<b>20,277</b>	<b>29,068</b>	<b>8,791</b>	<b>43%</b>	<b>90,598</b>	<b>(0)</b>	<b>90,598</b>	<b>105,040</b>	<b>14,442</b>
<b>Add Additional Income:</b>									
Interest Revenue	1,504	1,718	214	14%	5,817	(0)	5,817	5,465	(353)
Capital Grants	6,407	2,957	(3,449)	(54%)	31,108	(0)	31,108	25,808	(5,300)
Capital Grants - Works In Kind	500	5	(495)	(99%)	2,000	0	2,000	2,000	0
<b>Less Additional Expenses:</b>									
Capital Project Related Costs	1,710	2,724	(1,013)	-59%	8,017	(0)	8,017	6,867	1,150
Depreciation	27,326	30,431	(3,105)	(11%)	102,904	(0)	102,904	102,960	(57)
Light Rail Contribution to NSW Government	40,900	40,900	0	0%	41,100	0	41,100	41,100	(0)
Gain Loss on Sale of Assets	0	13,649	13,649	0%	0	0	0	13,649	13,649
<b>Net Operating Surplus/(Deficit)</b>	<b>(41,249)</b>	<b>(26,658)</b>	<b>14,591</b>		<b>(22,497)</b>	<b>(0)</b>	<b>(22,497)</b>	<b>1,034</b>	<b>23,532</b>
<b>Capital Expenditure</b>									
Capital Works	84,340	81,391	2,949	3%	156,840	130,540	287,381	276,280	11,101
Capital Works ISU	5,724	5,224	500	9%	12,299	6,418	18,717	19,275	(558)
Plant and Assets	2,943	1,534	1,409	48%	0	14,435	14,435	13,998	437
Property Acquisition / Divestment	0	(11,596)	11,596	0%	121,430	0	121,430	121,430	0
<b>Total Capital Expenditure</b>	<b>93,008</b>	<b>76,554</b>	<b>16,454</b>		<b>290,569</b>	<b>151,393</b>	<b>441,962</b>	<b>430,983</b>	<b>10,980</b>

## City of Sydney | Actual v Budget Operating Result by Division &amp; Unit | Q1 2020/21

Does not include internals	Income				Expenditure				Operating Result			
<i>Division/Unit</i>	<i>Budget</i>	<i>Actual</i>	<i>Variance Fav/(Unfav)</i>	<i>% Variance</i>	<i>Budget</i>	<i>Actual</i>	<i>Variance Fav/(Unfav)</i>	<i>% Variance</i>	<i>Budget</i>	<i>Actual</i>	<i>Variance Fav/(Unfav)</i>	<i>% Variance</i>
<i>\$'000</i>												
<b>Chief Executive Office</b>			-		<b>1,986</b>	<b>1,736</b>	<b>249</b>	<b>13%</b>	<b>(1,986)</b>	<b>(1,736)</b>	<b>249</b>	<b>13%</b>
Chief Executive Office			-		386	354	31	8%	(386)	(354)	31	8%
Councillor Support			-		542	434	108	20%	(542)	(434)	108	20%
Office of the Lord Mayor			-		821	751	70	9%	(821)	(751)	70	9%
Secretariat			-		237	198	40	17%	(237)	(198)	40	17%
<b>Chief Financial Office</b>	<b>118</b>	<b>118</b>	<b>0</b>	<b>0%</b>	<b>2,562</b>	<b>2,392</b>	<b>170</b>	<b>7%</b>	<b>(2,444)</b>	<b>(2,273)</b>	<b>170</b>	<b>7%</b>
Business Planning and Performance			-		315	317	(3)	-1%	(315)	(317)	(3)	-1%
CFO Administration		1	1	-	346	309	37	11%	(346)	(308)	37	11%
Financial Planning and Reporting			-		681	685	(3)	-1%	(681)	(685)	(3)	-1%
Procurement			-		666	593	73	11%	(666)	(593)	73	11%
Rates	118	117	(1)	-1%	554	487	66	12%	(436)	(370)	66	15%
<b>Chief Operations Office</b>	<b>44</b>	<b>48</b>	<b>4</b>	<b>10%</b>	<b>5,401</b>	<b>5,008</b>	<b>393</b>	<b>7%</b>	<b>(5,357)</b>	<b>(4,960)</b>	<b>397</b>	<b>7%</b>
Chief Operations Office	44	48	4	10%	393	386	6	2%	(349)	(338)	11	3%
City Conversations			-		234	224	10	4%	(234)	(224)	10	4%
City Design			-		601	506	95	16%	(601)	(506)	95	16%
City Transformation			-		202	141	61	30%	(202)	(141)	61	30%
Green Infrastructure			-		237	181	56	24%	(237)	(181)	56	24%
Green Square			-		133	127	5	4%	(133)	(127)	5	4%
Indigenous Leadership and Engagement			-		158	112	46	29%	(158)	(112)	46	29%
Project Management Office			-		80	83	(3)	-4%	(80)	(83)	(3)	-4%
Strategic Community Engagement			-		252	205	47	19%	(252)	(205)	47	19%
Strategy, Urban Analytics & Communications			-		2,737	2,665	72	3%	(2,737)	(2,665)	72	3%
Sustainability			-		372	377	(4)	-1%	(372)	(377)	(4)	-1%
<b>City Life</b>	<b>1,817</b>	<b>1,045</b>	<b>(772)</b>	<b>-43%</b>	<b>21,909</b>	<b>19,782</b>	<b>2,127</b>	<b>10%</b>	<b>(20,093)</b>	<b>(18,738)</b>	<b>1,355</b>	<b>7%</b>
City Business & Safety			-		712	615	97	14%	(712)	(615)	97	14%
City Life Management			-		461	427	34	7%	(461)	(427)	34	7%
Creative City	255	50	(205)	-81%	4,529	3,756	773	17%	(4,274)	(3,706)	568	13%
Grants and Sponsorship			-		9,811	9,400	411	4%	(9,811)	(9,400)	411	4%
Social Programs and Services	1,486	973	(513)	-35%	5,708	5,010	698	12%	(4,222)	(4,037)	185	4%
Sustainability Programs	75	21	(54)	-72%	689	574	115	17%	(613)	(553)	61	10%
<b>City Planning Development and Transport</b>	<b>4,421</b>	<b>4,544</b>	<b>123</b>	<b>3%</b>	<b>10,680</b>	<b>9,815</b>	<b>865</b>	<b>8%</b>	<b>(6,259)</b>	<b>(5,272)</b>	<b>988</b>	<b>16%</b>
City Access	31	60	29	92%	886	887	(1)	0%	(854)	(827)	28	3%
Construction & Building Certification Services	2,369	2,577	208	9%	687	611	76	11%	1,682	1,966	283	17%
Health & Building	237	102	(136)	-57%	3,808	3,412	396	10%	(3,571)	(3,311)	260	7%
Planning Assessments	1,581	1,637	56	4%	3,607	3,323	285	8%	(2,026)	(1,685)	341	17%
Strategic Planning and Urban Design	202	168	(34)	-17%	1,692	1,583	109	6%	(1,490)	(1,415)	75	5%
<b>City Projects and Property</b>	<b>15,376</b>	<b>15,509</b>	<b>133</b>	<b>1%</b>	<b>14,247</b>	<b>14,506</b>	<b>(259)</b>	<b>-2%</b>	<b>1,130</b>	<b>1,004</b>	<b>(126)</b>	<b>-11%</b>
City Property	15,376	14,590	(786)	-5%	11,777	11,690	86	1%	3,600	2,900	(700)	-19%
CPP - Development and Strategy		18	18	-	965	677	288	30%	(965)	(658)	307	32%
CPP - Infrastructure Delivery		853	853	-	234	1,055	(822)	-352%	(234)	(202)	32	14%

## City of Sydney | Actual v Budget Operating Result by Division &amp; Unit | Q1 2020/21

Does not include internals  Division/Unit  \$'000	Income				Expenditure				Operating Result			
	Budget	Actual	Variance Fav/(Unfav)	% Variance	Budget	Actual	Variance Fav/(Unfav)	% Variance	Budget	Actual	Variance Fav/(Unfav)	% Variance
CPP - Professional Services		48	48	-	1,271	1,083	188	15%	(1,271)	(1,036)	235	19%
<b>City Services</b>	<b>24,131</b>	<b>26,479</b>	<b>2,347</b>	<b>10%</b>	<b>49,218</b>	<b>44,715</b>	<b>4,502</b>	<b>9%</b>	<b>(25,087)</b>	<b>(18,237)</b>	<b>6,850</b>	<b>27%</b>
City Greening and Leisure	124	127	2	2%	9,485	7,985	1,500	16%	(9,361)	(7,858)	1,502	16%
City Infrastructure and Traffic Operations (CITO)	6,812	7,608	796	12%	9,669	8,915	754	8%	(2,857)	(1,307)	1,550	54%
City Rangers	6,346	8,785	2,439	38%	6,361	5,232	1,129	18%	(15)	3,553	3,568	24002%
City Services Management			-		121	129	(8)	-7%	(121)	(129)	(8)	-7%
City Services Strategy			-		219	217	2	1%	(219)	(217)	2	1%
Cleansing & Waste	512	445	(67)	-13%	16,709	16,227	482	3%	(16,197)	(15,782)	415	3%
Parking and Fleet Services	10,300	9,459	(840)	-8%	4,143	3,719	424	10%	6,157	5,741	(416)	-7%
Security & Emergency Management			-		1,610	1,518	92	6%	(1,610)	(1,518)	92	6%
Venue Management	38	55	17	46%	902	774	128	14%	(864)	(719)	146	17%
<b>Corporate Costs</b>	<b>93,848</b>	<b>93,778</b>	<b>(70)</b>	<b>0%</b>	<b>912</b>	<b>2,249</b>	<b>(1,337)</b>	<b>-147%</b>	<b>92,936</b>	<b>91,529</b>	<b>(1,406)</b>	<b>-2%</b>
<b>Legal and Governance</b>	<b>6</b>	<b>2</b>	<b>(5)</b>	<b>-73%</b>	<b>3,068</b>	<b>3,026</b>	<b>42</b>	<b>1%</b>	<b>(3,061)</b>	<b>(3,024)</b>	<b>37</b>	<b>1%</b>
Council Elections			-		204	254	(50)	-25%	(204)	(254)	(50)	-25%
Governance			-		164	118	46	28%	(164)	(118)	46	28%
Internal Audit			-		92	96	(4)	-5%	(92)	(96)	(4)	-5%
Legal Services	0		(0)	-100%	1,437	1,447	(10)	-1%	(1,437)	(1,447)	(10)	-1%
Risk Management	6	2	(5)	-73%	1,171	1,110	61	5%	(1,164)	(1,108)	56	5%
<b>People Performance and Technology</b>	<b>616</b>	<b>644</b>	<b>28</b>	<b>4%</b>	<b>10,118</b>	<b>9,869</b>	<b>250</b>	<b>2%</b>	<b>(9,502)</b>	<b>(9,225)</b>	<b>277</b>	<b>3%</b>
Business and Service Improvement			-		175	185	(10)	-6%	(175)	(185)	(10)	-6%
Customer Service	611	639	28	5%	1,884	1,778	107	6%	(1,273)	(1,139)	134	11%
Data and Information Management Services	5	5	0	3%	1,830	1,822	7	0%	(1,825)	(1,817)	8	0%
Internal Office Services			-		73	69	5	6%	(73)	(69)	5	6%
Technology and Digital Services			-		3,927	3,690	237	6%	(3,927)	(3,690)	237	6%
Workforce Services			-		2,229	2,325	(96)	-4%	(2,229)	(2,325)	(96)	-4%
<b>Total Operating Result</b>	<b>140,377</b>	<b>142,166</b>	<b>1,789</b>	<b>1%</b>	<b>120,100</b>	<b>113,099</b>	<b>7,002</b>	<b>6%</b>	<b>20,277</b>	<b>29,068</b>	<b>8,791</b>	<b>43%</b>

## City of Sydney | Full Year Budget v Full Year Forecast Operating Result by Division &amp; Unit | Q1 2020/21

Division/Unit	Income				Expenditure				Operating Result			
	Budget	Forecast	Variance Fav/(Unfav)	% Variance	Budget	Forecast	Variance Fav/(Unfav)	% Variance	Budget	Forecast	Variance Fav/(Unfav)	% Variance
	\$'000											
<b>Chief Executive Office</b>				-	<b>8,021</b>	<b>7,705</b>	<b>317</b>	<b>4%</b>	<b>(8,021)</b>	<b>(7,705)</b>	<b>317</b>	<b>4%</b>
Chief Executive Office				-	1,528	1,469	59	4%	(1,528)	(1,469)	59	4%
Councillor Support				-	2,153	2,112	41	2%	(2,153)	(2,112)	41	2%
Office of the Lord Mayor				-	3,399	3,182	217	6%	(3,399)	(3,182)	217	6%
Secretariat				-	942	942	0	0%	(942)	(942)	0	0%
<b>Chief Financial Office</b>	<b>472</b>	<b>472</b>		<b>0%</b>	<b>10,256</b>	<b>10,046</b>	<b>209</b>	<b>2%</b>	<b>(9,783)</b>	<b>(9,574)</b>	<b>209</b>	<b>2%</b>
Business Planning and Performance				-	1,391	1,391	0	0%	(1,391)	(1,391)	0	0%
CFO Administration				-	1,376	1,313	63	5%	(1,376)	(1,313)	63	5%
Financial Planning and Reporting				-	2,669	2,743	(74)	-3%	(2,669)	(2,743)	(74)	-3%
Procurement				-	2,651	2,552	98	4%	(2,651)	(2,552)	98	4%
Rates	472	472		0%	2,169	2,046	123	6%	(1,697)	(1,574)	123	7%
<b>Chief Operations Office</b>	<b>1,302</b>	<b>1,680</b>	<b>378</b>	<b>29%</b>	<b>22,980</b>	<b>22,196</b>	<b>784</b>	<b>3%</b>	<b>(21,678)</b>	<b>(20,517)</b>	<b>1,161</b>	<b>5%</b>
Chief Operations Office	175	553	378	216%	1,443	1,447	(4)	0%	(1,268)	(895)	374	29%
City Conversations			-		1,003	1,000	3	0%	(1,003)	(1,000)	3	0%
City Design	370	370	0	0%	2,988	2,680	308	10%	(2,618)	(2,310)	308	12%
City Transformation	80	80		0%	528	510	18	3%	(448)	(430)	18	4%
Green Infrastructure			-		936	826	109	12%	(936)	(826)	109	12%
Green Square			-		650	630	20	3%	(650)	(630)	20	3%
Indigenous Leadership and Engagement	100	100		0%	865	815	50	6%	(765)	(715)	50	7%
Project Management Office			-		324	324	0	0%	(324)	(324)	0	0%
Strategic Community Engagement			-		999	757	241	24%	(999)	(757)	241	24%
Strategy, Urban Analytics & Communications	577	577		0%	11,740	11,701	39	0%	(11,163)	(11,124)	39	0%
Sustainability			-		1,504	1,505	(1)	0%	(1,504)	(1,505)	(1)	0%
<b>City Life</b>	<b>19,879</b>	<b>16,805</b>	<b>(3,075)</b>	<b>-15%</b>	<b>94,712</b>	<b>90,145</b>	<b>4,566</b>	<b>5%</b>	<b>(74,832)</b>	<b>(73,341)</b>	<b>1,491</b>	<b>2%</b>
City Business & Safety	3,900	3,900		0%	7,450	7,567	(118)	-2%	(3,550)	(3,667)	(118)	-3%
City Life Management			-		1,833	1,813	20	1%	(1,833)	(1,813)	20	1%
Creative City	6,654	4,629	(2,024)	-30%	31,861	28,519	3,342	10%	(25,208)	(23,890)	1,318	5%
Grants and Sponsorship	1,558	1,558		0%	30,040	30,280	(240)	-1%	(28,481)	(28,721)	(240)	-1%
Social Programs and Services	7,393	6,358	(1,035)	-14%	19,981	18,750	1,231	6%	(12,588)	(12,392)	196	2%
Sustainability Programs	374	358	(16)	-4%	3,547	3,216	331	9%	(3,172)	(2,858)	315	10%
<b>City Planning Development and Transport</b>	<b>18,186</b>	<b>17,691</b>	<b>(495)</b>	<b>-3%</b>	<b>43,771</b>	<b>41,504</b>	<b>2,268</b>	<b>5%</b>	<b>(25,585)</b>	<b>(23,813)</b>	<b>1,773</b>	<b>7%</b>
City Access	225	225	(0)	0%	4,243	4,203	40	1%	(4,017)	(3,978)	40	1%
Construction & Building Certification Services	9,475	9,795	320	3%	2,708	2,501	206	8%	6,767	7,294	526	8%
Health & Building	1,353	1,099	(254)	-19%	15,781	14,644	1,137	7%	(14,428)	(13,545)	883	6%
Planning Assessments	6,324	5,763	(561)	-9%	14,440	13,746	694	5%	(8,116)	(7,983)	133	2%
Strategic Planning and Urban Design	809	809		0%	6,601	6,411	190	3%	(5,791)	(5,601)	190	3%

## City of Sydney | Full Year Budget v Full Year Forecast Operating Result by Division &amp; Unit | Q1 2020/21

Division/Unit	Income				Expenditure				Operating Result			
	Budget	Forecast	Variance Fav/(Unfav)	% Variance	Budget	Forecast	Variance Fav/(Unfav)	% Variance	Budget	Forecast	Variance Fav/(Unfav)	% Variance
\$'000												
<b>City Projects and Property</b>	<b>70,162</b>	<b>65,831</b>	<b>(4,331)</b>	<b>-6%</b>	<b>59,048</b>	<b>59,265</b>	<b>(217)</b>	<b>0%</b>	<b>11,114</b>	<b>6,566</b>	<b>(4,548)</b>	<b>-41%</b>
City Property	70,162	63,989	(6,173)	-9%	49,475	49,122	353	1%	20,687	14,867	(5,820)	-28%
CPP - Development and Strategy		941	941 -		3,672	3,604	68	2%	(3,672)	(2,663)	1,009	27%
CPP - Infrastructure Delivery		853	853 -		907	2,115	(1,208)	-133%	(907)	(1,262)	(355)	-39%
CPP - Professional Services		48	48 -		4,994	4,424	570	11%	(4,994)	(4,376)	618	12%
<b>City Services</b>	<b>110,782</b>	<b>113,894</b>	<b>3,111</b>	<b>3%</b>	<b>203,214</b>	<b>194,818</b>	<b>8,396</b>	<b>4%</b>	<b>(92,431)</b>	<b>(80,924)</b>	<b>11,507</b>	<b>12%</b>
City Greening and Leisure	560	533	(26)	-5%	37,542	35,475	2,066	6%	(36,982)	(34,942)	2,040	6%
City Infrastructure and Traffic Operations (CITO)	29,190	29,740	550	2%	43,629	41,679	1,950	4%	(14,440)	(11,939)	2,500	17%
City Rangers	32,242	36,759	4,517	14%	26,156	24,242	1,915	7%	6,086	12,518	6,432	106%
City Services Management			-		482	482	0	0%	(482)	(482)	0	0%
City Services Strategy			-		815	708	108	13%	(815)	(708)	108	13%
Cleansing & Waste	997	1,138	141	14%	65,930	64,685	1,245	2%	(64,933)	(63,547)	1,386	2%
Parking and Fleet Services	41,551	39,480	(2,071)	-5%	16,593	15,736	858	5%	24,958	23,744	(1,213)	-5%
Security & Emergency Management			-		6,578	6,448	129	2%	(6,578)	(6,448)	129	2%
Venue Management	6,243	6,243	(0)	0%	5,488	5,363	125	2%	755	880	125	17%
<b>Corporate Costs</b>	<b>377,293</b>	<b>377,293</b>	<b>(0)</b>	<b>0%</b>	<b>10,441</b>	<b>10,264</b>	<b>177</b>	<b>2%</b>	<b>366,852</b>	<b>367,029</b>	<b>177</b>	<b>0%</b>
<b>Legal and Governance</b>	<b>25</b>	<b>25</b>		<b>0%</b>	<b>13,625</b>	<b>13,453</b>	<b>172</b>	<b>1%</b>	<b>(13,600)</b>	<b>(13,428)</b>	<b>172</b>	<b>1%</b>
Council Elections			-		1,087	1,143	(56)	-5%	(1,087)	(1,143)	(56)	-5%
Internal Audit			-		670	670	0	0%	(670)	(670)	0	0%
Legal Services	0	0		0%	6,488	6,275	213	3%	(6,488)	(6,275)	213	3%
Risk Management	25	25		0%	4,734	4,720	14	0%	(4,709)	(4,695)	14	0%
<b>People Performance and Technology</b>	<b>2,477</b>	<b>2,462</b>	<b>(15)</b>	<b>-1%</b>	<b>43,914</b>	<b>41,717</b>	<b>2,197</b>	<b>5%</b>	<b>(41,437)</b>	<b>(39,255)</b>	<b>2,182</b>	<b>5%</b>
Business and Service Improvement			-		820	778	42	5%	(820)	(778)	42	5%
Customer Service	2,457	2,442	(15)	-1%	7,809	6,653	1,156	15%	(5,351)	(4,211)	1,141	21%
Data and Information Management Services	20	20	0	0%	7,380	7,375	5	0%	(7,360)	(7,355)	5	0%
Internal Office Services			-		292	288	4	1%	(292)	(288)	4	1%
Technology and Digital Services			-		17,505	16,684	820	5%	(17,505)	(16,684)	820	5%
Workforce Services			-		10,109	9,939	170	2%	(10,109)	(9,939)	170	2%
<b>Total Operating Result</b>	<b>600,580</b>	<b>596,152</b>	<b>(4,428)</b>	<b>-1%</b>	<b>509,982</b>	<b>491,112</b>	<b>18,869</b>	<b>4%</b>	<b>90,598</b>	<b>105,040</b>	<b>14,442</b>	<b>16%</b>

# City of Sydney | Summary of Income and Expenditure by Principal Activity - Quarter 1 2020/21

\$'M	TOTAL OPERATING INCOME			TOTAL OPERATING EXPENDITURE			OPERATING RESULT		
	Budget	Actual	Variance Fav/(Unfav)	Budget	Actual	Variance Fav/(Unfav)	Budget	Actual	Variance Fav/(Unfav)
A globally competitive and innovative city	6.3	8.8	2.5	10.2	8.8	1.4	(3.8)	0.0	3.8
A leading environmental performer	0.5	0.4	(0.1)	18.9	18.1	0.8	(18.4)	(17.7)	0.7
Integrated transport for a connected city	17.5	16.6	(0.9)	11.4	11.7	(0.3)	6.1	4.9	(1.2)
A city for walking and cycling	0.0	0.9	0.9	1.2	0.2	0.9	(1.2)	0.7	1.9
A lively and engaging city centre	0.0	0.0	0.0	0.1	0.1	0.0	(0.1)	(0.1)	0.0
Resilient and inclusive local communities	0.9	1.5	0.6	25.9	24.3	1.6	(25.0)	(22.8)	2.2
A cultural and creative city	0.2	(0.0)	(0.3)	1.8	1.4	0.4	(1.6)	(1.5)	0.1
Housing for a diverse community	0.0	0.0	0.0	1.4	1.4	0.0	(1.4)	(1.4)	0.0
Sustainable development, renewal and design	5.0	5.1	0.1	11.6	10.8	0.7	(6.6)	(5.7)	0.8
Implementation through effective governance and partnerships	109.9	108.8	(1.1)	37.7	36.2	1.5	72.2	72.6	0.4
Total Council	140.4	142.2	1.8	120.1	113.1	7.0	20.3	29.1	8.8



# City of Sydney | Capital Budget Review Statement - Quarter 1 2020/21

	Sep YTD	Sep YTD	Sep YTD	Full Year		Full Year		Full Year
\$'000	Current Budget	Actual	Variance	Original Budget	Adjustments	Current Budget	Proposed Adjustments	Proposed Budget
Bicycle Related Works	1,360	872	488	7,371	2,725	10,097	50	10,147
Green Infrastructure	1,775	2,028	(253)	9,706	704	10,410		10,410
Green Square Aquatic and Recreation Centre	8,244	8,465	(221)	12,763	5,680	18,443		18,443
Open Space & Parks	5,032	4,395	637	22,095	643	22,738	1,658	24,396
Properties - Community, Cultural and Recreational	296	301	(5)	9,923	1,039	10,962		10,962
Properties - Investment and Operational	131	73	58	2,431	(432)	1,999	607	2,605
Public Art	299	95	204	3,904	(1,664)	2,239		2,239
Public Domain (Light Rail Contribution)	40,900	40,900		200	40,900	41,100		41,100
Public Domain	12,429	8,102	4,327	58,083	20,191	78,274		78,274
Stormwater Drainage	611	321	291	5,541	(2,131)	3,409		3,409
<b>Capital Programs Asset Enhancement</b>	<b>71,077</b>	<b>65,552</b>	<b>5,526</b>	<b>132,017</b>	<b>67,654</b>	<b>199,672</b>	<b>2,314</b>	<b>201,986</b>
Infrastructure - Roads Bridges Footways	3,677	5,177	(1,500)	17,646	(1,168)	16,478	319	16,797
Open Space & Parks	5,119	4,914	205	18,757	2,745	21,502	140	21,642
Properties Assets	4,054	3,386	668	35,971	(1,116)	34,855	1,033	35,888
Public Art	197	145	52	1,689	(323)	1,366		1,366
Public Domain	1,945	1,465	480	16,883	(2,831)	14,052	1,484	15,536
Stormwater Drainage	895	753	141	4,925	(567)	4,358		4,358
<b>Capital Programs Asset Renewal</b>	<b>15,886</b>	<b>15,839</b>	<b>47</b>	<b>95,870</b>	<b>(3,259)</b>	<b>92,611</b>	<b>2,975</b>	<b>95,586</b>
Contingency - Active	727		727	5,000	(1,002)	3,998	(2,335)	1,663
<b>Project expenditure not creating asset value</b>	<b>(1,017)</b>	<b>(1,271)</b>	<b>254</b>	<b>(4,500)</b>		<b>(4,500)</b>		<b>(4,500)</b>
<b>Net Capital Expenditure</b>	<b>86,673</b>	<b>80,120</b>	<b>6,554</b>	<b>228,388</b>	<b>63,393</b>	<b>291,781</b>	<b>2,955</b>	<b>294,735</b>
<b>Plant and Assets</b>	<b>2,943</b>	<b>1,534</b>	<b>1,409</b>		<b>14,435</b>	<b>14,435</b>		<b>14,435</b>
<b>TDS Capital Works Projects</b>	<b>5,724</b>	<b>5,224</b>	<b>500</b>	<b>12,299</b>	<b>6,418</b>	<b>18,717</b>	<b>2,390</b>	<b>21,107</b>
<b>Property Acquisition / Divestment</b>		<b>(11,596)</b>	<b>11,596</b>	<b>121,430</b>		<b>121,430</b>		<b>121,430</b>
<b>Capital Funding</b>								
Domestic Waste Reserve	456	452	4	1,807		1,807		1,807
Stormwater Management Reserve	895	753	141	2,862		2,862		2,862
Developer Contributions (General)	32,548	1,264	31,284	98,063	1,303	99,366		99,366
Infrastructure Contingency Reserve	190	45	145	208	(12)	196		196
Green Infrastructure Reserve	1,758	2,034	(276)	7,458	2,011	9,469		9,469
Renewable Energy	57	28	28	2,248	(1,148)	1,100		1,100
City Centre Transformation Reserve	40,900	40,900		200	40,900	41,100		41,100
<b>Specific Reserve Funding</b>	<b>76,803</b>	<b>45,476</b>	<b>31,327</b>	<b>112,848</b>	<b>43,054</b>	<b>155,902</b>		<b>155,902</b>
<b>General Funding</b>	<b>18,538</b>	<b>29,806</b>	<b>(11,268)</b>	<b>249,268</b>	<b>41,192</b>	<b>290,460</b>	<b>5,345</b>	<b>295,805</b>
<b>Total Funding</b>	<b>95,341</b>	<b>75,282</b>	<b>20,058</b>	<b>362,116</b>	<b>84,246</b>	<b>446,362</b>	<b>5,345</b>	<b>451,707</b>

# City of Sydney | Cash and Investments Budget Review Statement - Quarter 1 2020/21

	Opening Balance	Sep YTD	Sep YTD	Sep YTD	Forecast	Forecast	Projected
\$'000	Actual	Trf To	Trf From	Actual	Trf To	Trf From	Forecast
<b>Externally Restricted</b>							
Developer Contributions (General)	84,820	1,727	(6,098)	80,448	17,000	(83,080)	18,740
Specific Purpose Unexpended Grants	153	4,150	(2,262)	2,041	16,598	(16,751)	-
Domestic Waste Reserve	31,042	14,291	(12,696)	32,637	57,253	(50,430)	37,866
Stormwater Management Reserve	612	514	(763)	364	2,255	(2,862)	5
<b>Total Externally Restricted Cash and Investments</b>	<b>116,627</b>	<b>20,682</b>	<b>(21,819)</b>	<b>115,490</b>	<b>93,107</b>	<b>(153,124)</b>	<b>56,610</b>
<b>Internally Restricted</b>							
Affordable and Diverse Housing Fund	8,475	-	-	8,475	-	(4,030)	4,445
City Centre Transformation Reserve	41,100	-	(40,900)	200	-	(41,100)	-
Commercial Property	88,038	10,000	-	98,038	10,000	-	98,038
Community Facilities Reserve	-	-	-	-	-	-	-
Employee Leave Entitlement Reserve	6,887	625	(529)	6,984	2,376	(1,843)	7,421
Green Infrastructure Reserve	17,477	-	(2,034)	15,443	-	(8,491)	8,985
Green Square Reserve	86,325	-	-	86,325	-	-	86,325
Infrastructure Contingency Reserve	2,280	-	(45)	2,235	-	(63)	2,217
Operational Facilities	-	-	-	-	-	-	-
Public Liability Insurance Reserve	404	-	-	404	-	-	404
Renewable Energy	7,747	-	(28)	7,718	-	(1,100)	6,647
Public Road Reserve	-	-	-	-	-	-	-
Performance Cash Bonds	23,345	9,380	(3,194)	29,531	22,844	(25,665)	20,524
Workers Compensation Reserve	22,880	245	-	23,125	-	(5,858)	17,021
<b>Total Internally Restricted Cash and Investments</b>	<b>304,958</b>	<b>20,251</b>	<b>(46,729)</b>	<b>278,479</b>	<b>35,220</b>	<b>(88,150)</b>	<b>252,028</b>
<b>Total Restricted Cash and Investments</b>	<b>421,585</b>	<b>40,932</b>	<b>(68,548)</b>	<b>393,969</b>	<b>128,327</b>	<b>(241,273)</b>	<b>308,638</b>
<b>Unrestricted Cash and Investments</b>	<b>211,208</b>			<b>242,210</b>			<b>22,619</b>
Cash and Cash Equivalents	6,643			3,899			0
Investments	626,151			632,280			0
<b>Total - Cash and Investments</b>	<b>632,794</b>			<b>636,179</b>			<b>331,257</b>

\$

[illegible]

# City of Sydney

## Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for City of Sydney for the quarter ended 30 September 2020 indicates that Council's financial position is satisfactory.

The City's restricted funds have been invested in accordance with Council's investment policies and reconciled to the monthly investment report, together with the funds invested and cash at bank.

The date of the last bank reconciliation for the period ending 30 September 2020 was 1 October 2020.

**Signed:**



Bill Carter, Chief Financial Officer  
Responsible Accounting Officer

**Date: 5/11/2020**

# **Attachment B**

<b>Capital Expenditure Financial Results</b>
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Capital Works Expenditure Summary  
City of Sydney | Q1 2020/21

	Prior Year Expenditure	Sep YTD Budget	Sep YTD Actual	YTD Variance Fav/(Unfav)	Prior Years + YTD	Full Year 2020/21 Current Budget	Full Year 2020/21 Current Forecast	Full Year Budget vs Full Year Forecast	4 Years Budget Total	2024/25 - 2029/30 Budget Years Total	Total Project Budget	Total Project Forecast	Variance
												0	
Bicycle Related Works	20,587	1,360	872	488	21,459	10,097	9,302	795	77,703	14,873	113,163	112,987	177
Green Infrastructure	34,513	1,775	2,028	(253)	36,542	10,410	8,792	1,618	16,261	3,775	54,550	52,882	1,667
Green Square Aquatic and Recreation Centre	84,587	8,244	8,465	(221)	93,052	18,443	18,443	0	19,881	0	104,468	104,475	(7)
Open Space & Parks	51,877	5,032	4,395	637	56,272	22,738	21,123	1,616	93,609	87,433	232,919	225,606	7,313
Properties - Community, Cultural and Recreational	69,634	296	301	(5)	69,934	10,962	6,466	4,496	76,975	56,513	203,122	204,114	(992)
Properties - Investment and Operational	770	131	73	58	843	1,999	1,841	158	5,130	0	5,900	5,816	84
Public Art	2,530	299	95	204	2,625	2,239	2,104	136	8,230	1,373	12,134	12,030	104
Public Domain	96,111	9,079	8,102	977	104,213	69,374	68,034	1,340	165,845	83,778	345,733	344,371	1,362
Public Domain (Light Rail Contribution)	178,900	40,900	40,900	0	219,800	41,100	41,100	0	41,100	0	220,000	220,000	0
Stormwater Drainage	78,579	611	321	291	78,900	3,409	4,665	(1,256)	27,288	30,501	136,368	136,329	39
Capital Programs Asset Enhancement - Active	618,089	67,727	65,552	2,175	683,640	190,772	181,870	8,902	532,021	278,246	1,428,356	1,418,610	9,746

Capital Works Expenditure Summary  
City of Sydney | Q1 2020/21

	Prior Year Expenditure	Sep YTD Budget	Sep YTD Actual	YTD Variance Fav/(Unfav)	Prior Years + YTD	Full Year 2020/21 Current Budget	Full Year 2020/21 Current Forecast	Full Year Budget vs Full Year Forecast	4 Years Budget Total	2024/25 - 2029/30 Budget Years Total	Total Project Budget	Total Project Forecast	Variance
Infrastructure - Roads Bridges Footways		3,677	5,177	(1,500)	5,177	16,478	16,156	322	49,679	89,483	139,162	143,340	(4,178)
Open Space & Parks		5,119	4,914	205	4,914	21,502	21,081	421	80,147	128,706	208,853	208,936	(83)
Properties Assets		4,054	3,386	668	3,386	34,855	35,007	(152)	101,336	146,673	248,009	250,384	(2,374)
Public Art		197	145	52	145	1,366	1,251	115	4,648	5,147	9,795	10,260	(465)
Public Domain		1,945	1,465	480	1,465	14,052	13,568	484	60,977	70,312	131,289	130,805	484
Stormwater Drainage		895	753	141	753	4,358	4,349	9	12,458	22,535	34,993	34,984	9
Capital Programs Asset Renewal - Active		15,886	15,839	47	15,839	92,611	91,412	1,199	309,245	462,856	772,102	778,708	(6,607)
Contingency - Active		727	0	727	0	3,998	2,998	999	3,998	0	3,998	2,998	999
Grand Total		84,340	81,391	2,949	699,480	287,381	276,280	11,101	845,264	741,102	2,204,455	2,200,316	4,139

City of Sydney | Q1 Capital Works Commenced projects - Individual Projects > \$5M

Project Name	Project to date Cost \$M	Total Project Budget \$M	Q1 September 2020 Status Comments
Existing Streets (Portman St) Upgrade	1.3	10.6	Contractor has mobilised and work commenced.
Joynton Av upgrade (Hansard St to Elizabeth St)	20.1	23.2	Works are proceeding well, on schedule for completion early 2021
Green Square to Ashmore Connection	6.7	27.0	Design progressing, awaiting land access agreement with Ausgrid to complete early works package.
McDonald Street Widening Works	0.9	13.3	Contractor has mobilised and work commenced.
Kings Cross Public Domain - Macleay Street	0.5	11.0	Project endorsed by Council June 2020. Works delayed due to NSW COVID-19 Public Health Orders and restriction for Potts Point. Works commenced October 2020. Seeking opportunities to regain lost time while minimising impacts to local businesses and the community.
Drying Green Park	7.6	22.6	Contractor has mobilised above ground works commenced.
The crescent lands at Johnstons creek	5.9	12.9	Alternate contractor has been appointed and is progressing with the construction works with the aim to finish early next year.
Urban Skate Park - Sydney Park	7.0	8.3	Construction is nearing completion. Expected completion date is early November 2020.
Synthetic Sports Field Installations - Perry Park	0.2	8.5	Head consultant has been appointed and is progressing with concept design.
Perry Park - Stage 2 Basketball Court	0.5	8.0	Contractor has been appointed and has commenced construction with the aim to complete the works late next year.
Gunyama Park Aquatic and Recreation Centre	93.1	104.5	The construction progress is at 95% complete. Practical Completion is likely late 2020.
Erskineville Alexandria Precinct Cycleway Links	0.3	8.3	Pop-up cycleway in place. Design for permanent cycleway being developed.



City of Sydney | Q1 Capital Works Commenced projects - Individual Projects > \$5M

Project Name	Project to date Cost \$M	Total Project Budget \$M	Q1 September 2020 Status Comments
Castlereagh Street Cycleway - North	0.3	22.4	Design underway
Huntley Street Recreation Centre - Development	0.4	19.4	Head design Consultant engaged. Concept design completed with scoping report endorsed by Council. Progressing with the Development Application package.
Joynton Avenue Stormwater Drainage Upgrade	2.8	24.9	RFQ for additional geotechnical investigation closes this month. EOI for main works to be called this month.
Light Rail – CBD to South East	219.8	220.0	Final payment of \$200k towards City's contribution for Light Rail works is due in December 2020 as per the Development Agreement with TfNSW.
Hyde Park Tree Replacement & Other Works	21.4	22.1	Construction of Hyde Park Café and associated Landscape works completed in 2020. This will conclude the 4 stages of work (Tree planting around Archibald Fountain, Pool of Reflection, Path Rationalisation in Hyde Park North, Hyde Park South Café) for this project.
Sydney Town Hall External Works Stage 3	1.3	16.5	Project is in construction stage with works on the stone façade and glass window restoration

City of Sydney | Q1 2020/21 Capital Works Budget Adjustments  
\$M

Project Name														Q1 2020/21 Status Comments
	Full Year Budget 2020/21	Contingency Fund	Intra Year Budget Adjustments	bring Forward from Future Yrs into	Proposed Adjusted Budget 2020/21	Proposed Budget Adjustment 2021/22	Proposed Budget Adjustment 2022/23	Proposed Budget Adjustment 2023/24	Proposed Budget Adjustment 2024/25	Proposed Budget Adjustment 2025/26 - 2027/30	Total Project Budget	Total Project Budget Proposed		
Parks General - Blackwattle Playground	0.0			0.0	0.1	0.0	(0.1)				0.6	0.6	Bring forward funds to reflect the budget splitting method.	
Parks General - Ethel Street Playground	0.0			0.0	0.0	0.0	(0.0)				0.4	0.4	Bring forward funds to reflect the budget splitting method.	
Parks General - Michael Kelly Reserve	0.0			0.0	0.0	0.0	(0.0)				0.4	0.4	Bring forward funds to reflect the budget splitting method.	
Parks General - Ernest Wright Playground	0.0			0.0	0.0	0.0	(0.0)				0.2	0.2	Bring forward funds to reflect the budget splitting method.	
Open Space Renewal - Little Cleveland st	0.0			0.0	0.0	0.0	(0.0)				0.3	0.3	Bring forward funds to reflect the budget splitting method.	
Open Space Renewal - Cricket Infrastructure	0.1			0.1	0.2	0.1	(0.1)				0.3	0.3	Bring forward funds to reflect the budget splitting method.	
Ebsworth St, Tweed Pl, Fellmonger Pl, Barker St (North)	0.0				0.0					(3.0)	3.0	0.0	Move the balance of the budget to a new code to complete the construction of Fellmonger Place and Barker Street North.	
Fellmonger Place and Barker Street north	0.0				0.0					3.0	0.0	3.0	As per above	
Synthetic Sports Field - Crescent Park	0.1			0.1	0.2		(0.1)				3.8	3.8	Bring forward funds as works proceeding ahead of scheduled program.	
The cresent lands at Johnstons creek	2.9			1.6	4.4	0.4	(2.0)				12.9	12.9	Bring forward funds from future years to deliver the project	
F J Walker Fountain Conservation Works	0.4				0.4	(0.2)					0.7	0.5	Budget reduced due to the reconfiguration works.	
Future Open Space - New Parks	0.0				0.0	0.2					52.5	52.7	As per above	
Waterloo Library - Chimney, Window And External Surface Reno	0.4		0.2		0.6						0.5	0.7	Additional budget required for Roof only option.	
Future Year Community Properties Renewal	0.6		(0.2)		0.4						83.2	83.0	As per above	
Kings Cross Police Station - Cooling/ Heating Upgrade	0.3		0.5		0.7						0.3	0.8	Additional budget required to address a shortfall in the high level early estimate.	
Property Related Projects- Future Years	0.6		(0.5)		0.1						62.2	61.8	As per above	
Lights, Poles & Electrical Renewal	0.4			0.6	1.0					(0.6)	9.3	9.3	Bring forward fund to deliver the electrical assets in urgent replacement.	
Alexandria LATM	1.3			0.9	2.2	(0.9)					4.7	4.7	Bring forward fund to deliver the commitments.	
Alexandra Canal Depot Workspace Relocation	0.0	2.0		(1.4)	0.6	1.4					0.0	2.0	Budget required to undertake the relocation of the City Services Parks Maintenance Team from Sydney Park Nursery Deport to Alexandra Canal Depot.	
119 Redfern Street	0.2				0.2	1.0					1.1	2.1	Additional budget required following detailed investigation and Concept Design Development.	
Future Community & Recreational Facilities	0.0				0.0					(1.0)	53.3	52.3	As per above	
Lawson Street/Lawson Square	0.6		0.0		0.7						2.1	2.1	Additional budget required for the consultant costs to meet Sydney Trains approvals.	
Wilson and Burren St cycleway	0.4		(0.0)		0.3						11.1	11.1	As per above	

City of Sydney | Q1 2020/21 Capital Works Budget Adjustments  
\$M

Project Name											Total Project Budget Total Project Budget Proposed		Q1 2020/21 Status Comments
	bring Forward					Proposed Budget Adjustment 2021/22	Proposed Budget Adjustment 2022/23	Proposed Budget Adjustment 2023/24	Proposed Budget Adjustment 2024/25	Proposed Budget Adjustment 2025/26 - 2027/30			
	Full Year Budget 2020/21	Contingency Fund	Intra Year Budget Adjustments	from Future Yrs into	Proposed Adjusted Budget 2020/21								
Dunning Avenue Bike Network Link	0.1			0.1	0.2	0.2	1.5	0.4	(0.0)	(2.1)	2.2	2.2	Bring funds forward to develop a permanent cycleway design and replace the temporary pop-up cyclewears installed.
Corporation Building - Façade, Roof, Window, Awning Repairs	1.1		1.0		2.1						3.0	4.0	Additional budget required to align with the market value from tender process.
Property Related Projects- Future Years	0.6		(1.0)	1.0	0.6			(1.0)			62.2	61.2	As per above
Woolworths Building - Façade Remediation	3.0				3.0	1.7					3.2	4.9	Additional budget required to align with the market value from tender process.
Property Related Projects- Future Years	0.6				0.6			(1.7)			62.2	60.5	As per above
Bridges Major Works Program	1.0			0.3	1.3	(0.3)					13.6	13.6	Bring funds forward due to unexpected changes in design.
Hilda Booler Child Care Centre flood proofing	0.1		0.1		0.2						0.1	0.2	Additional budget required for coordination with the flood proofing works.
Hilda Booler Child Care Centre replace faulty entrance secur	0.0		(0.0)		0.0						0.0	0.0	As per above
Hilda Booler Child Care Centre sliding door replacement	0.1		(0.1)		0.0						0.1	0.0	As per above
Lance Kindergarten roof replacement	0.3		(0.0)		0.3						0.4	0.4	As per above
Pine Street Creative Arts Annex Internal Works	0.3		(0.1)		0.2						0.3	0.3	As per above
Customer ID & Access Mgt [CIAM]	0.6		0.2		0.8						0.9	1.1	Additional budget required due to higher than predicted cost.
City Apps and Partner Portals Redev	0.4		(0.2)		0.1						0.4	0.1	As per above
Risk Mgt Corporate and WHS	0.3		0.2		0.5						0.9	1.0	Additional budget required for the addition of data migration
CCTV Development	0.5		(0.2)		0.3						0.5	0.3	As per above
Contractor Mgt and Visitor Reg	0.6	0.2	0.0		0.8						1.0	1.3	Additional budget required to achieve a better result for the system.
Rangers Mobile Platform	0.0		(0.0)		0.0						0.0	0.0	As per above
Pedestrian Counting POC	0.0		(0.0)		0.0						0.1	0.1	As per above
Council Meetings Live Streaming	0.0		(0.0)		0.0						0.0	0.0	As per above
Contact Centre Replacement System	0.5	0.1			0.7						0.7	0.8	Additional users for the subscription of the software
Enterprise Storage and Backup	0.1			0.4	0.4						1.4	1.7	Additional enhancements to add capability for off-premise backup using a cloud solution.
Cloud Backup Strategy & Implementation	0.0				0.0		(0.4)				0.0	(0.4)	As per above
Unified Customer View	1.4			0.3	1.7	(0.3)					3.0	3.0	Bring forward funds as works proceeding ahead of scheduled program.
City Connect	0.7			0.4	1.1	(0.4)					2.7	2.7	Bring forward funds as works proceeding ahead of scheduled program.
ePlanning	1.0			0.1	1.1	(0.1)					3.9	3.9	Bring forward funds as works proceeding ahead of scheduled program.
App Enterprise Modernisation	0.7			0.1	0.8	(0.1)					1.3	1.3	Bring forward funds as works proceeding ahead of scheduled program.
Core Network Refresh - Hardware Refresh	0.4			0.4	0.8	(0.4)					0.4	0.4	Bring forward funds as works proceeding ahead of scheduled program.
One CRM Platform	0.7			0.4	1.1	(0.4)					0.7	0.7	Bring forward funds as works proceeding ahead of scheduled program.

City of Sydney | Q1 2020/21 Capital Works Budget Adjustments  
\$M

Project Name														Q1 2020/21 Status Comments
	Full Year Budget 2020/21	Contingency Fund	Intra Year Budget Adjustments	bring Forward Future Yrs into	Proposed Adjusted Budget 2020/21	Proposed Budget Adjustment 2021/22	Proposed Budget Adjustment 2022/23	Proposed Budget Adjustment 2023/24	Proposed Budget Adjustment 2024/25	Proposed Budget Adjustment 2025/26 - 2027/30		Total Project Budget	Total Project Budget Proposed	
Pathway Enhancement	0.7			0.1	0.8	(0.1)						1.2	1.2	Bring forward funds as works proceeding ahead of scheduled program.
Total	24.2	2.3	0.0	5.3	31.8	1.9	(1.3)	(2.3)	(0.0)	(3.7)		469.5	471.8	

# **Attachment C**

## **First Quarter 2020/21 Supplementary Report**

- Code of Conduct
- Major Legal Issues
- Grants and Sponsorship
- International Travel
- Contract Order Details

## Reporting on Code of Conduct Statistics

Under the *Local Government Act* 1993, all councils must adopt a code of conduct and procedures that are consistent with the Model Code of Conduct for Local Councils in New South Wales and Model Code Procedures issued by the Office of Local Government.

The City of Sydney's Code of Conduct has been in place since 2005 when the first Model Code came into effect. Council has reviewed and adopted subsequent Model Codes in 2005, 2009, 2013, 2016, 2017, 2019 and most recently in September 2020.

Under Part 11 of the City's Procedures for the Administration of the Model Code, the City of Sydney is required to report on a range of complaints statistics to Council and the Office of Local Government within three months of the end of September each year.

The statistics below report on data from 1 September 2019 to 31 August 2020.

### Number of Complaints and Associated Costs

1.	a) The total number of complaints received in the period about councillors and the Chief Executive Officer under the code of conduct	0
	b) The total number of complaints finalised in the period about councillors and the Chief Executive Officer under the code of conduct	0

### Overview of Complaints and Cost

2.	a) The number of complaints finalised at the outset by alternative means by the Chief Executive Officer or Mayor	0
	b) The number of complaints referred to the Office of Local Government under a special complaints management arrangement	0
	c) The number of code of conduct complaints referred to a conduct reviewer	0
	d) The number of code of conduct complaints finalised at preliminary assessment by conduct reviewer	0
	e) The number of code of conduct complaints referred back to Chief Executive Officer or Mayor for resolution after preliminary assessment by conduct reviewer	0
	f) The number of finalised code of conduct complaints investigated by a conduct reviewer	0
	g) Number of finalised complaints investigated where there was found to be no breach	0

	h) Number of finalised complaints investigated where there was found to be a breach	0
	i) Number of complaints referred by the Chief Executive Officer or Mayor to another agency or body such as the ICAC, the NSW Ombudsman, The Office or the Police	0
	j) Number of complaints being investigated that are not yet finalised	0
	k) The total cost of dealing with code of conduct complaints within the period made about councillors and the Chief Executive Officer including staff costs	0

### Preliminary Assessment Statistics

3.	The number of complaints determined by the conduct reviewer at the preliminary assessment stage by each of the following actions:	
	a) To take no action	0
	b) To resolve the complaint by alternative and appropriate strategies	0
	c) To refer the matter back to the Chief Executive Officer or the Mayor, for resolution by alternative and appropriate strategies	0
	d) To refer the matter to another agency or body such as the ICAC, the NSW Ombudsman, the Office or the Police	0
	e) To investigate the matter	0

### Investigation Statistics

4.	The number of investigated complaints resulting in a determination that there was no breach, in which the following recommendations were made:	
	a) That the council revised its policies or procedures	0
	b) That a person or persons undertake training or other education	0

5.	The number of investigated complaints resulting in a determination that there was a breach in which the following recommendations were made:	
	a) That the council revise any of its policies or procedures	0

	b) In the case of a breach by the Chief Executive Officer, that action be taken under the Chief Executive Officer's contract for the breach	0
	c) In the case of a breach by a councillor, that the councillor be formally censured for the breach under section 440G of the Local Government Act 1993	0
	d) In the case of a breach by a councillor, that the councillor be formally censured for the breach under section 440G of the Local Government Act 1993 <i>and</i> that the matter be referred to the Office for further action	0
6.	Matter referred or resolved after commencement of an investigation under clause 7.20 of the Procedures	0

### Categories of misconduct

7.	The number of investigated complaints resulting in a determination that there was a breach with respect to each of the following categories of misconduct:	
	a) General conduct (Part 3)	0
	b) Non-pecuniary conflict of interest (Part 5)	0
	c) Personal benefit (Part 6)	0
	d) Relationship between council officials (Part 7)	0
	e) Access to information and resources (Part 8)	0

### Outcome of determinations

8.	The number of investigated complaints resulting in a determination that there was a breach in which the council failed to adopt the conduct reviewer's recommendation	0
9.	The number of investigated complaints resulting in a determination that there was a breach in which the council's decision was overturned following a review by the Office	0



## **Major legal issues – Quarter 1 2020/21**

### **Toplace Pty Ltd v Council of the City of Sydney and others (re Link Road/Epsom Road intersection)**

These proceedings relate to an application by Toplace to modify a condition of consent requiring the upgrade of the intersection of Link Road and Epsom Road in Rosebery to enable an apartment building to be occupied prior to the completion of a signalised intersection required to be built under their consent. There has been long-running litigation between Toplace and the City on this issue.

Two other developers, Hifu Investments Pty Ltd and The Warehouse Group Pty Ltd also have obligations to deliver this intersection under a voluntary planning agreement. Hifu and The Warehouse Group have been joined as parties to the proceedings because any change to Toplace's condition would impact on their rights and obligations in relation to the intersection. Transport for NSW are also a party to the proceedings as they require the intersection to be upgraded.

The City and the parties are engaged in a court ordered mediation to attempt to resolve this matter. In the event the mediation is not successful, the appeal is listed for hearing on 14-16 December 2020.

### **Landream Pyrmont Pty Ltd v City of Sydney Council – 14-26 Wattle St, Pyrmont**

The applicant is appealing the refusal of development application D/2019/649 by the Central Sydney Planning Committee on 25 June 2020. The concept proposal was for a building envelope spread across four buildings and indicative land uses include residential, commercial, retail, child care and recreational facilities.

The City is the owner of the site (the former Fig and Wattle depot) and the applicant, Landream Pyrmont Pty Ltd, was awarded the purchase of the Site subject to an option agreement. As the site is owned by the City, the development application was assessed by an external consultant planner.

The applicant lodged the Class 1 appeal on 16 July 2020. Due to the circumstances of this appeal, the conduct of the appeal has been briefed to external solicitors and counsel, and external experts have been engaged. A s34 conciliation conference was held on 21 September 2020 and terminated. The appeal is listed for hearing on 14-16 and 19 April 2021.

### **Contaminated lands – Coulson Street, Erskineville**

Contamination issues have been identified at several development sites in this location. There has been inadequate remediation of the sites undertaken by the developers in relation to both the future public domain areas (such as roads and landscaping) and the residential lots. As a result the developers are proposing extensive Environmental Management Plans be imposed on all parts of the land and enforced by Council. The most significant concerns remain in relation to the Golden Rain site, which has been completed for some time but not yet been occupied.

The Environment Protection Authority has investigated the site and, following the completion of additional testing by the developer, is now satisfied that there is no risk to adjoining or "off-site" properties from the chlorinated solvent contamination on the

site or to future occupiers of the site. This conclusion is on the basis that the contamination is managed on an on-going basis by way of satisfactory long-term Environmental Management Plans.

On 1 September 2020, the modification application for the staged occupation of the site together with supporting documentation was approved. The variation to the VPA to permit an easement for public access to the roads prior to dedication of the roads at the completion of the development at stage 2 (occupation of the Honeycomb terraces) is being progressed.

### **Eurostar Drycleaning and Laundry Pty Ltd**

Proceedings have been commenced in the NSW Civil and Administrative Tribunal (NCAT) by a former tenant in a City building on Oxford Street in relation to alleged loss of revenue. The matter is listed for hearing on 14-15 December 2020.

## Grants and Sponsorships – Quarter 1 2020/21

### Corporate Sponsorship Policy

The Policy states:

The total value of sponsorships for each event will be reported within the quarterly financial reports to Council. Individual sponsorship amounts will not be reported for commercial-in-confidence reasons unless the sponsors agree.

### Grants and Sponsorships Policy

In a report adopted by Council on 15 September 2014, it was stated the following programs would be reported to Council as part of the quarterly financial reports:

- Quick Response Grants Program
- Venue Hire Support Grants and Sponsorship
- Street Banner Sponsorship

The remaining Grants and Sponsorships Programs require Council approval in advance.

### This Report

The summary figures for **outgoing grants and sponsorships** programs in the 1st quarter of the 2020/21 financial year are:

Grants	Approved
Quick Response Grants	\$0
<b>Year to Date Total</b>	<b>\$0</b>

The approved total is the amount of cash approved (not paid) in Q1 and the year to date totals which includes grants approved in previous quarter/s.

Revenue Foregone	Approved Q1	Year to Date
Street Banner Sponsorship	<b>\$5,472</b>	<b>\$5,472</b>
Venue Hire Support (Landmark & Community venues)	<b>\$308,347</b>	<b>\$308,347</b>
<b>Totals</b>	<b>\$313,819</b>	<b>\$313,819</b>

### The attached report outlines:

- the grants and sponsorships approved by the City in Q1 of financial year 2020/21 for the Quick Response Grants Program, Street Banner Sponsorship and Venue Hire Support Grants and Sponsorship
- the grants and sponsorships approved by the City in previous financial years with 2020/21 commitments for the Venue Hire Support Grants and Sponsorship.

## 1. Grants Information

**Table 1.1 – Q1 Quick Response Grants Summary**

Quarter	<u>Approved</u>	
	No of Applicants	Value Approved
Q1	0	\$0
<b>Total year to date</b>	<b>0</b>	<b>\$0</b>

**Table 1.2 – Q1 Street Banner Sponsorship Summary**

Quarter	<u>Approved</u>	
	No of Applicants	Revenue Foregone
Q1	1	\$5,472
<b>Total year to date</b>	<b>1</b>	<b>\$5,472</b>

**Table 1.2.1 – Q1 Street Banner Sponsorship in detail**

Organisation	Project	Revenue Foregone
Australian Museum	Re-opening of the Australian Museum	\$5,472
	<b>Total</b>	<b>\$5,472</b>

**Table 1.3 – Q1 Venue Support Grants and Sponsorship Summary – Landmark Venues**

Quarter	<u>Approved</u>	
	No of Applicants	Revenue Foregone
Q1	7	\$116,276
<b>Total year to date</b>	<b>7</b>	<b>\$116,276</b>

**Table 1.3.1 – Q1 Venue Support Grants and Sponsorship – Landmark Venues in detail**

Organisation	Project	Venue	Revenue Foregone
Australian Museum	Australian Museum Eureka Prizes Award Dinner (Year 2 allocation)	Sydney Town Hall	\$8,854
Collegiate of Specialist Music Educators (CSME)	Celebration Sing Out 2018 (triennial approval – Year 2 allocation)	Sydney Town Hall	\$6,311
Homeless Connect Sydney	Sydney Homeless Connect 2019 and 2020 (triennial approval – Year 2 allocation)	Sydney Town Hall	\$50,984
Metropolitan Community Church Sydney	Christmas Eve Service (triennial approval – Year 2 allocation)	Sydney Town Hall	\$18,184
Public Education Foundation Ltd	Proudly Public! Celebrating Excellence in Public Schools (triennial approval – Year 2 allocation)	Sydney Town Hall	\$12,290
Sydney Community Foundation	Maybanke Lecture	Barnet Long Room, Customs House	\$1,675
Sydney Male Choir Inc	Sydney Male Choir Annual Concert (triennial approval – Year 3 allocation)	Sydney Town Hall	\$17,978
	<b>Total</b>		<b>\$116,276</b>

**Table 1.4 – Q1 Venue Support Grants and Sponsorship Summary – Community Venues**

Quarter	No of Organisations	Revenue Foregone
Q1	20	\$192,071
<b>Total year to date</b>	<b>20</b>	<b>\$192,071</b>

**Table 1.4.1 – Q1 Venue Support Grants and Sponsorship – Community Venues in detail**

Organisation	Project	Venue	Revenue Foregone
Al Anon Family Groups	Weekly support group meeting (triennial approval – Year 2 allocation)	Erskineville Town Hall	\$155
Augustine Fellowship Glebe	Weekly meeting (triennial approval – Year 2 allocation)	Brown Street Community Hall	\$3,459
Creativity Australia Limited	With One Voice Choir (triennial approval – Year 2 allocation)	Redfern Town Hall	\$8,303
Debtors Anonymous	Weekly meeting (triennial approval – Year 2 allocation)	Glebe Town Hall	\$503
Ethnic Community Services Cooperative Ltd	Happy Ageing Social Support for Multicultural Community (triennial approval – Year 2 allocation)	Erskineville Town Hall	\$49,950
Fellowship Service Office Inc	Narcotics Anonymous Glebe (triennial approval – Year 2 allocation)	Glebe Town Hall	\$4,891
Gamarada Indigenous Healing and Life Training	Community Healing and Cultural Leadership Program (triennial approval – Year 2 allocation)	Redfern Community Centre	\$1,944
Knitwits / Wrap with Love	Weekly knitting sessions (triennial approval – Year 2 allocation)	Rex Centre	\$3,858
Leichhardt Womens Community Health Centre Inc	Vietnamese Womens Support Group (triennial approval – Year 2 allocation)	Booler Community Centre	\$12,362
Narcotics Anonymous	Weekly support group meeting (triennial approval – Year 2 allocation)	Redfern Community Centre	\$2,750
Narcotics Anonymous Glebe	Weekly Support group meeting (triennial approval – Year 2 allocation)	Glebe Town Hall	\$2,547
Narcotics Anonymous Newtown	Weekly support group meeting (triennial approval – Year 2 allocation)	Brown Street	\$1,190

	approval – Year 2 allocation)	Community Hall	
Old Friends Singers Group	Weekly Singing, Mah Jong, Cooking, Line dancing (triennial approval – Year 2 allocation)	Green Square Community Hall	\$18,147
Rainbow Families Inc	Rainbow Families Playgroup (triennial approval – Year 2 allocation)	Joseph Sergeant Centre	\$5,866
Sydney Flaggers	Flagging (two year approval – Year 2 allocation)	Alexandria Town Hall	\$4,460
Sydney Gay & Lesbian Choir	Weekly rehearsals (two year approval – Year 2 allocation)	Glebe Town Hall	\$25,470
Sydney University of the 3rd Age	Weekly classes: Drawing, Ukelele, Japanese, Philosophy (two year approval – Year 2 allocation)	Benledi House, Glebe Town Hall, St Helen's Community Centre	\$5,504
Tai Chi Sydney	Free weekly Tai Chi sessions for older people (triennial approval – Year 2 allocation)	Rex Centre	\$2,438
Team Sydney Inc	GLMA Martial Arts (triennial approval – Year 2 allocation)	Brown Street Community Hall, Erskineville Town Hall	\$37,784
Ultimo Village Voice	Monthly Committee meeting (triennial approval – Year 2 allocation)	Ultimo Community Centre	\$490
	<b>Total</b>		<b>\$192,071</b>

## **International Travel Expenditure – Quarter 1 2020/21**

During the period 1 July to 30 September 2020 there was nil expenditure for international travel by Councillors and City employees representing the City. Due to Covid-19, international travel by Councillors or City employees representing the City will be on hold for the foreseeable future.



# Contract Order Details - Quarter 1 - July to September 2020

New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

		Order Date	Order Amount	Outstanding Amount
<b>Supplier: ABUD</b>				
PU246798		14 September 2020	\$85,910.00	\$85,910.00
00001	PN00138 CoS Bollard Std Concrete Filled medium impact x 71			
PU246853		16 September 2020	\$55,176.00	\$55,176.00
00001	Supply and delivery of tree guards for Devonshire St, Surry Hills			
<b>Supplier: AECOM AUSTRALIA PTY LTD</b>				
PU245809		14 July 2020	\$208,090.30	\$65,924.10
00002	Green Square to Ashmore Connector Phase 2 investigation - Implementation of Data Gap Assessment Sampling and Analysis Quality Plan (SAQP). Phase 2 site investigation (including soil, soil vapour and groundwater sampling) on the site.			
PU246106		30 July 2020	\$166,764.40	\$108,549.32
	Preparation of a Review of Environmental Factors (REF) by AECOM for the current concept design of the Green Square to Ashmore Connector Road (GS2AC) project and associated services.			
<b>Supplier: ABLE CONCRETE</b>				
PU245979		21 July 2020	\$64,000.00	\$37,669.96
00001	Supply of ready-mixed concrete			
<b>Supplier: ALFORDS POINT DRAIN INSPECTIONS PTY LTD</b>				
PU246735		9 September 2020	\$286,000.00	\$284,299.08
00002	CCTV Lump Sum Contract			
PU246763		10 September 2020	\$121,000.00	\$121,000.00
00003	Ad-Hoc potholing and service location work under contract 1665.			
<b>Supplier: ALTUS GROUP COST MANAGEMENT PTY LTD</b>				
PU245661		6 July 2020	\$62,045.50	\$55,840.67
	Quantity Survey for Perry Park Stage 3. Consultancy Panel Quantity Surveying Services Contract No. 1974			
<b>Supplier: ARUP AUSTRALIA PTY LTD</b>				
PU246849		16 September 2020	\$62,040.00	\$62,040.00
00001	Pedestrian Wind Environment Study of the City's Alternative Approach to the Waterloo Housing Estate Urban Renewal			
<b>Supplier: ASI SOLUTIONS</b>				
PU246256		10 August 2020	\$852,500.00	\$716,580.66
00001	1 July 2020 to 30 June 2021 - Support of public access computing facilities covers recurrent monthly base services, device fees			
00002	Printing cost : Colour / B & W			
<b>Supplier: AUSTRALIAN CATHOLIC UNIVERSITY</b>				
PU246836		15 September 2020	\$55,000.00	\$55,000.00
00002	Leadership and Management Development Programs - RFT 1931			
<b>Supplier: AUSTRALIA POST</b>				
PU246013		23 July 2020	\$258,000.00	\$190,183.46
00002	Overseas Mail postage costs - July 2020			
00003	2020/21 - Rates Postage inc GST			
<b>Supplier: AUSTRALIAN CENTRE FOR ADVANCED COMPUTING</b>				
PU246451		25 August 2020	\$118,800.00	\$109,128.28
00001	Cloud Hosting Services for the year 2020- 2021			
<b>Supplier: AUSTRALIAN RED CROSS SOCIETY</b>				
PU246115		30 July 2020	\$165,000.00	\$165,000.00
00002	Provision of First Aid Training			

## New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

	Order Date	Order Amount	Outstanding Amount
<b>Supplier: BEDRULE PTY LTD</b>			
<b>PU246484</b>	<b>26 August 2020</b>	<b>\$70,950.55</b>	<b>\$70,950.55</b>
00003	Supply and install light poles - Zenith		
<b>Supplier: BELGRAVIA HEALTH &amp; LEISURE GROUP PTY LTD</b>			
<b>PU245933</b>	<b>20 July 2020</b>	<b>\$128,001.50</b>	<b>\$128,001.50</b>
00001	Aquatic Maintenance 2019/20 End of year reconciliation		
<b>PU246994</b>	<b>25 September 2020</b>	<b>\$559,894.50</b>	<b>\$559,894.50</b>
00001	Aquatic Maintenance 2020/21		
<b>Supplier: BINGO WASTE SERVICES PTY LTD</b>			
<b>PU245981</b>	<b>21 July 2020</b>	<b>\$100,000.00</b>	<b>\$51,678.23</b>
00001	Civil, Construction and Demolition Waste and Recycling Services		
<b>Supplier: IVE GROUP DATA DRIVEN COMMS T/A IVE GROUP</b>			
<b>PU246014</b>	<b>23 July 2020</b>	<b>\$110,000.00</b>	<b>\$92,443.08</b>
00001	Supply Safety Flyer July 20/21		
00002	Emailing and SMS Reminders for rates payments 2020/21		
<b>Supplier: BSB BRUSHES &amp; SIGNS</b>			
<b>PU245700</b>	<b>7 July 2020</b>	<b>\$50,000.00</b>	<b>\$7,352.19</b>
00001	Sweepers brooms / parts		
<b>Supplier: CARDNO (NSW/ACT) PTY LTD</b>			
<b>PU245734</b>	<b>8 July 2020</b>	<b>\$200,838.00</b>	<b>\$192,538.50</b>
00001	Lump Sum (Year 1) Lump Sum deliverables as per Year 1 of Contract 1986 - Landfill Gas Management at Sydney Park		
00002	Schedule of Rates (Year 1) Schedule of Rates spend as per Year 1 of Contract 1986 - Landfill Gas Management at Sydney Park		
<b>Supplier: CHOI ROPIHA FIGHERA</b>			
<b>PU246204</b>	<b>6 August 2020</b>	<b>\$185,306.00</b>	<b>\$148,244.80</b>
00002	North Alexandria Urban Design Study.		
<b>Supplier: CITYWIDE SERVICE SOLUTIONS PTY LTD</b>			
<b>PU246348</b>	<b>17 August 2020</b>	<b>\$114,708.00</b>	<b>\$114,708.00</b>
00001	1m x 1m Standard Planters. New display infrastructure for George Street light rail corridor. Price as per Item 71 of the Schedule of Rates for Contract 1980		
<b>PU246349</b>	<b>17 August 2020</b>	<b>\$116,070.24</b>	<b>\$116,070.24</b>
00001	Standard Planter. Price as per Item 58 in the Contract 1980 Schedule of Rates		
00002	Cafe Planter. Price as per Item 61 in the Contract 1980 Schedule of Rates		
00003	Large Garsy. 2.2m high Price as per Item 64 in the Contract 1980 Schedule of Rates		
00004	Small Garsy. 1.2m high Price as per Item 65 in the Contract 1980 Schedule of Rates		
<b>Supplier: CIVICA PTY LTD</b>			
<b>PU245763</b>	<b>12 July 2020</b>	<b>\$114,463.34</b>	<b>\$114,463.34</b>
00001	Modern.Gov 20-21 support & maintenance		
<b>Supplier: CLAUDE NEON PTY LTD</b>			
<b>PU245596</b>	<b>1 July 2020</b>	<b>\$60,779.58</b>	<b>\$60,779.58</b>
00001	Hollis Park 5 x Welcome to country decals, 5 x vinyl maps to replace SA2 panels, artwork and install.		
00002	Nuffield Park		
00003	Sydney Park Park entry sign renewals		

## New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

		Order Date	Order Amount	Outstanding Amount
<b>Supplier: CLEANAWAY PTY LTD</b>				
PU245629		3 July 2020	\$16,390,000.00	\$13,826,470.06
00001	Domestic waste collections			
PU245672		6 July 2020	\$1,111,000.00	\$1,111,000.00
00001	Bin supply 20/21			
<b>Supplier: COLLIERS INTERNATIONAL HOLDINGS (AUST) L</b>				
PU246177		4 August 2020	\$121,000.00	\$64,702.00
00001	Accommodation Grants Program Lease Renewal Rental Valuations			
<b>Supplier: COMENSURA PTY LTD</b>				
PU245855		15 July 2020	\$11,000,000.00	\$8,523,672.17
00001	Agency Staff- Others			
PU245856		15 July 2020	\$8,800,000.00	\$14,209,304.18
00001	Agency Staff- CPP			
PU245857		15 July 2020	\$14,300,000.00	\$9,899,205.16
00001	Agency Staff - TDS			
<b>Supplier: CORP SOLE EPA ACT 1979</b>				
PU246491		26 August 2020	\$632,379.45	\$632,379.45
00001	2020/21 Sydney Regional Develop fund levy payment			
<b>Supplier: CUMBERLAND BUILDING PTY LTD</b>				
PU245756		10 July 2020	\$752,280.95	\$752,280.95
00001	23a George St Public Toilet Refubishment			
<b>Supplier: DCS MANUFACTURING PTY LTD</b>				
PU246624		2 September 2020	\$682,160.00	\$682,160.00
00001	Combination Drain Cleaning Vacuum Truck			
00002	Registration Costs			
<b>Supplier: DEPARTMENT OF CUSTOMER SERVICE</b>				
PU246079		29 July 2020	\$4,334,527.00	\$3,557,354.45
00001	Infringement Processing Fees Client CBD 101437 2020-2021			
00003	Infringement Processing Fees WEST 100097 100097			
00004	Infringement Processing Fees SOUTH 101620 101620			
00005	Infringement Processing Fees ORDINANCE 100757			
<b>Supplier: ELTON CONSULTING</b>				
PU245824		15 July 2020	\$166,270.00	\$124,702.50
00001	Biodiversity corridor planning project			
<b>Supplier: ENIGMA BUSINESS PRODUCTS</b>				
PU247023		28 September 2020	\$95,499.25	\$95,499.25
00001	Lenovo X1 Carbon Laptops Lenovo Thinkpad X1 Carbon I5 8GB 256GB 4G 3 Year NBD x 35			
00002	5WS0W86745 Lenovo Thinkpad X1 Carbon 5 Y Year NBD Premier Warranty Uplift x 35			
00003	COSDEPLOY Pre-deployment Processing (Power up) x 35			
00004	FREIGHT Delivery of laptop to City of Sydney Council/device x 35			

## New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

	Order Date	Order Amount	Outstanding Amount
<b>PU247024</b>	<b>28 September 2020</b>	<b>\$50,859.60</b>	<b>\$50,859.60</b>
00001	J7Z08A HP PageWide Enterprise Flow E77650Z A3 MFP		
00002	P1V18A HP PageWide E77650Z 3 x 550 Trays and Stand		
00003	HP PageWide E77650 5 Year 4 Hour CarePack		
00004	X3D03A HP Multi-Protocol Card reader		
00005	FREIGHT1Printer Run-Up, delivery Installation		
00006	L3U43A HP PageWide Enterprise 58650Z A4 Colour MFP		
00007	G1W45A HP PageWide 3 x 500 Sheet Trays + Stand		
00008	U9DA3E HP PageWide 58650 5 Year NBD Onsite CarePack		
00009	X3D03A HP Multi-Protocol Card reader		
00010	FREIGHT1Printer Run-Up, delivery and In Installation		
00011	Z8Z15A Hewlett Packard E87650Z A3 Colour Multifunction		
00012	Y1G21A Hewlett Packard 2000 Sheet High Capacity Tray		
00013	Y1G18A Hewlett Packard E87650Z Stapler/ Stacker		
00014	U9LT3E Hewlett Packard E87650 5 Year 4 Hour CarePack		
00015	X3D03A HP Multi-Protocol Card reader		
00016	FREIGHT1 Printer Run-Up, delivery and In Installation		
<b>Supplier: ENVIRONMENTAL PARTNERSHIP (NSW) PTY LTD</b>			
<b>PU246535</b>	<b>28 August 2020</b>	<b>\$400,246.00</b>	<b>\$374,132.00</b>
00001	Consultancy Services in the preparation and delivery of 17 Plans of Management for Crown Land.		
00002	Facilitator - First Nations Engagement		
<b>Supplier: FORD CIVIL CONTRACTING PTY LTD</b>			
<b>PU246131</b>	<b>31 July 2020</b>	<b>\$8,715,904.53</b>	<b>\$7,214,913.95</b>
	Head contractor for Contract 1868a at C25199 The Crescent Lands at Johnstons Creek project. Engagement is for the replacement contractor after initial head contractor went into liquidation on 14 January 2020.		
<b>Supplier: FRONTIER SOFTWARE PTY LTD</b>			
<b>PU246294</b>	<b>12 August 2020</b>	<b>\$66,340.00</b>	<b>\$0.10</b>
00001	Chris software annual maintenance 1/9/2020-31/8/2021		
<b>Supplier: FULTON HOGAN INDUSTRIES PTY LTD</b>			
<b>PU245980</b>	<b>21 July 2020</b>	<b>\$290,000.00</b>	<b>\$530,071.92</b>
00001	Supply of Asphalt ex-bin. Please reference LGP Contract - Bitumen, Emulsions and Asphalt Materials and services (LGP213-2)		
<b>Supplier: GARTNER AUSTRALASIA PTY LTD</b>			
<b>PU245913</b>	<b>17 July 2020</b>	<b>\$89,100.00</b>	<b>\$440.00</b>
00001	Midsize Enterprise Team Advisor Member (07/2020 - 06/2021)		
<b>Supplier: GLASCOTT LANDSCAPE AND CIVIL PTY LTD</b>			
<b>PU246790</b>	<b>11 September 2020</b>	<b>\$994,633.60</b>	<b>\$943,553.50</b>
00003	Contract 2006 - Hollis Park Playground upgrade		
00006	Contract 2006 - Strickland Park upgrade		
<b>Supplier: HOLDING REDLICH LAWYERS AND CONSULTANTS</b>			
<b>PU246041</b>	<b>27 July 2020</b>	<b>\$88,000.00</b>	<b>\$72,559.52</b>
00001	Legal services- Class 1 LEC no. 2020/209408 - 14-26 Wattle Street, Pyrmont - professional fees for period up to 31/8/2020.		
<b>Supplier: HUB AUSTRALASIA PTY LTD</b>			
<b>PU245829</b>	<b>15 July 2020</b>	<b>\$173,313.80</b>	<b>\$2,640.00</b>
00001	Manufacture, Supply and Delivery of Smartpoles and Accessories in accordance with the Contract 1487		

## New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

		Order Date	Order Amount	Outstanding Amount
<b>Supplier: INTERFLOW PTY LTD</b>				
PU246368		18 August 2020	\$351,943.74	\$351,943.74
00001	Pipe Relining for financial year 2020/21			
PU246843		16 September 2020	\$376,728.74	\$376,728.74
00002	Pipe lining (& sundry)			
<b>Supplier: INVESTIBLE PTY LTD</b>				
PU246582		1 September 2020	\$93,500.00	\$93,500.00
00001	Year 2 - develop a Retail Innovation Program to support the local retail sector - Stage 1 - 25% on completion and City's acceptance of the program design and implementation plan			
00002	Stage 2 - 25% on completion and City's acceptance of the mid-stream report			
00003	Stage 3 - 25% on completion and City's acceptance of the draft acquittal report			
00004	Stage 4 - 25% completion of the final report and presentation			
<b>Supplier: ISOBAR COMMUNICATIONS PTY LTD</b>				
PU246453		25 August 2020	\$175,312.50	\$175,312.50
00001	Corporate Website Redevelopment: User Experience services			
<b>Supplier: FLICK ANTICIMEX PTY LTD</b>				
PU245626		3 July 2020	\$171,900.00	\$166,471.50
00002	Public Places Rodent Baiting Program RFT 2035.			
<b>Supplier: JAMN APPAREL PTY LTD</b>				
PU246191		5 August 2020	\$92,840.00	\$37,160.02
00002	Purchasing of cloth masks for COVID-19 Size - Small & Regular			
PU246495		26 August 2020	\$151,095.00	\$151,095.00
00001	Purchasing of 3ply black masks with graphite. Including printed post cards. 11,500 - masks size small. 11,500 - masks size regular with adjustable stoppers.			
<b>Supplier: JASON LAZARUS</b>				
PU246429		21 August 2020	\$66,000.00	\$56,760.00
00001	Legal Services - Class 1 LEC no. 2020/209408 - 14-26 Wattle Street, Pyrmont - Barrister's fees for the period from 8/9 to 21/9/2020.			
<b>Supplier: JBS&amp;G AUSTRALIA PTY LTD</b>				
PU246125		31 July 2020	\$85,085.00	\$4,818.00
00001	Environmental Investigation Confidential			
<b>Supplier: J HUTCHINSON PTY LTD</b>				
PU245662		6 July 2020	\$6,704,189.80	\$6,502,130.84
00001	Perry Park Recreation Facility-Stage 2			
<b>Supplier: KOMATSU AUSTRALIA</b>				
PU246642		3 September 2020	\$110,538.00	\$110,538.00
00001	Mini Excavator			
00002	Aluminium Excavator Trailer			
00003	Registration costs			
00004	Hitch and hoses			
00005	Dual Lock Hitch			
00006	Hammer			
<b>Supplier: KRONOS AUSTRALIA</b>				
PU247006		25 September 2020	\$52,374.47	\$52,374.47
00002	Software & Equipment Support Services. Renewal from 30 January 2021 to 29 January 2022			

## New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

		Order Date	Order Amount	Outstanding Amount
<b>Supplier: LEONARDS ADVERTISING</b>				
PU245667		6 July 2020	\$110,000.00	\$82,317.30
00001	SMH/Local Ads - July 2020			
PU246554		31 August 2020	\$112,200.00	\$112,200.00
00001	Concrete Playground Media Partnership – Sydney Local 2021– Our Sydney Campaign includes 2% commission - From Sept to Jan 2021			
<b>Supplier: LIGHTMOVES PTY LTD</b>				
PU246240		7 August 2020	\$80,080.00	\$80,080.00
	Custom lighting (Divine 160 Anolis LED RGBCW) for the public artwork Earth V Sky			
<b>Supplier: MED-X PTY LTD</b>				
PU245653		4 July 2020	\$165,000.00	\$129,678.84
00001	Syringe collection - Annual fixed cost			
<b>Supplier: MELOCCO PTY LTD</b>				
PU246626		2 September 2020	\$839,622.43	\$706,033.86
00004	Supply of Austral Black Pavers 30-60mm for Paver Infill Renewals.			
00005	Additional 25 sqm order of Austral Black for Paver Infill Renewals			
PU246697		8 September 2020	\$87,619.98	\$87,619.98
00001	Granite pavers			
PU246942		22 September 2020	\$77,693.88	\$77,693.88
00004	Supply Austral Black 50 and 60mm Pavers			
<b>Supplier: MRI (AUST) PTY LTD</b>				
PU245650		4 July 2020	\$330,000.00	\$299,769.84
00001	E-Waste, Metals & Whitegoods processing			
<b>Supplier: NATIONAL TRUST OF AUSTRALIA (NSW)</b>				
PU246137		31 July 2020	\$286,110.01	\$259,478.31
00001	Yr 2 Bush Restoration Contract 2962 SOP			
00002	Yr 2 Bush Restoration Contract 2962 SOR			
PU246229		7 August 2020	\$110,000.00	\$95,764.54
00001	SOR-Contract 2962 Bush Regeneration for Sydney Park			
<b>Supplier: NICKS FOOD MILK &amp; MORE</b>				
PU246060		28 July 2020	\$55,000.00	\$49,199.44
00001	Open order for Supply & delivery of milk			
00002	Open order for Supply & delivery of milk			
<b>Supplier: NORDON JAGO ARCHITECTS PTY LTD</b>				
PU246581		1 September 2020	\$52,800.00	\$52,800.00
00001	Design consultancy services for roof and storm water drainage upgrades at Paddington Town Hall			
<b>Supplier: OFFICE OF STATE REVENUE</b>				
PU246509		27 August 2020	\$5,191,787.66	\$3,893,840.74
00001	2020/21 Fire Brigade Levy & State Emergency Services			
PU246550		28 August 2020	\$1,697,000.00	\$1,697,000.00
00001	Parking Space Levy for 2021			
<b>Supplier: OLYMPIA GROUP (NSW) PTY LTD</b>				
PU246755		9 September 2020	\$135,769.70	\$135,769.70
00001	Palisade Security Fencing - Sydney Park Supply, installation, WH&S compliance and management for new security fencing around the Down Draught Kilns.			

## New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

		Order Date	Order Amount	Outstanding Amount
<b>Supplier: OPTIMAL STORMWATER PTY LTD</b>				
<b>PU247027</b>		<b>28 September 2020</b>	<b>\$72,025.80</b>	<b>\$72,025.80</b>
00001	Contract 1505 - Water Recycling Infrastructure Maintenance Variation 4 - Six month contract extension. Contract 1505 Variation 4 Lump Sum			
00002	Contract 1505 Variation 4 SOR			
<b>Supplier: ORACLE CUSTOMER MANAGEMENT SOLUTIONS</b>				
<b>PU245640</b>		<b>3 July 2020</b>	<b>\$55,000.00</b>	<b>\$49,986.17</b>
00001	TX Meters - Call Centre. Tender 1712 Open Orders (Jul20-Jun21).			
<b>Supplier: THE P A PEOPLE</b>				
<b>PU246516</b>		<b>27 August 2020</b>	<b>\$185,359.90</b>	<b>\$185,359.90</b>
00001	Design, supply and installation of Stage Management System.			
<b>Supplier: PARK PTY LTD</b>				
<b>PU245655</b>		<b>6 July 2020</b>	<b>\$550,000.00</b>	<b>\$910,210.96</b>
00001	Supply Biodiesel fuel to Council depots.			
<b>Supplier: PETER PAL LIBRARY SUPPLIER</b>				
<b>PU246028</b>		<b>24 July 2020</b>	<b>\$50,000.00</b>	<b>\$22,689.73</b>
00001	AV FY 2020/2021			
<b>PU246030</b>		<b>24 July 2020</b>	<b>\$50,000.00</b>	<b>\$23,324.95</b>
00001	Books FY2020/2021			
<b>Supplier: PRECISE AIR GROUP PTY LTD</b>				
<b>PU246736</b>		<b>9 September 2020</b>	<b>\$86,240.00</b>	<b>\$86,240.00</b>
00001	Design, supply and install Fire Indicator Panel for Sydney Town Hall & Town Hall House.			
<b>PU247060</b>		<b>30 September 2020</b>	<b>\$84,931.00</b>	<b>\$84,931.00</b>
00001	307 Pitt Street Fire Sprinkler works			
<b>Supplier: PRENAX PTY LTD</b>				
<b>PU245716</b>		<b>7 July 2020</b>	<b>\$50,000.00</b>	<b>\$37,680.00</b>
00001	Magazines FY2020/2021			
<b>Supplier: QMETRIX PTY LTD</b>				
<b>PU246560</b>		<b>31 August 2020</b>	<b>\$150,920.00</b>	<b>\$150,920.00</b>
00001	Unified Customer View Customer Master Record Solution Milestone 1 – Implementation Planning Study			
<b>Supplier: QUALITY MANAGEMENT &amp; CONSTRUCTIONS PTY L</b>				
<b>PU246126</b>		<b>31 July 2020</b>	<b>\$287,143.22</b>	<b>\$287,143.22</b>
00001	Design and Construct of Floodlighting Alexandria Oval.Design and construction of 4 x floodlighting to replace existing. Includes trenching, piling, electrical works and install of light poles as well as structural members.			
00002	Tree protection and new trench route.Due to existing trees and root systems, pot holing, tree protection and additional trench route is required. The quantities and rates within the additional quote have all be reviewed and approved.			
<b>PU246156</b>		<b>4 August 2020</b>	<b>\$109,347.64</b>	<b>\$109,347.64</b>
00001	Manufacture, Supply & Install CMS Cabinets including associated works as per QMC quote of 27/7/20. All works to be in accordance with the Contract 1840 between the City and QMC.			
00002	Contingency for any future variations in accordance with the Contract 1840 between the City and QMC			
<b>PU246297</b>		<b>12 August 2020</b>	<b>\$108,906.02</b>	<b>\$60,927.90</b>
00001	Reinstate CWO 43463 + 28 as per quote CWO Batch 2102			
00002	Betterment			
<b>PU246298</b>		<b>12 August 2020</b>	<b>\$164,864.03</b>	<b>\$56,157.64</b>
00001	Rinstate CWO 39374 + 22 as per quote CWO Batch 2103			
00002	Betterment			

## New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

		Order Date	Order Amount	Outstanding Amount
<b>PU246302</b>		<b>12 August 2020</b>	<b>\$296,427.48</b>	<b>\$296,427.48</b>
00001	Reinstate CWO 39537 + 18 as per quote CWO Batch 2046			
00002	Betterment CWO Batch 2046			
<b>PU246303</b>		<b>12 August 2020</b>	<b>\$190,530.18</b>	<b>\$190,530.18</b>
00001	Reinstate CWO 40098 + 16 as per quote CWO Batch 2051			
00002	Betterment			
<b>PU246304</b>		<b>12 August 2020</b>	<b>\$141,593.10</b>	<b>\$141,593.10</b>
00002	Reinstate CWO 40757 + 11 as per quote CWO Batch 2054			
00003	betterment			
<b>PU246328</b>		<b>14 August 2020</b>	<b>\$56,083.95</b>	<b>\$38,515.31</b>
00001	Reinstate CWO 43049 + 12 as per quote CWO Batch 2104			
00002	Betterment CWO Batch 2104			
00003	Multiple Jemena Gas assets in package. May require a Jemena spotter present on site if the service is high pressure which involves a minimum charge and callout fee to inspect QMC's excavation process.			
<b>PU246350</b>		<b>17 August 2020</b>	<b>\$199,971.94</b>	<b>\$199,971.94</b>
00001	Quote 110820 under contract 1840			
<b>PU246479</b>		<b>26 August 2020</b>	<b>\$53,397.08</b>	<b>\$53,397.08</b>
00002	Reinstate CWO 43428 + 15 as per quote Batch 2106			
<b>PU246480</b>		<b>26 August 2020</b>	<b>\$185,592.23</b>	<b>\$185,592.23</b>
00002	Reinstate CWO 42548 + 20 as per quote Batch 2107			
00003	Betterment			
<b>PU246481</b>		<b>26 August 2020</b>	<b>\$55,668.88</b>	<b>\$55,668.88</b>
00002	Reinstate CWO 42895 + 22 as per quote Batch 2108			
00003	Betterment Batch 2108			
<b>PU246482</b>		<b>26 August 2020</b>	<b>\$58,312.51</b>	<b>\$58,312.51</b>
00001	Reinstate CWO 43201 + 13 as per quote Batch 2109			
<b>PU246489</b>		<b>26 August 2020</b>	<b>\$77,906.32</b>	<b>\$77,906.32</b>
00001	Footpath Rectification Wrk Sydney Prk Rd			
<b>PU246537</b>		<b>28 August 2020</b>	<b>\$144,219.26</b>	<b>\$144,219.26</b>
00001	Reinstate CWO 42087 as per quote			
00002	Betterment			
<b>PU246698</b>		<b>8 September 2020</b>	<b>\$159,273.70</b>	<b>\$159,273.70</b>
00002	Reinstate CWO 42684 + 12 as per quote Batch 2111			
00003	Betterment Batch 2111			
<b>PU246780</b>		<b>11 September 2020</b>	<b>\$123,729.61</b>	<b>\$123,729.61</b>
00001	Detailed design development for pop up cycleway at Oxford Street and Liverpool Street between Flinders Street and Castlereagh Street			
<b>PU246781</b>		<b>11 September 2020</b>	<b>\$95,351.26</b>	<b>\$95,351.26</b>
00001	Detailed design development for College Street pop up cycleway.			
<b>PU246859</b>		<b>16 September 2020</b>	<b>\$336,600.00</b>	<b>\$336,600.00</b>
00002	Lighting Additional Works			
<b>PU246907</b>		<b>18 September 2020</b>	<b>\$85,410.02</b>	<b>\$85,410.02</b>
00002	Reinstate CWO 42487 + 14 as per quote Batch 2047			
00003	Betterment Batch 2047			



## New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

		Order Date	Order Amount	Outstanding Amount
<b>PU246997</b>		<b>25 September 2020</b>	<b>\$396,985.24</b>	<b>\$396,985.24</b>
00001	Preliminaries			
00002	Relay Granite to Hilton Driveway			
00003	Relay brick pavers to 88 King St Newtown			
00004	Repair kerb & relay granite pavers Tweed			
00006	Relay pavers at Miles and Crown Street			
00007	Site Establishment Area A1			
<b>PU247036</b>		<b>29 September 2020</b>	<b>\$51,008.40</b>	<b>\$51,008.40</b>
00001	Scotsman St, Forest Lodge Preliminaries			
00002	Raise and relay pavers incl poly joint			
00003	Establishment Contr B area A2			
<b>Supplier: REGAL INNOVATIONS PTY LTD</b>				
<b>PU246402</b>		<b>19 August 2020</b>	<b>\$3,254,808.38</b>	<b>\$3,114,995.08</b>
	Upgrade of Beaconsfield Park Playground, Daniel Dawson Reserve, James Hilder Reserve, Cardigan Street Reserve and Palmerston Avenue Steps			
<b>PU246766</b>		<b>10 September 2020</b>	<b>\$15,872,162.90</b>	<b>\$15,872,162.90</b>
00001	Lump Sump Contract Works. Regal Innovations are the head contractor and are responsible for the Design and Construction of the Drying Green Park.			
<b>Supplier: REINO INTERNATIONAL PTY LIMITED</b>				
<b>PU245642</b>		<b>3 July 2020</b>	<b>\$126,500.00</b>	<b>\$109,471.05</b>
00001	TX Meters - Ticket Rolls, Contract ID2739. (Jul20-Jun21).			
<b>PU245644</b>		<b>3 July 2020</b>	<b>\$291,500.00</b>	<b>\$250,444.58</b>
00001	TX Meters - Gateway CC Trans Fees Contract ID2739 (Jul20-Jun21).			
<b>PU245645</b>		<b>3 July 2020</b>	<b>\$360,250.00</b>	<b>\$216,307.23</b>
00001	TX Meters Work Instructions Contract ID 2736 (Jul20-Jun21).			
<b>PU245712</b>		<b>7 July 2020</b>	<b>\$3,784,000.00</b>	<b>\$3,172,606.08</b>
00001	TX Meters Maintenance Fee Contract ID 2739 (Jul20-Jun21).			
00002	TX Meters Parkmobile Contract ID 2739 (Jul20-Jun21)			
<b>Supplier: ROBINSON URBAN PLANNING PTY LTD</b>				
<b>PU246053</b>		<b>28 July 2020</b>	<b>\$66,000.00</b>	<b>\$60,456.00</b>
00001	Legal Services - Class 1 LEC Nos. 2020/207337 & 2020/207341 - 205-225 Euston Road, Alexandria - Expert's fees for period from 24/7 to 25/8/2020.			
<b>PU246054</b>		<b>28 July 2020</b>	<b>\$55,000.00</b>	<b>\$46,684.00</b>
00001	Legal Services - Class 1 LEC No. 2020/209408 - 14-26 Wattle Street, Pyrmont - Expert's fees for period from 28/7 and 21/9/2020.			
<b>Supplier: ROGERS CONSTRUCTION GROUP PTY LTD</b>				
<b>PU245719</b>		<b>8 July 2020</b>	<b>\$156,919.18</b>	<b>\$30,084.45</b>
00001	Air conditioning upgrade 4 Huntley Street Multi-tenancy site with AC upgrades and refurbishments			
<b>Supplier: RECOVERIES &amp; RECONSTRUCTION (AUST)</b>				
<b>PU246015</b>		<b>23 July 2020</b>	<b>\$104,000.00</b>	<b>\$104,000.00</b>
00001	Recovery of Rate (inc GST) to 30/10/20			
00002	Recovery of Rate (GST Free ) to October 2020			
<b>Supplier: R W LONDON &amp; S G RICKARD</b>				
<b>PU245968</b>		<b>21 July 2020</b>	<b>\$275,242.00</b>	<b>\$207,856.00</b>
00001	Ian Thorpe Aquatic Centre Heat Pumps Replacement – Design and construct			

## New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

	Order Date	Order Amount	Outstanding Amount
Supplier: SCOPE AIR CONDITONING SERVICES PTY LTD			
PU246515	27 August 2020	\$170,221.31	\$170,221.31
00001	Supply and installation of Air Conditioning units as per Statement of Work and tender documents.-Pittsway Arcade Chiller Replacement project		
Supplier: SECURE LOGIC PTY LTD			
PU246359	18 August 2020	\$69,300.00	\$68,860.00
00001	Annual security testing External Network Vulnerability and Penetration Testing (up to 60 live hosts)		
Supplier: SECURE PARKING			
PU245634	3 July 2020	\$445,500.00	\$385,054.11
00001	Goulburn Street parking Station - Management Fees. Tender 1893 Open Order (Jul20-Jul21).		
PU245638	3 July 2020	\$522,500.00	\$443,686.06
00002	KXCP - Management Fees - Tender 1893 Open Order (Jul20-Jun21).		
Supplier: SEDA SERVICES PTY LTD			
PU246531	27 August 2020	\$119,617.58	\$119,617.58
00001	Design, Supply and install chiller at Ultimo Community Centre.		
Supplier: SITA ENVIRONMENTAL SOLUTIONS			
PU245658	6 July 2020	\$180,400.00	\$143,509.50
00001	Skyline Parks Waste - Contract 1633		
PU245676	6 July 2020	\$523,930.00	\$376,983.45
00001	Cleansing (Putrescible) Waste Processing		
PU245677	6 July 2020	\$17,127,000.00	\$14,324,592.06
00001	Domestic Waste Processing		
Supplier: SITECORE AUSTRALIA PTY LTD			
PU246899	18 September 2020	\$258,400.00	\$258,400.00
00001	Sitecore experience platform XP year 2 1/10/2020 - 30/9/2021. Web Content Management System (CMS) for the City of Sydney Corporate Website Redevelopment project		
Supplier: SITEGROUP			
PU245887	16 July 2020	\$95,000.00	\$94,076.00
00001	Open order - Traffic Control as required FY 20/21		
Supplier: SOFT LANDING			
PU245671	6 July 2020	\$1,168,200.00	\$897,874.10
00001	Mattress Collection 20/21		
Supplier: STUDIO ZANARDO PTY LTD			
PU246267	10 August 2020	\$61,776.00	\$61,776.00
00001	Legal Services - Class 1 LEC No. 2020/209408 - 14-26 Wattle Street, Pyrmont - Expert's Fee Estimate.		
Supplier: SYDNEY CIVIL PTY LTD			
PU245939	20 July 2020	\$3,992,524.80	\$2,870,806.37
00001	Footway Renewal - Stimulus and 2020/21 Footway Renewal Program Stimulus Additions: 14 Jobs totalling \$1,378,093. 2020/21 Program: 41 Jobs totalling \$2,251,475		
PU245940	20 July 2020	\$935,828.30	\$781,730.08
00001	Kerb & Gutter Renewal - Stimulus & 20/21 Kerb and Gutter Renewal Program Stimulus Additions: 8 Jobs totalling \$348,971. 2020/21 Program: 14 Jobs totalling \$501,782.		
PU245941	20 July 2020	\$4,371,460.50	\$4,221,147.34
00001	Drainage Renewal - Stimulus and 2020/21 Drainage Renewal Program Stimulus Additions: 20 Jobs totalling \$2,264,638. 2020/21 Program: 24 Jobs totalling \$1,709,417.		

## New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

		Order Date	Order Amount	Outstanding Amount
<b>PU245942</b>		<b>20 July 2020</b>	<b>\$776,765.00</b>	<b>\$611,397.78</b>
00001	Access and Inclusion Program Access and Inclusion Program. Stimulus Additions: 27 Jobs totalling \$203,923. 2020/21 Program: 35 Jobs totalling \$502,227.			
<b>PU246660</b>		<b>4 September 2020</b>	<b>\$5,701,069.00</b>	<b>\$5,701,069.00</b>
00001	Paver Infill Program - Stimulus & 2020/21 Paver Infill Program Stimulus Additions: 1 job totalling \$1,413,720. 2020/21: 4 jobs totalling \$3,769,070			
<b>PU246810</b>		<b>15 September 2020</b>	<b>\$1,346,854.61</b>	<b>\$845,849.56</b>
00001	20/21 LATM construction works			
<b>PU246815</b>		<b>15 September 2020</b>	<b>\$183,935.62</b>	<b>\$101,536.71</b>
00001	Macleay Street Upgrade Project. Service Investigation and Design changes			
00002	Potholing / service investigation			
<b>PU246822</b>		<b>15 September 2020</b>	<b>\$1,027,607.06</b>	<b>\$1,027,607.06</b>
00001	FY20-21 C24010 PCTC Jobs			
<b>PU246856</b>		<b>16 September 2020</b>	<b>\$1,127,500.00</b>	<b>\$1,127,500.00</b>
00001	Smart Pole Redeployment Works Supply, relocate and install smart poles and relevant accessories as approved by the City of Sydney.			
<b>PU246857</b>		<b>16 September 2020</b>	<b>\$601,786.81</b>	<b>\$462,642.09</b>
00001	Installation of new traffic signals, relocate if necessary.			
<b>PU246858</b>		<b>16 September 2020</b>	<b>\$485,347.63</b>	<b>\$485,347.63</b>
00001	City Centre Improvement Works C20121 – assumed 8% salary cap + 60k for supply of granite pavers. PO amount = 92% of budget sum \$544,811 - \$60,000 = \$441,225.12			
<b>PU246863</b>		<b>17 September 2020</b>	<b>\$1,416,800.00</b>	<b>\$1,416,800.00</b>
00001	FY 20-21 C24065 - Cycling Safety Jobs			
<b>PU246917</b>		<b>21 September 2020</b>	<b>\$759,000.00</b>	<b>\$759,000.00</b>
00001	FY20-21 C21010 Misc Traffic Safety Works			
<b>PU246957</b>		<b>23 September 2020</b>	<b>\$3,196,130.69</b>	<b>\$3,196,130.69</b>
00001	PCTC & Cycleway - Pyrmont - Saunders & Millers Streets Cycleway			
<b>PU246958</b>		<b>23 September 2020</b>	<b>\$1,012,000.00</b>	<b>\$1,012,000.00</b>
00001	FY20-21 Traffic Committee Improvement Work			
<b>PU247050</b>		<b>29 September 2020</b>	<b>\$4,507,517.23</b>	<b>\$4,507,517.23</b>
00001	Construction 20/21 Macleay Street Projec Includes construction activities as per attached quote for financial year 2020/2021. The amount is 50% of the total quotation for construction based on the total program being 18 months. Of which, 9 months are available this Financial Year and the remaining 9 months to be completed next Financial Year. The RQN Does not include supply of: Pavers; Trees and tree guards; Smartpoles and accessories; Trihex pavers; Bus shelters, bubblers, bins and seats;Telstra pit works.			
<b>Supplier: SYSTEMOLOGY AUSTRALIA PTY LTD</b>				
<b>PU246398</b>		<b>19 August 2020</b>	<b>\$66,000.00</b>	<b>\$40,194.00</b>
00001	Workflow Management System Implementation-City Communications			
<b>Supplier: TDN SECURITY PTY LTD</b>				
<b>PU245646</b>		<b>3 July 2020</b>	<b>\$616,000.00</b>	<b>\$526,705.92</b>
00001	TX Meters - Cash Collections Tender 1736 Open Order (Jul20-Jun21).			
<b>Supplier: TELSTRA CORPORATION LIMITED</b>				
<b>PU246521</b>		<b>27 August 2020</b>	<b>\$55,000.00</b>	<b>\$36,976.95</b>
00001	Account - service with sim activations			
<b>PU246522</b>		<b>27 August 2020</b>	<b>\$110,000.00</b>	<b>\$54,451.53</b>
00001	Account-landline activations			

## New contracts approved within the Quarter over \$50,000 and yet to be fully performed.

	Order Date	Order Amount	Outstanding Amount
<b>Supplier: THE CHANGE EXECUTIVE PTY LTD</b>			
PU246720	8 September 2020	\$170,390.00	\$170,390.00
00001	Coaching and Organisational Development Program -		
<b>Supplier: THE GARDENMAKERS PTY LIMITED</b>			
PU246363	18 August 2020	\$163,153.58	\$114,897.37
00001	Cook and Phillip Park-Decomposed Granite Replacement		
00002	Addition No.1 - Bluestone Edging		
<b>Supplier: TRADITIONAL RESTORATION COMPANY PTY LTD</b>			
PU245740	9 July 2020	\$293,025.84	\$55,753.58
	Archibald Memorial Fountain Investigation, Scope, Documentation of Remediation Construction Works		
<b>Supplier: TREESCAPE AUSTRALASIA PTY LTD</b>			
PU245964	21 July 2020	\$6,888,978.00	\$6,181,980.91
	Tree Maintenance Services (south)- years 3 to 5- (reissue of order)		
<b>Supplier: INTELLITRAC</b>			
PU246404	19 August 2020	\$173,184.00	\$160,138.00
00002	Mnthly Cloud Hosting Telstra M2M Tablet CC-20TM2GB-Tablet		
00003	Mnthly Cloud Hosting Telstra M2M inc SIM CC-25TM5M-T		
00005	Hawk CoR App HA-COR-10		
00007	Hawk MDT app for Garbage Trucks & Sweepers HA-MDT		
<b>Supplier: THE TRUSTEE FOR THE SAM UNIT TRUST</b>			
PU246296	12 August 2020	\$380,000.00	\$314,522.21
00001	Maintenance of Street Signage		
<b>Supplier: URBAN MAINTENANCE SYSTEMS PTY LTD</b>			
PU245630	3 July 2020	\$3,404,500.00	\$2,559,950.94
00001	Graffiti Removal Services monthly amount		
PU246277	11 August 2020	\$150,000.00	\$117,013.76
00001	Public Art contract - cleaning		
<b>Supplier: VEOLIA ENVIRONMENTAL SERVICES</b>			
PU245652	4 July 2020	\$262,350.00	\$226,441.69
00001	Veolia Garden Organics processing		
PU245678	6 July 2020	\$836,000.00	\$768,192.18
00001	Cleansing - non putrescible processing		
PU245679	6 July 2020	\$936,100.00	\$741,799.68
00001	Booked cleanup processing		
<b>Supplier: VISUAL INSPIRATIONS AUSTRALIA PTY LTD</b>			
PU246201	5 August 2020	\$176,938.67	\$133,848.00
00001	Storage of Sydney Christmas Infrastructure assets for FY 2020/21.		
PU246548	28 August 2020	\$301,358.93	\$150,679.46
00001	Manufacturing of new Sydney Christmas infrastructure for season 2020. Plant and Asset only. In accordance with Variation Notice no.4 for the Major Services Contract with Visual Inspirations.		
<b>Supplier: VISY RECYCLING</b>			
PU245832	15 July 2020	\$1,352,418.10	\$1,098,278.51
00001	Kerbside collected recyclables 20/21		

**New contracts approved within the Quarter over \$50,000 and yet to be fully performed.**

		Order Date	Order Amount	Outstanding Amount
<b>Supplier: VIVA ENERGY AUSTRALIA LTD</b>				
PU245619		3 July 2020	\$335,000.00	\$296,814.63
00001	SHELL fuel card A/c			
<b>Supplier: WOOLLAHRA COUNCIL</b>				
PU246795		14 September 2020	\$325,050.00	\$243,787.50
00001	40% Contribution - Paddington Library			
<b>Supplier: WORKFORCE ROAD SERVICES PTY LTD</b>				
PU246031		27 July 2020	\$300,000.00	\$271,288.79
00001	Line Marking Services - FY 20/21			
<b>Supplier: WT PARTNERSHIP</b>				
PU246993		24 September 2020	\$78,361.25	\$78,361.25
00001	Castlereagh North Cycleway & Public Domain- 'Stage 2 Cost plans - 80% and 95% docs.			
00002	Castlereagh North Cycleway & Public Domain- Stage 3 Cost plans - Tender and cost analysis.			
00005	Castlereagh North Cycleway & Public Domain- Additional costs plans- Provisional Sum			

# **Attachment D**

<p><b>First Quarter 2020/21 Community Recovery Plan Report</b></p>
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# Community Recovery Plan

## Quarterly Report #1



*OzHarvest supermarket in the Waterloo Estate provides hampers, groceries and other essential items to vulnerable residents. The supermarket was made possible following a \$1 million City of Sydney grant. July 2020.*

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# Where are we now?

## State of the city update

- **City of Sydney Local Government Area (LGA) economic output (GDP):** The economic output within the City of Sydney LGA for the 3 months to September 2020 is 5.6% lower than the output for the equivalent period to September 2019. This is a slightly better result than the earlier estimated annual decline of \$10 billion by December 2020 - at a loss of about \$40-50 million a day – representing a decline of 7.2%, to an estimated annual output of less than \$130 billion. Source: <https://economy.id.com.au/sydney/covid19-quarter-impacts>.
- **JobKeeper:** According to the Taxation Office, over 20,000 businesses with a registered head office in the City of Sydney have applied for the JobKeeper payment. This is the highest number for any LGA in Australia.
- **Employment:** The Australian Bureau of Statistics (ABS) Payroll Tax Data Index for early September shows a decline of about 10% since February/March which is only exceeded Australia-wide by City of Melbourne with a decline of 15%. In comparison, the other capital city councils have declined between 5-7%.
- **Workforce:** Transport authorities indicate that transport patronage is 45% down on numbers in 2019. It is estimated that daily workforce numbers are less than 40% of 2019 levels, with people working at home, if employed.
- **Industry impacts:** Given the City economy's reliance on tourism (both international and domestic) and visitors, industries most affected by decreased employment between September 2019 and September 2020 (the latest available data) are:
  - Arts and recreation services: economic output decreased by 42%
  - Accommodation and food services: economic output decreased by 53%
- **Spend:** Spend data indicates that for the period from March to the end of September (compared to the same period in 2019) in the City of Sydney LGA:
  - Total retail spending decreased by 36%
  - Total retail spending by international visitors decreased by 77%
  - Total retail spending by domestic consumers decreased by 30%
  - Spending at eating places decreased by 49%
  - Spending on accommodation decreased by 77%
  - Spending at clothing stores decreased by 13%
- **International students:** Current estimates indicate there are 143,730 international students in NSW with a further 51,643 students offshore awaiting the reopening of borders. It is understood that the universities in the City have budgeted (perhaps optimistically) for a 40% decrease in international student commencements for Semester 1 in 2021 and a 20% decrease in Semester 2. It is estimated that approximately 40% of existing international student enrolments are still residing in Australia (albeit with limited income support and/or employment in casual jobs). This decrease in numbers also impacts on local businesses and shops servicing the resident community.

## Confidence

- **Business confidence:** Not surprisingly, given the above, business confidence declined significantly through the pandemic period. Between February and the end of September, the Index of Business Confidence has fallen by 18.2% and by 22.6% compared to September 2019. That said, it should be noted that it has edged higher in NSW since July.
- **Consumer confidence:** Consumer confidence has similarly declined significantly by 12.3% from February to the end of September and by 17.5% compared to September 2019 (held up in part by income support measures).
- **Recent trends: a new phase of recovery?** With the decline in new Covid-19 cases in NSW indicating greater success in addressing the health crisis, in recent times, there has been an early tentative increase in confidence levels:

- Consumer confidence in Sydney is now at its highest level in more than 3 months. By far the largest contribution came from the sub-index in 'current economic conditions' which has jumped almost 20% over the latter part of September (albeit from a low base)
- This is reflected in spending in the City which (while still substantially down compared to a year before) is significantly less than the full pandemic decline in total retail spend and spending by domestic consumers (-21% compared with -29%). This is notable in eating places (-34% compared with -49%).

However, this is only the beginning of the economic road to recovery with a long way to go. Notably spending on visitor accommodation (because of few international visitors) is still down by more than 82%.

# Summary of the plan

## Recovery goals

- Recovery is inclusive and equitable
  - Recovery supports a resilient economy and community wealth building
  - Recovery is a catalyst for a green and sustainable future
  - Recovery is strengthened by a robust and diverse cultural sector
- 

## Action Areas



## Guiding principles

People are actively involved in recovery, shaping change in their city and their future

Recovery is responsive to the government health directions, led by stewardship and collaboration

Decisions are evidence-based and allow a flexible response

# How are we going?

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## Measurement and evaluation framework

### **What we want to achieve**

The measurement and evaluation framework for the recovery plan has been developed to monitor the progress of implementation. By combining the City's internal operational data, information gathered in community engagement and external data sources, the framework also aims to track the economic recovery in the City across sectors, understand the wellbeing and needs of our community and measure the effects and influence of the City's actions.

### **Principles of evaluation**

The framework has been developed in line with the principles of evaluation in the adopted recovery plan: practicality, consistency, relevance, trend/change capture, timeliness, adaptability, and accountability.

### **What we will capture**

Two to three key measures have been identified for each action of the recovery plan to answer three questions: how much did we deliver, how well did we do it, and what difference did we make. While bespoke measures are required for some actions, most of the measures are standard across the action list to allow data aggregation so that the framework can provide a meaningful summary at higher levels – e.g. the action area level or the whole recovery plan level.

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## Progress on evaluation

### **Progress so far**

Measures for each action are being developed in consultation with action owners from across the organisation and reporting frequencies agreed. This time-consuming process is still underway.

At the time of writing, 47 of the 57 actions have established measures, of which 41 have been tested and are being refined. All measures will be finalised in November and data collection can commence.

The first report of the evaluation framework will be available in January 2021.

# What we have done

This section provides an overview of activity under each of the recovery plan actions to 30 September 2020:

	Total Actions	Actions Underway
Business as usual/transformed actions:	39	39
New actions:	18	15
<b>Recovery plan total actions:</b>	<b>57</b>	<b>54</b>

## Action Area 1

### Safely manage public places and streets to support community life and business

**People can move in and around the city safely because space is re-allocated and businesses can successfully reopen.**

#### What we are doing to support recovery

- |     |   |   |
|-----|---|---|
| 1.1 | Prioritise our business concierge service to support businesses to open and operate safely            | – 376 contacts to business concierge service July-September.  |
| 1.2 | Continue the acceleration of the capital works program to upgrade city streets, parks and playgrounds | <p>– Parks renewal stimulus package: LGA North. \$1.37M of \$2.4M of accelerated landscape works completed by 4 head contractors (plus subcontractors/suppliers also supported):</p> <ul style="list-style-type: none"> <li>• Prince Alfred Park swing replacement</li> <li>• Cook and Phillip Park decomposed granite replacement</li> <li>• Victoria Park playground spinner replacement</li> <li>• Turfing, infill planning and infrastructure renewal across various LGA North sites.</li> </ul> <p>Additional projects underway:</p> <ul style="list-style-type: none"> <li>• Infrastructure, planting and returfing packages in northern parks</li> <li>• Ada Place wall deconstruction and fence installation</li> <li>• Prince Alfred Park rainbow pathway</li> <li>• Sandringham Gardens Drainage Works</li> </ul> |

## What we are doing to support recovery

- Parks renewal stimulus package: LGA South.  
\$1.28M of accelerated landscape works commenced:
    - Turf projects in Rosebery, Waterloo, Redfern
    - Rubber soft-fall projects in Rosebery, Darlinghurst, Elizabeth Bay, Surry Hills, Erskineville, Redfern, Darlington
    - Landscape projects in Waterloo, Woolloomooloo, Fitzroy Gardens, Selwyn Street closure
  - SSROC called for member Councils to submit “shovel-ready” capital works projects that require substantial funding and which represent an economic development opportunity as well as yielding community benefit. SSROC will use this list as the basis for advocating for stimulus funding from the NSW Government. The City submitted the following projects relevant to this action for consideration:
    - Johnston’s Creek sports field facilities - \$5M
    - Pyrmont Community Centre reconfiguration - \$4.5M
    - Huntley St Recreation Centre - \$9M
- 1.3 Clean public places and streets to a high standard
- Waste collections and street cleansing have continued as per weekly run schedules.
  - As more people were working from home, residents in multi-unit dwellings were offered additional collections.
  - Cleansing operations were increased in areas identified with high pedestrian traffic flows; including transport hubs, hospitals, schools and commercial businesses such as grocery shops, medical centres and pharmacies. Additional focus on cleaning of egress points, walkways, handrails, seating and street litter bins in these areas.
  - Where areas were identified as ‘hot spots’ by NSW Health, cleansing crews attend the immediate area to the identified premises removing any illegal dumps, steam cleansing footpaths, street furniture and emptying and cleaning street litter bins.
  - Additional mobile street litter bins have been provided outside hospitals and testing venues to assist with the removal of additional waste generated by people attending for testing.
- 1.4 Promote safe alternatives to single-use items to address emerging waste issues
- The issue of single-use has been raised with accommodation and entertainment sector through the Sustainable Destination Partnership.
  - The City called for grant applications to progress this issue through the Knowledge Exchange grant program, however no applications to specifically address the issue were received.

## What we are doing to support recovery

- 1.5 Communicate that Sydney is safe, clean and open for business
- Weekly meetings with NSW Government (dept of customer service and dept of health) to ensure coordinated approach to delivery of timely and clear public health alerts on City channels.
  - Content articles on City of Sydney News promoted via City's social channels and to 14,118 weekly email digest subscribers including:
 

	Page Views
• Public health alerts as required:	4,900
• Covid-19 – how we're responding:	71,259
• Become a Covid-safe small business:	528
• New rules for Sydney businesses:	1,414
• Going out in Sydney – tips for a safe night:	763
• Face mask recommendations:	1,558
• Theatre in a pandemic – inside Giant Dwarf:	332
• You are welcome in our city this summer:	592
• Extension of fee waivers:	181
  - The City's creative hoardings program continued throughout Covid-19, providing an ongoing creative opportunity for artists and contributing to the feeling of the City as welcoming and open for business.
- 1.6 Work with NSW Government on city management initiatives such as mobility and transport, temporary footpath widening, cycleways, change signal timing, lower speed limits, travel demand planning and reprioritisation of roads
- 6 Pop-up cycleways installed at following locations:
    - Pitt St, from King St to Reiby Place, CBD
    - Henderson Rd, Eveleigh
    - Dunning Ave, Rosebery
    - Moore Park Rd to Fitzroy St
    - Pyrmont Bridge Rd, Pyrmont
    - Sydney Park Rd, Erskineville
  - Supported by "share the path" information sessions and double the number cycling in the city courses.
  - Advocacy to Minister for Transport and Transport for NSW to achieve 40km zones on Oxford St, Moore Park Rd, Pyrmont Bridge Rd and in Pyrmont, Ultimo, Darlinghurst, Camperdown and west Paddington.

## Other actions we will take

- 1.7 Review and determine if current fee waivers should be extended to continue to support activation of space for community life, cultural participation and commercial use while maintaining accessibility
- Fees waivers extended to March 2021:
    - Health and building compliance activities including relief of food administration and inspection fees to over 1,500 food businesses since the commencement of the pandemic, cooling tower risk management plan administration fees to approximately 600 businesses in respect of the submission of certification of cooling towers for their buildings and annual fire safety statement administration fees to over 2,100 businesses

## Other actions we will take

- Footway dining, market permits and filming fees on grounds of hardship.
- Return of venue hire and banner fees for bookings that have been unable to proceed.

– Value of fees waived:

- Waived inspection, registration, application and administrative fees relating to Health and Building regulatory and compliance activities, such as: food premises, temporary food events, mobile food vendors, swimming pools/spas, cooling towers and annual fire safety statements:

	Q1 20/21	Since commencement
Fees waived	\$149,677	\$240,776

- Waived filming fees, markets rental fees and venue hire cancellation fees:

	Q1 20/21
Filming fees foregone	\$102,463
Market rental waived	\$ 51,161
Venue hire cancellation fees waived	\$314,886

- Waived footway dining fees:

	Since commencement
Fees waived	\$735,067

– Rent relief on commercial properties extended to December 2020.

Rent relief on commercial properties (excluding QVB):

	April – September 2020
Total rent relief forecast	\$5,393,713
Total rent deferral estimate	\$5,400,000

1.8 Invest in the pedestrianisation and activation of south George Street

- George St South pedestrianised from Bathurst St to Rawson Place, creating 9,000m2 of additional car-free space in the city centre. Completed with assistance of \$1M contribution from NSW Government.

- The City has held ongoing conversations with businesses and property owners on the newly pedestrianised section of George Street since the initiative was announced. The formal consultation on the permanent closure is underway.

Community feedback has indicated a high level of support from businesses, residents and other stakeholders and interest in opportunities to use the space both now and in the long term.

The initiative is viewed as a positive step in the recovery by providing space for physical distancing, creating new outdoor space for businesses to utilise, improving the look and feel of the street for people and a project that will help reinvigorate the southern CBD.



## Action Area 2

### Provide equitable access to the essentials for safe and comfortable daily life for all residents

Address rising inequality within our community by advocating for and supporting access to essential services for all. This includes housing, food, community services, digital resources and skills development.

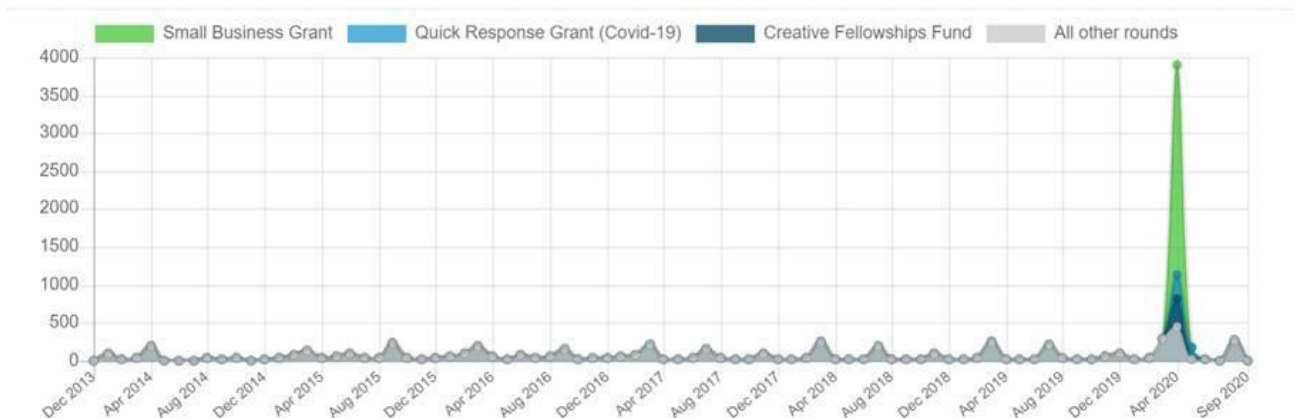
#### What we are doing to support recovery

- 2.1 Direct existing grant support towards addressing emerging community issues and funding those most in need
- A rolling program of Covid-19 relief grants was released to the community for specific areas of need across the community, cultural sector, and small businesses. The City received the equivalent number of grant applications during a 6 week period in May and June as the preceding 6 years. In total, for these Covid-19 relief grants programs:

• Grant applications received:	4,077
• Grant applications supported:	767
• Value of support requested:	\$47,073,499
• Value of support invested:	\$10,678,092

Applications Submitted

Month



- Increasing the Community Service Grants by \$1.5M to assist organisations to meet the current priority areas of digital inclusion, food security and social connection to support our vulnerable residents (up to \$50,000 per grant). In total for this program:

• Grant applications received:	240
• Grant applications supported:	56
• Value of support requested:	\$7,923,322
• Value of support invested:	\$1,959,132

## What we are doing to support recovery

	<ul style="list-style-type: none"> <li>Increasing the City's Quick Response Grants by \$500,000 (up to \$5,000 per grant). In total for this program: <ul style="list-style-type: none"> <li>Grant applications received: 490</li> <li>Grant applications supported: 113</li> <li>Value of support requested: \$2,265,285</li> <li>Value of support invested: \$509,767</li> </ul> </li> </ul>
2.2 Continue to provide online and face-to-face programming with a focus on supporting health and wellbeing, digital literacy, social inclusion, reskilling and employment	<ul style="list-style-type: none"> <li>Provided 391 sessions of virtual community groups online for 11,822 people following closure of libraries and community centres.</li> <li>The City has pivoted many of its face to face community programs to online including: <ul style="list-style-type: none"> <li>Children's Storytime and Rhymetime</li> <li>House and building histories guides and Sydney's Aldermen biographies updated as online resources</li> <li>3 History Week events delivered online, plus online history talks "The Things We Keep"</li> <li>Online curatorial tours of Sydney Town Hall</li> <li>Fortnightly lunchtime webinars</li> <li>Online book and movie clubs</li> <li>Meals on Wheels activity pack project</li> </ul> </li> </ul>
2.3 Manage community spaces, services and facilities to ensure safe, equitable and affordable access and participation	<ul style="list-style-type: none"> <li>Community venues reopened with reduced capacity and utilisation under Covid-safe plan requirements.</li> <li>Customs House, Surry Hills, Darling Square and Green Square libraries are open with limited operating hours and services under Covid-safe plan requirements. Books are quarantined for 72 hours upon return. Newtown, Waterloo and Ultimo libraries remain closed.</li> <li>Several of the City's community facilities were made available for NSW Health pop-up testing clinics due to increased Covid-19 activity in the local area including Kings Cross community centre, Rushcutters Bay Park and East Sydney Community &amp; Arts Centre.</li> </ul>
2.4 Increase utilisation of internet and digital access and participation through City libraries and community facilities and explore opportunities to support digital training and advocate for subsidised internet access beyond our own facilities	<ul style="list-style-type: none"> <li>Customs House, Surry Hills, Darling Square and Green Square libraries provide computer access with 45-minute limit.</li> <li>Adobe software skills classes are being offered online</li> </ul>
2.5 Work with other government agencies and organisations working in the homelessness sector to support those at risk	<ul style="list-style-type: none"> <li>Formed the Sydney Rough Sleeping Covid-19 Taskforce with the Dept of Communities and Justice, health services and the homelessness sector to disseminate health information and support rough sleepers into temporary accommodation</li> </ul>

## What we are doing to support recovery

of or experiencing homelessness

- Seven-day coverage provided by the City's homelessness unit and public space liaison officers who continue to engage with people experiencing homelessness. Staff are providing rough sleepers with the most up to date information from NSW Health, along with information about service provision and accommodation available:
  - People engaged in temporary accommodation information pop-ups: 1,543
  - People supported to access temporary accommodation: 353
  - Local household supported to access long term housing: 90

2.6 Continue to leverage the City's existing Supported Accommodation, Affordable and Diverse Housing Fund to create more affordable housing

- A review of fund policy and guidelines has been initiated to ensure it meets the requirements of the community in context of the pandemic and future community needs. Changes will be considered at the November Council meeting.
- A number of grants were awarded from the fund in February and March 2020 as follows:
  - Wesley Mission Edward Eager refurbishment - \$1M
  - Affordable housing opportunities for Aboriginal and Torres Strait Islander persons, St George Community Housing - \$150,000
  - UTS First Nations residential college - \$1M
  - Housing All Australians economic study - \$10,000

2.7 Advocate to federal and state governments for increased investment in social and affordable housing as well as no forced evictions and tenants' rights

- Jointly with Sally Capp Lord Mayor of Melbourne, the Lord Mayor presented to the Federal Inquiry into Homelessness in Australia and called on the federal government to establish a "Capital Cities Housing First Fund" to deliver social housing and support services in capital cities as the economic crisis threatens to place more people into housing stress.
- The Lord Mayor was interviewed on ABC Radio National advocating to state and federal governments to commit investment in social and affordable housing which will also help to stimulate the economy.

2.8 Prioritise the provision of food security services for our vulnerable communities through partnerships, networks, grants and existing services

- Partnered with over 60 agencies to provide 100,000 meals and 10,984 food hampers across the LGA. Continue to provide 7,800 meals and 1,420 hampers every week.
- Delivered 16,741 Meals on Wheels meals to 247 residents and continued service uninterrupted.
- Team of redeployed City staff delivered 4,101 meals and 182 online shopping vouchers as part of the City's temporary home meal delivery program to vulnerable residents, 56% of whom were under 65.

## What we are doing to support recovery

- Launched a free supermarket in Waterloo that has supported 4,700 people since July.
- \$734,869 provided to 18 not for profit agencies and businesses as Covid relief grants to provide food support to the community.

## Other actions we will take

- |   |   |
|---|---|
| <p>2.9 Work with charities to support their fund-raising to provide ongoing services to people in the local area</p>                            | <ul style="list-style-type: none"> <li>– \$1M donation to OzHarvest to support vulnerable residents with food security.</li> <li>– Launched major #feedsydney fundraising campaign for OzHarvest, including directly to City of Sydney staff. Every dollar donated provides 2 meals. \$72,000 raised so far towards a goal of \$200,000.</li> <li>– Working with volunteer and non-government agencies to link offers of donations and volunteers with organisations requiring additional support.</li> </ul>   |
| <p>2.10 Advocate to the federal government for the continuation of financial and other support packages and broadening access to assistance</p> | <ul style="list-style-type: none"> <li>– Letters sent to Prime Minister and Premier advocating for a permanent increase to Jobseeker and greater support for non-residents experiencing food insecurity.</li> </ul>   |
| <p>2.11 Connect impacted international students to accommodation and mental health support services</p>   | <ul style="list-style-type: none"> <li>– Connecting impacted international students to accommodation and mental health support services through delivery of 13 projects to date, and the roll out of the City's Covid relief grants including:                         <ul style="list-style-type: none"> <li>• Covid-19 adaptations to "My Legal Mate" app to provide on-demand, individualised legal assistance, resources and information, including accommodation information from Redfern Legal Centre to international students in the LGA.</li> <li>• International student case management to provide culturally appropriate casework services for students</li> <li>• City Migrant Organising project by Sydney Alliance to coordinate community responses including emergency relief, advocacy, social isolation and redeployment of resources.</li> </ul> </li> <li>– Establishing a network of grants recipients to encourage collaboration, promotion and leveraging services and resources for international students.</li> </ul> |

## Other actions we will take

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|---|--|
| <p>2.12 Advocate to the NSW Government to direct energy efficiency support to low-income residents and strata communities in the local area</p> | <ul style="list-style-type: none"><li>– The City is collaborating with NSW Government to ensure energy efficiency stimulus, incentives and support include strata and low-income communities.</li><li>– The City is finalising a partnership with Energy Savings Scheme to trial increased financial incentives for owners corporations to retrofit buildings.</li><li>– The City is advocating for changes to strata legislation to drive improved building performance and cost-savings (note a Sustainability Infrastructure Bill to amend the Strata Schemes Management Act is currently with NSW Parliament).</li><li>– The City is promoting utility bill-support programs to our residents.</li></ul> |
|---|--|

## Action Area 3

### Strengthen community cohesion to build the resilience of local communities

**Communities are connected, engaged and empowered to manage their own recovery and ready to respond to shocks and emergencies.**

#### What we are doing to support recovery

- |           |  |  |          |                    |           |           |
|-----------|--|--|----------|--------------------|-----------|-----------|
| 3.1       | Provide grants that facilitate community engagement in City owned spaces and public places | <ul style="list-style-type: none"> <li>– The City is providing rent relief for childcare centre providers until 31 March 2021 for an approximate value of:</li> </ul> <table border="0" style="margin-left: 40px;"> <tr> <td style="text-align: right;">Q1 20/21</td> <td style="text-align: right;">Since Commencement</td> </tr> <tr> <td style="text-align: right;">\$327,000</td> <td style="text-align: right;">\$654,000</td> </tr> </table>   | Q1 20/21 | Since Commencement | \$327,000 | \$654,000 |
| Q1 20/21  | Since Commencement   |  |          |                    |           |           |
| \$327,000 | \$654,000  |  |          |                    |           |           |
| 3.2       | Provide residents with links to support services and practical assistance                  | <ul style="list-style-type: none"> <li>– Provided information and referral pathways to residents in a range of formats online and in print with links to relevant health, safety and support contacts.</li> <li>– Established community hotline which received 300 calls.</li> <li>– Established welfare check-in service for vulnerable groups with 4,573 check-in calls made.</li> <li>– Distributed 23,000 free, reusable masks to social housing residents boarding houses and rough sleepers.</li> </ul>  |          |                    |           |           |
| 3.3       | Support the provision of health and safety information to residential strata owners        | <ul style="list-style-type: none"> <li>– The City is leveraging the significant government, community and strata networks developed through the Smart Green Apartments program and work delivered under the Residential Apartments Action Plan to provide resources and support focused on pandemic management for high density strata communities via 4 e-newsletter publications to a database of 2,895 people.</li> <li>– The City conducted an engagement program with 107 owners corporations via a survey to understand key issues of owners during the pandemic and what information and practical support they require.</li> <li>– The City hosted a webinar for 483 attendees on safe and harmonious apartment living during Covid-19.</li> <li>– The City participates in a working group convened by NSW Government to discuss ongoing issues for strata and community schemes in the context of Covid-19. The group creates tailored pandemic management collateral for start communities through the Fair Trading website.</li> </ul> |          |                    |           |           |

## What we are doing to support recovery

- 3.4 Advocate to ensure environmental sustainability is of high importance in fast-tracked urban renewal programs
- Advocacy has continued to NSW Government for environmental outcomes aligned to City targets in the following renewal projects:
    - Pyrmont Place Strategy
    - Waterloo Estate
    - Waterloo Metro Quarter
- 3.5 Coordinate local emergency response through Local Emergency Management Committee
- The City waived parking fees for essential workers and converted on-street parking for pop-up cycleways and workzones, foregoing revenue totalling \$584,942 in quarter 1 20/21 and \$1,003,583 since commencement, as follows:
    - Free on-street parking
 

	Q1 20/21	Since Commencement
Hospitals:	\$181,001	\$314,404
Cycleways:	\$ 49,723	\$ 52,179
Workzones:	\$ 15,665	\$ 31,863
    - Free Goulburn St car park parking
 

	Q1 20/21	Since Commencement
Police:	\$252,000	\$449,775
Health:	\$ 3,468	\$ 5,236
Charity:	\$ 136	\$ 136
    - Free Kings Cross car park parking
 

	Q1 20/21	Since Commencement
Police:	\$ 31,660	\$ 67,740
Health:	\$ 27,642	\$ 50,490
Charity:	\$ 23,647	\$ 38,760
- 3.6 Work with the Resilient Sydney network to share best practice and establish cross boundary recovery initiatives
- Community Recovery Plan presented to Resilience Officers across the greater Sydney network.

## Other actions we will take

- 3.7 Empower communities to manage their own recovery by strengthening local connections through networks, events and forums, for example supporting community celebrations at the end of the pandemic
- The City's grants programs were designed to deliver resilience outcomes for communities, along with providing relief and immediate support. Examples include:
    - The Social Outfit received a grant to adapt their programs to be Covid-safe. They are now teaching refugees and new migrants valuable skills that are important in the new economy, including making three-layered face masks.
    - WEAVE received a \$30,000 grant to adapt their work with the most vulnerable young people during the pandemic. The grant was used to set up a youth podcast group to support young people with their



## Other actions we will take

	<p>mental health and to donate 40 laptops and tablets to vulnerable people and groups across Waterloo, Redfern and Woolloomooloo.</p> <ul style="list-style-type: none"> <li>• Sydney Street Choir received a grant to help purchase internet-enabled tablets that will allow members to continue to sing and participate and feel connected during the crisis.</li> </ul>
	<ul style="list-style-type: none"> <li>– Wear it Purple day promoted online to foster supportive, safe, empowering and inclusive environment for rainbow young people, which is particularly important in context of impacts of the social isolation caused by the pandemic.</li> </ul>
3.8 Facilitate capacity building workshops with the community sector and community led organisations to support their planning for the reopening of their services	<ul style="list-style-type: none"> <li>– The City hosted a series of workshops with 70 agencies involved in food relief to discuss learnings, gaps and future collective impact to support food relief. The intention is to be future-focussed and develop ideas that can be implemented over time, for example in future grants programs.</li> </ul>
3.9 Explore with the local Aboriginal and Torres Strait Islander community the idea to facilitate a culturally sensitive commemorative event due to the impacts on participating in <i>Sorry Business</i> during the pandemic, and to provide an opportunity for support, collective reflection and acknowledgement for community members who have passed away.	<ul style="list-style-type: none"> <li>– The City supported the local Aboriginal community to host two community wakes in Redfern Community Centre. City staff assisted families in developing the required Covid-safe plans and were present on the day to assist with monitoring safety requirements and support community members.</li> </ul>
3.10 Celebrate the work of the community groups and volunteers including at the annual Lord Mayor volunteer thank you event	<ul style="list-style-type: none"> <li>– No activity scheduled in quarter 1</li> </ul>



## Action Area 4

# Protect and empower the cultural sector by prioritising the role of local creativity, cultural spaces, talent and knowledge

The resilience of our cultural sector is strengthened through involvement in recovery efforts, sustaining diverse cultural practice, protecting creative spaces and thriving community participation.

### What we are doing to support recovery

- |  |   |
|--|---|
| <p>4.1 Direct existing grant support to sustain cultural organisations and stimulate development opportunities for local creatives</p> | <ul style="list-style-type: none"> <li>– A Cultural Fellowship Fund provided support to an artist or group of artists auspiced by a cultural organisation. In total for this program:               <ul style="list-style-type: none"> <li>• Grant applications received: 366</li> <li>• Grant applications supported: 99</li> <li>• Value of support requested: \$5,979,851</li> <li>• Value of support invested: \$1,238,580</li> </ul> </li> <li>– Cultural Sector Resilience grants provided support to creative businesses with fewer than 20 employees. In total for this program:               <ul style="list-style-type: none"> <li>• Grant applications received: 202</li> <li>• Grant applications supported: 104</li> <li>• Value of support requested: \$3,115,041</li> <li>• Value of support invested: \$1,770,613</li> </ul> </li> </ul> |
| <p>4.2 Advocate to federal and state governments for targeted support for culture and no net loss of cultural space</p>                | <ul style="list-style-type: none"> <li>– SSROC called for member Councils to submit “shovel-ready” capital works projects that require substantial funding and which represent an economic development opportunity as well as yielding community benefit. SSROC will use this list as the basis for advocating for stimulus funding from the NSW Government. The City submitted the following project relevant to this action for consideration:               <ul style="list-style-type: none"> <li>• City Recital Hall facility renewal and creative industry stimulus - \$7.5M</li> </ul> </li> </ul>   |
| <p>4.3 Support Aboriginal and Torres Strait Islander cultural practices and knowledge sharing</p>                                      | <ul style="list-style-type: none"> <li>– 648 Barani Barrabugu booklets distributed and website regularly updated</li> </ul>   |
| <p>4.4 Continue work to maximise opportunities for cultural sector in City owned spaces and community venues</p>                       | <ul style="list-style-type: none"> <li>– The City is providing rent relief for creative spaces, short-term empty property, creative accommodation grant and live/work Waterloo and William St tenants until 31 March 2021 for an approximate value of:</li> </ul>   |

## What we are doing to support recovery

		Q1 20/21	Since Commencement
	• Creative spaces:	\$43,593	\$ 87,186
	• Other cultural:	\$72,718	\$145,436
	• Other social:	\$34,195	\$ 68,390
	– All tenants are being provided proactive contract management support through a challenging period for the creative industries		
	– Programming at Ideas Lab (Darling Exchange) transition to online so that workshops in lasercutting, tinkercard and fusion 360 could continue to be offered.		
	– Further activity is being planned in quarter 2 as part of CBD activation program in partnership with NSW Government.		
4.5	Enable diverse local cultural infrastructure and activation through the City's Open and Creative planning reforms	– The Open and Creative planning reforms, a set of measures to make it easier for small businesses to trade later, or host performances and shows were endorsed by Council. The NSW Government will now consider the reforms through the gateway approval process.	

## Other actions we will take

4.6	Facilitate opportunities for collaboration and capacity building to ensure cultural sector resilience and sustainability	– Weekly Youth Curator programs were transitioned online and produced four Art and Maker videos with accessibility features for the Deaf and hard of hearing community.
4.7	Continue to explore opportunities for making space for culture in partnership with public and private sectors	– No activity scheduled in quarter 1
4.8	Set up a working group comprising representatives of the cultural sector to agree sites for pop-up or future cultural activity and prepare a report to Council to approve these sites as Covid-19 recovery activity sites	<ul style="list-style-type: none"> <li>– Working group established with representatives from Sydney Festival, Belvoir Theatre, Sydney Opera House, Bangarra Dance Theatre, Anzarts Institute, supported by City staff. Group met 3 times and agreed sites most appropriate for Covid-19 recovery activity are Martin Place and Cathedral Square, as well as sites for roving performances throughout the CBD.</li> <li>– Activity to commence in quarter 2 as part of CBD activation program in partnership with NSW Government.</li> </ul>

## Action Area 5

### Rebuild the visitor economy through promotion of our vibrant and safe city with activated main streets and nightlife

People in the city are supported to safely return to a 24-hour Sydney through a phased and integrated approach, with government and industry working together.

#### What we are doing to support recovery

- |   |   |
|---|---|
| <p>5.1 Use our communications channels to promote shop local and visit local to residents, workers and visitors</p>   | <ul style="list-style-type: none"> <li>– Adapted What's On to support online events, including temporary re-brand to What's On(line).</li> <li>– Leverage What's On as primary event platform:                             <ul style="list-style-type: none"> <li>• Events submitted: 2,615</li> <li>• Page views per month: 111,000</li> <li>• Sessions per month: 70,000</li> <li>• Email subscribers: 30,642</li> </ul> </li> <li>– The 365 days of local economies partnerships with local publications have continued throughout the pandemic to support local businesses.</li> <li>– Visit local campaign to commence in quarter 2 as part of CBD activation program in partnership with NSW Government.</li> </ul> |
| <p>5.2 Continue to invest in local festivals and major events that demonstrate Sydney's vibrancy and encourage local Sydneysiders and others from around the state and country to visit</p> | <ul style="list-style-type: none"> <li>– Activity to commence in quarter 2 as part of CBD activation program in partnership with NSW Government.</li> </ul>   |
| <p>5.3 Continue to partner with Business Events Sydney to build the pipeline of business meetings for Sydney</p>  | <ul style="list-style-type: none"> <li>– Regular contact maintained with Business Events Sydney. No specific activity scheduled in quarter 1.</li> </ul>  |
| <p>5.4 Continue to engage with the accommodation and entertainment sector to ensure sustainability is promoted and prioritised</p>  | <ul style="list-style-type: none"> <li>– Two meetings and a consultation were held with members of the Sustainable Destination Partnership (SDP) to help inform the City's workplace for 2020/21. The workplan will focus on best practice waste management, uptake of renewal energy, elimination of single-use items, reducing food waste and improving water efficiency. The SDP and its members are committed to promoting the city to attract visitors to aid in economic recovery.</li> </ul>   |

## What we are doing to support recovery

- |     |   |  |
|-----|---|--|
| 5.5 | In line with health advice, welcome people back to Sydney through roaming ambassadors, maps and digital services                            | – Activity to commence in quarter 2 as part of CBD activation program in partnership with NSW Government.  |
| 5.6 | Advocate to state and federal governments for ongoing support for international students while they continue to be impacted by the pandemic | – 9 advocacy actions undertaken including successful advocacy for the removal of barriers for international students to access the Study NSW Crisis Accommodation Package. |

## Other actions we will take

- |     |   |   |
|-----|---|---|
| 5.7 | Engage local creatives in the City's programs and work with others to do the same to activate precincts to support local businesses, sustain local culture and drive footfall on main streets | – Activity to commence in quarter 2 as part of CBD activation program in partnership with NSW Government.   |
| 5.8 | Partner with Destination NSW to develop a local and domestic visitor marketing campaign for Sydney, with focus on the cultural offering over the 2020–2021 summer                             | <ul style="list-style-type: none"> <li>– “Love Sydney” campaign launched by Destination NSW to promote “play-cations” to Sydneysiders and intrastate visitors.</li> <li>– Summer marketing campaign to commence in quarter 2 as part of CBD activation partnership with NSW Government.</li> </ul>  |
| 5.9 | Encourage and facilitate the return of international students back to Sydney in partnership with education sector   | <ul style="list-style-type: none"> <li>– Contributed to delivery of 3-week micro and 2-week nano digital industry project experiences for Covid-impacted international students through the City's Knowledge Exchange program. The increased co-investment from UTS, USyd and UNSW has helped to deliver 670 projects against a target of 335 and ensure Sydney remains relevant as a study destination.</li> <li>– Presentation to Global ICEF Monitor webinar on topic of the ongoing promotion of cities and regions as study destinations.</li> <li>– Online youth leadership conference as part of the International Student Leadership and Ambassador program.</li> </ul> |

## Action Area 6

### Support businesses and organisations to innovate and adapt, so that industries can evolve and grow

Connecting people to new ways of thinking and working, harnessing their creative capacity to solve problems, pivot and transform through skills development, new models and partnerships so more businesses can share in the benefits.

#### What we are doing to support recovery

- |     |  |   |
|-----|--|---|
| 6.1 | Facilitate dialogue with heavily impacted sectors to support their recovery  | <ul style="list-style-type: none"> <li>– Regular and ongoing engagement with stakeholders from all impacted sectors to ensure City staff remain informed and involved in supporting recovery.</li> </ul>  |
| 6.2 | Direct existing grant support for organisations, businesses and industry, including those dominated by women, to assist them to innovate, adapt and grow | <ul style="list-style-type: none"> <li>– Small business grants were offered to businesses, including those in the night-time economy and live music sector to adapt in the wake of the pandemic. In total for this program:               <ul style="list-style-type: none"> <li>• Grant applications received: 2,779</li> <li>• Grant applications supported: 395</li> <li>• Value of support requested: \$27,790,000</li> <li>• Value of support invested: \$ 3,950,000</li> </ul> </li> </ul>  |
| 6.3 | Continue to support collaboration across the innovation precincts within the Camperdown Ultimo collaboration area  | <ul style="list-style-type: none"> <li>– The City's CEO convenes monthly meetings of the Camperdown-Ultimo Collaboration Area Alliance which represents all major partners in the precinct and represents the City on the Tech Central industry advisory group.</li> <li>– City staff from the economic strategy team are contributing to the development of an economic strategy for Tech Central within the collaboration area.</li> <li>– The Alliance is considering the opportunity for the collaboration area as a centre for excellence for medtech and pharma. This strategy will build on the significant assets and expertise in the precinct, while addressing biotech infrastructure gaps including wet labs where Sydney lags Brisbane and Melbourne.</li> </ul> |
| 6.4 | Implement the Central Sydney planning strategy to support a pipeline of development and investment certainty   | <ul style="list-style-type: none"> <li>– Central Sydney planning strategy was placed on exhibition for public submissions which are currently being assessed prior to the final strategy being submitted to Council for adoption.</li> </ul>  |
| 6.5 | Continue to use City procurement to support local businesses and a shift to a circular economy   | <ul style="list-style-type: none"> <li>– Ongoing implementation of City's sustainable procurement practices:               <ul style="list-style-type: none"> <li>• Elimination of single-use plastics</li> <li>• Green label consumable products</li> </ul> </li> </ul>  |

## What we are doing to support recovery

- IT hardware life-cycle impact
- Sustainability key performance measures
- Actions towards a circular economy include:
  - Increasing recycled content in construction (steel, concrete, reuse of fitouts, design for end-of-life, civil works maintenance contract)
  - Sustainable design technical guidelines
  - Alternative waste recycling suppliers
  - Uniforms tender with other capital city councils
- The City has enhanced the returnable schedules of procurement documentation in relation to governance, environmental outcomes, First Nations suppliers, corporate social responsibility and local buy.
- Activation of the City of Sydney local suppliers database comprising:
  - 13,000 potential suppliers
  - 300 vendors who have NSW Government contracts
  - LGA SME businesses whose activity may align with potential goods and services for Council (downloaded from Australian Business Register and sorted through over 76,000 businesses)
  - 600 Supply Nation Certified Indigenous Businesses
  - 40 Cooperatives (class of social enterprise) as recommended by Co-ops NSW
  - B Corporations - social enterprises interested in City of Sydney opportunities
  - LGA incubators as a gatekeeper to all Startups

6.6 Continue to support communities and businesses to accelerate their uptake of renewable energy to stimulate the green economy

- The City of Sydney LGA now has 14.4MW of solar PV installed. The City continues to support the provision of solar feasibility reports, case studies and promote solutions (onsite and offsite) through the Residential Apartment Buildings, Commercial Office and Accommodation and Entertainment sector plans.
- Through Smart Green Apartments the City has supported the installation of 606kW and continues to work towards the identified potential of 2.01MW in the cohort.
- The City's renewables promotional campaign around our own power purchase agreement won a Carbon Neutral Cities Alliance award.

6.7 Continue to assist businesses and apartment buildings owners' corporations to implement retrofits for increased efficiency

- Owners corporations from the Smart Green Apartment program have implemented energy efficiency upgrades, reducing emissions by 18,897 tonnes CO<sub>2</sub>e and reducing owners corporations bills by a total of \$2.69M.
- Through the City's partnership with Sydney Water 2,676 individual apartments have had their water

## What we are doing to support recovery

fixtures and fittings retrofitted within 12 buildings. These upgrades have achieved water savings of more than 622ML and have saved owners corporations approximately \$1.15M in reduced water bills.

A further saving of 442/kL/day has been identified with 35 participants in the City's water program funded by Sydney Water.

- Through the City's Building Tune-Up program engagement we have encouraged businesses to access the City's environmental performance grants for building assessments.
- An online learning module to embed cost efficiency through food waste avoidance has also been developed through Love Food Sydney.

6.8 Prioritise investment in City projects that provide significant local green economy benefits

- SSROC called for member Councils to submit "shovel-ready" capital works projects that require substantial funding and which represent an economic development opportunity as well as yielding community benefit. SSROC will use this list as the basis for advocating for stimulus funding from the NSW Government. The City submitted the following project relevant to this action for consideration:
  - City Centre Water Recycling Scheme - \$3M

## Other actions we will take

6.9 Produce skills development programs to enhance innovation, collaboration, digitisation and e-commerce

- An EOI to secure an operator for the City's Business Innovation Space in Circular Quay Tower is progressing and once finalised, will be a proactive step towards supporting the startup community.

6.10 Advocate to federal and state governments to invest in green economy as major generator of jobs

- No activity scheduled in quarter 1

