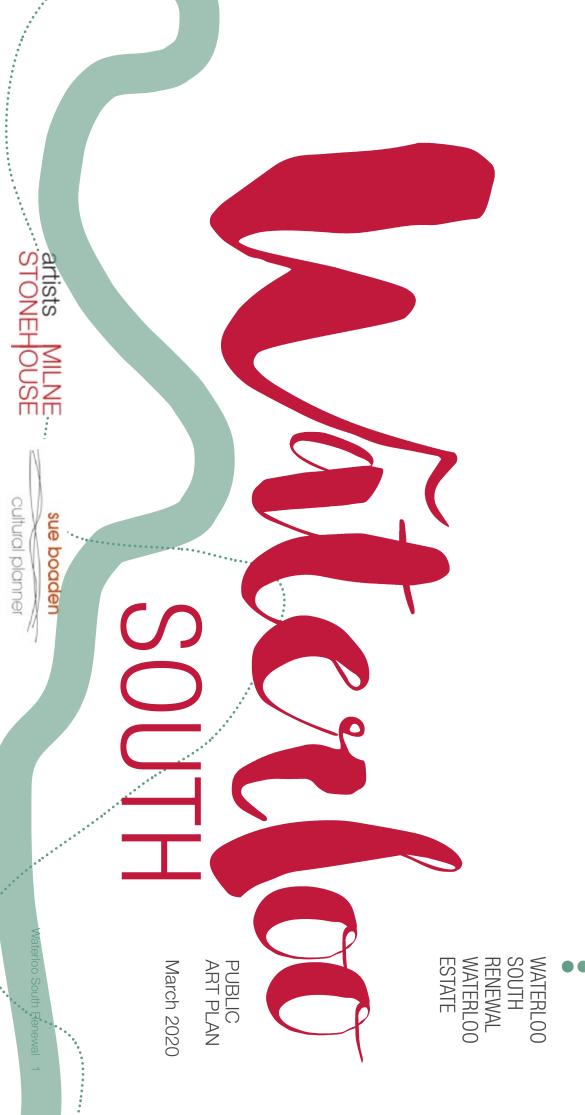
Attachment B32

Public Art Plan – Waterloo Estate (South) – Land and Housing Corporation



Produced by Greg Stonehouse from Milne and Stonehouse with Sue Boaden Cultural Planner

cultural planner

Lead consultant - Milne & Stonehouse

Report Author: Greg Stonehouse

REPORT VERSION

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	South Renewal

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Name, Position	Date
Greg Stonehouse,	March 23
M&S, Lead Consultant	2020
Nicole Gerschel	
Senior Development Manager,	March 23
Communities Plus	2020

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INTRODUCTION

The Greater Sydney Region Plan and Eastern City District Plan seek to align growth with infrastructure, including transport, social and green infrastructure. With the catalyst of Waterloo Metro Station, there is an opportunity to deliver urban renewal to Waterloo Estate that will create great spaces and places for people to live, work and visit.

The proposed rezoning of Waterloo Estate is to be staged over the next 20 years to enable a coordinated renewal approach that minimises disruption for existing tenants and allows for the up-front delivery of key public domain elements such as public open space. Aligned to this staged approach, Waterloo Estate comprises three separate, but adjoining and inter-related stages:

- Waterloo South;
- Waterloo Central
- Waterloo North.

Waterloo South has been identified as the first stage for renewal. The lower number and density social housing dwellings spread over a relatively large area, makes Waterloo South ideal as a first sub-precinct, as new housing can be provided with the least disruption for existing tenants and early delivery of key public domain elements, such as public open space.

A planning proposal for Waterloo South is being led by NSW Land and Housing Corporation (LAHC). This will set out the strategic justification for the proposal and provide an assessment of the relevant strategic plans, state environmental planning policies, ministerial directions and the environmental, social and economic impacts of the proposed amendment. The outcome of this planning proposal will be a revised planning framework that will enable future

development applications for the redevelopment of Waterloo South. The proposed planning framework that is subject of this planning proposal, includes:

- Amendments to the Sydney Local Environmental Plan 2012 This will include amendments to the zoning and development standards (i.e. maximum building heights and floor space ratio) applied to Waterloo South. Precinct-specific local provisions may also be included.
- A Development Control Plan (DCP) This will be a new part inserted into 'Section 5: Specific Areas' of the Sydney DCP 2012 and include detailed controls to inform future development of Waterloo South.
- An infrastructure contributions framework In depth needs analysis of the infrastructure required to service the needs of the future community including open space, community facilities and servicing infrastructure.

EXECUTIVE SUMMARY

and both responds to and has helped inform the development of the preferred masterplan characteristics and stories of the area and aligns with the City of Sydney Guidelines and Policy for public art. has been informed through community and stakeholder consultation, responds to unique forward as a framework to influence the public art process for Waterloo South. It proposal. It outlines the proposal, the current context for public art, and maps a way This Plan outlines a framework for future public art works in the Waterloo South precinct

Purpose

The purpose of this Plan is to:

- Address the Public Art requirements set out by the City of Sydney
- Ņ Provide a Public Art Plan consistent with the project timeframe and planning
- ω implemented by key stakeholders Promote an integrated approach to public art that can be readily supported and
- Contribute to a high quality, connected public domain
- 4. 72 Develop commissioning processes for artists as an important part of the development process
- 7.6 Establish a framework to guide future detailed public art plans and projects
- projects to which artists and curators can respond during the development of the Establish an overarching curatorial vision and systematic approach to public art
- 00 outcomes Be consistent with other relevant studies to support positive placemaking

Objectives

- Build partnerships through an ongoing public art and activation program
- Enhance the spirit of place through a program of distinctive public art projects
- Make placemaking connections through public art projects
- Ensure public art and design programs contribute to community well-being.

			# 						
Outlines a budget	Ensures checks and balances are in place for best practice	Proposes a sound methodology for the delivery and commissioning approach to public art	Identifies opportunities, curatorial approach	consultation with the groups	Advisory Panel Allows for one on one	Authored by a professional curator Developed in consultation with the CoS, The Public Art	25.1 Prepare a public art plan that:	Consideration of CoS planning documents pertaining to the DCP and public art	Study requirements
This is measured by future Detailed Public Art Plans and discussed in the PAP in	PAP ensures best practice through curatorial narrative, principles and alignment with CoS planning	In section 7, the PAP sets these out within the CoS Public Art planning policies	PAP outines a strategic intent and curatorial narrative in section 6	have taken place for the Estate and Metro and have informed the PAP for Waterloo South	and informed revisions These consultations	Satisfies this criteria Prior iterations regarding the Estate were presented to the panel, consulted with		the PAP aligns with these planning documents by reinforcing their intent and processes	Waterloo South PAP compliance
			Deaccessions	Public Art Policy, Guidelines for Public Art in rivate Developments and Guidelines for Acquisitions and	The City of Sydney's Public Art Strategy,	Consistent with the Central to Eveleigh Urban Transformation Strategy as well as the CoS public art policies	25.2 Demonstrate how it is consistent with:	Clarifies the lifespan and decommissioning process for public art	Study requirements
				out the processes in the PAP with reference to the CoS policies throughout the plan	The PAP closely aligns with	The PAP aligns with these documents in its processes for public art and the wider connections of Waterloo South		The PAP sets out guidelines in accordance with the CoS policies	Waterloo South PAP compliance

as part of their development approval process Table 1 Alignment with the checklist outlined by the City of Sydney

1.1 REDEVELOPMENT VISION

a 10-year timeframe, with the Estate over 20 with Future Directions for Social Housing in social (affordable rental) housing as well as The transition of Waterloo South will occur over NSW - the NSW Government's vision for socia inclusive mixed-tenure community. This aligns private housing to create a new integrated and years, replacing and providing fit for purpose

key objectives: The Provide more social housing program, which is tasked with achieving three It also aligns with LAHC's Communities Plus

- Provide a better social housing
- ω support for social housing tenants Provide more opportunities and

extensive consultation and technical studies: The following is LAHC's Redevelopment Vision for Waterloo Estate, which was derived from



Culture and Heritage

- Waterloo's Aboriginal history and heritage across the built and natural environments. Recognise and celebrate the significance of
- Aboriginal people to live and work. Make Waterloo an affordable place for more
- authentic storytelling and recognition of artistic, cultural and sporting achievements. Foster connection to culture by supporting



Communal and Open Space

- to different needs, purposes and age groups open spaces that connect people to nature and cater Create high quality, accessible and safe
- together and contribute to community cohesion and wellbeing. Create open spaces that bring people



Movement and Connectivity

- Make public transport, walking and cycling the preferred choice with accessible, reliable and safe connections and amenities.
- the new Waterloo Station at the heart of the Precinct's welcoming, safe and active community. transport network - serving as the gateway to a Make Waterloo a desired destination with



Character of Waterloo

- community spirit of Waterloo. Strengthen the diversity, inclusiveness and
- the new built environment by mixing old and new. Reflect the current character of Waterloo in



Local Employment Opportunities

social enterprise in the area that provides choice for residents and creates local job opportunities. Encourage a broad mix of businesses and



Those Who Are Vulnerable Community Services, Including Support for

- diverse needs of the community, including the most vulnerable residents support an increased population and meet the Ensure that social and human services
- cultural events, festivals and activities that strengthen community spirit. Provide flexible communal spaces to suppor



Accessible Services

support the everyday needs of the community, such as health and wellbeing, grocery and retail options. Deliver improved and affordable services that



Design Excellence

- so that buildings and surrounds reflect community neighbourhoods. friendly - contributing to lively, attractive and safe diversity, are environmentally sustainable & people Ensure architectural design excellence
- and culture in the built environment through artistic and creative expression. Recognise and celebrate Waterloo's history
- where existing residents and newcomers feel private, affordable and social housing. welcome, through a thoughtfully designed mix of Create an integrated, inclusive community

WATERLOO SOUTH

and McEvoy Streets, and has an bounded by Cope, Raglan, George, approximate gross site area of 12.32 Wellington, Gibson, Kellick, Pitt Waterloo South includes land total Estate). hectares (approximately 65% of the

Pressure Tunnel and Shafts' passes Former Waterloo Pre-School at the corner of George and McEvoy Hotel, Electricity Substation 174 on and mid-rise residential flat buildings constructed in the 1950s and '60s, predominantly walk up flat buildings and commercial properties on the by LAHC, 125 private dwellings, Waterloo South currently comprises underneath the precinct. Heritage listed 'Potts Hill to Waterloo 225-227 Cope Street. The State 229-231 Cope Street and the South include the Duke of Wellington Street) constructed in the 1980s. (Drysdale, Dobell & 76 Wellington housing within Waterloo South is Wellington Streets. Existing social south-east corner of Cope and Streets, the terrace houses at Listed Heritage Items within Waterloo 749 social housing dwellings owned

A map of Waterloo South and relevant boundaries is illustrated in



Figure 1 Waterloo South Location and plan of Waterloo Estate and

Source: Turner Studio

South and its boundaries Aerial photograph of Waterlloo

 Sydney Metro Alignment Waterloo Metro Station Waterloo Metro Quarter Private Properties The Estate

Subject to future planning and planning proposal

Waterloo North Waterloo Central

Subject to this planning proposal

Waterloo South

Source: Ethos Urban & Nearmap

Waterloo Precinct

Metro Quarter

Waterloo Metro Station

Private Properties Proposed Sydney Metro Alignment

Waterloo South Renewal 7

2.1 THE WATERLOO ESTATE

Waterloo Estate is located approximately 3.3km south-south-west of the Sydney CBD in the suburb of Waterloo (refer to Figure 1). It is located entirely within the City of Sydney local government area (LGA). Waterloo Estate is situated approximately 0.6km from Redfern train station and 0.5km from Australia Technology Park. The precinct adjoins the new Waterloo Metro Station, scheduled to open in 2024.

Waterloo Metro Quarter adjoins Waterloo Estate and includes the station and over station development, and was rezoned in 2019. Waterloo Estate comprises land bounded by Cope, Phillip, Pitt and McEvoy Street, including an additional area bounded by Wellington, Gibson, Kellick and Pitt Streets. It has an approximate gross site area of 18.98 hectares (14.4 hectares excluding roads).

Waterloo Estate currently comprises 2,012 social housing dwellings owned by LAHC, 125 private dwellings, a small group of shops and community uses on the corner of Wellington and George Streets, and commercial properties on the south-east corner of Cope and Wellington Streets.

2.2 REPORT PURPOSE

This report relates to the Waterloo South planning proposal. While it provides comprehensive baseline investigations for Waterloo Estate, it only assesses the proposed planning framework amendments and Indicative Concept Proposal for Waterloo South.

The Public Art Plan makes reference to the Estate where principles, opportunities and curatorial direction will contribute to a coherent art landscape for the whole estate.

The focus for this Public Art Plar should be upon Waterloo South where the staged development for the estate will commence.

PUBLIC ART REQUIREMENTS

The alignment of the City of Sydney with LAHC for this public art includes the following requirements as part of the planning approvals for public art:

1. Vision, strategic context and justification

1.5 Consideration of City of Sydney planning documents, strategies and policies including, but not limited to:

- City Art Public Art Strategy 2011
- Creative City | Cultural
 Policy and Action Plan 2014
- Interim Guidelines for the City of Sydney Public art in private Developments 2014

25. Public art

25.1. Prepare a public art plan that:

- is authored by a professional curator with experience and knowledge of the area
- is developed in consultation with the City of Sydney, the City's Public Art Advisory Panel, key cultural stakeholders and the community
- allows for individual, meaningful and iterative

one on one consultation with the above groups

- identifies opportunities and an overarching conceptual approach/curatorial rationale for the precinct
- proposes a sound methodology for the selection, commissioning and delivery of public art as part of future development applications in a way that ensures the strategic intent vision, artistic integrity and quality of all public artworks is maintained throughout this process
- ensures that adequate checks and balances are in place to achieve best practice outcomes
- outlines a budget for public art that allows for best practice outcomes that will contribute to the future public life in Waterloo, and
- clarifies the lifespan of the artwork and process for decommissioning as well as ownership, funding and responsibility for ongoing maintenance of all artworks.

25.2. Demonstrate how it is consistent with:

- an overall curatorial strategy and urban design strategy for the area covered by the Central to Eveleigh Urban Transformation Strategy, and
- the City of Sydney's Public Art Strategy, Public Art Policy, Guidelines for Public Art in Private Developments and Guidelines for Acquisitions and Deaccessions.

3.1 WATERLOO SOUTH PLANNING PROPOSAL

and has informed the proposed planning understanding and communicating the urban design vision and strategy to guide South. The Urban Design and Public indicative renewal outcome for Waterloo prepared an Urban Design and Public 2012, a new section in Part 5 of DCP standards to be included in Sydney LEP South, including zoning and development land use planning controls for Waterloo proposed planning framework. potential development outcomes of the has also been used as the basis for testing, framework. The Indicative Concept Proposal future development of Waterloo South Domain Study provides a comprehensive Indicative Concept Proposal presenting an Domain Study which establishes an framework. Turner Studio and Turf has 2012, and an infrastructure contributions The planning proposal will establish new

3.2 INDICATIVE CONCEPT PROPOSAL

The Indicative Concept Proposal for the Waterloo South comprises:

- Approximately 2.57 hectares of public open space representing 17.8% of the total Estate (proposed to be dedicated to the City of Sydney Council), comprising:
- Village Green a 2.25 hectare park located next to the Waterloo Metro Station; and
- Waterloo Common and adjacent a 0.32 hectares located in the heart of the Waterloo South precinct.
- The 2.57 hectares all fall within the Waterloo South Planning Proposal representing 32.3% of public open space (Gross Waterloo South area – proposed roads)
- Retention of 52% of existing high and moderate value trees (including existing fg trees) and the planting of three trees to replace each high and moderate tree removed.
- Coverage of 30% of Waterloo South by tree canopy.
- Approximately 257,000 sqm of GFA on the LAHC land, comprising:
- Approximately 239,100 sqm GFA of residential accommodation, providing for approximately 3,048 dwellings comprising a mix of market, social (affordable rental) housing dwellings;
- Approximately 11,200 sqm of GFA for commercial premises, including, but not

limited to, supermarkets, shops, food & drink premises and health facilities; and

 Approximately 6,700 sqm of community facilities and early education and child care facilities.

The key features of the Indicative Concept Proposal are:

- It is a design and open space led approach.
- Creation of two large parks of high amenity by ensuring good sunlight access
- Creation of a pedestrian priority precinct with new open spaces and a network of roads, lanes and pedestrian links.
- Conversion of George Street into a landscaped pedestrian boulevard and creation of a walkable loop designed to cater to the needs of all ages.
- A new local retail hub located centrally within Waterloo South to serve the needs of the local community.
- A target of 80% of dwellings to have local retail services and open space within 200m of their building entry.

 Achievement of a 6 Star Green Star Communities rating, with minimum 5-star Green Star Design & As-Built (Design
- A range of Water Sensitive Urban Design (WSUD) features.

Review certified)

3.3 PROPOSED LAND ALLOCATION

The proposed land allocation for the Waterloo South Precinct is described in Table 1.

TOTAL	(Including former roads and private/LAHC land)	Other publicly accessible open space		(proposed to be dedicated to the City of Sydney)	Public open space	Developed area (LAHC property)	Developed area (Private sites)	Roads	Land allocation
12.32ha	0.06ha / 0.5%			Nil / 0%		8.28ha / 67.2%	0.86ha / 6.98%	3.12ha / 25.3%	Existing
12.32ha	0.25ha / 2%		20.9%(32.3% excluding roads	2.57ha /		4.26ha / 34.6%	0.86ha / 7%	4.38ha / 35.5%	Proposed

Table 2 Breakdown of allocation of land within the Waterloo South

3.4 WATERLOO SOUTH MASTERPLAN

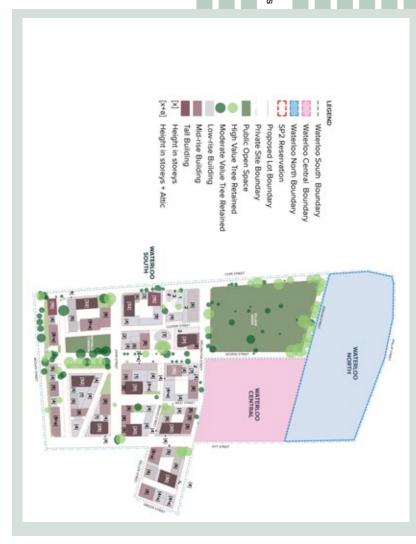


Figure 3 –Indicative Concept Proposal Source: Turner Studio

4

BASELINE INVESTIGATIONS

on public art and activation. The Report conditions, on-site visits and interviews with desk top analysis of existing arts and cultural and an initial investigation of the existing across the Waterloo Estate and Metro Quarter analysis of the arts and cultural ecology Public Art Plan and the Public Art Plan for Quarter Public Art Plan, the Waterloo Estate provided a basis for future planning and in provided opportunities to share ideas on produced in 2017 provided a comprehensive A Waterloo Arts and Cultural Baseline Report Waterloo South. inform the development of both the Metro particular presented a robust foundation to Waterloo's creative future including feedback key stakeholders. A stakeholder workshop constraints and opportunities. It required a

A summary analysis of the Waterloo Arts and Cultural Baseline Report is presented below.

4.1 MAPPING

The Baseline Report identified and assessed existing conditions providing a foundation to

better understand arts and culture in the area

4.2 DEFINITION OF CULTURE IN WATERLOO

The City of Sydney's definition of culture has been adopted and refined to specifically express culture in Waterloo:

and contemporary practice. This is represented culture in Waterloo is represented by its heritage and the idea of Waterloo's sense of identity. The lifelong learning. and topography) as well as education and the natural environment (tree canopy, water as well as aspects of leisure including gardening memorials, festivals and events (markets and fairs) in architecture and public space, public art and and history including its rich Aboriginal culture includes the arts broadly defined, local creativity traditions, heritage and social character. This in creativity by Waterloo's community and is the reflection and expression of its customs, the production, distribution and participation In Waterloo, culture is expressed through

4.3 WATERLOO THEMES AND STORIES

A preliminary overview drew on previous work and research from the Central to Eveleigh project. A number of important themes and concepts associated with Aboriginal culture and heritage as well as with post-settlement history have informed the curatorial narrative and development of the Waterloo Estate Public Art Plan. While key points in the Waterloo's development are summarised below, it is not intended to be a historic record of the area.

Although there are gaps in the archaeological evidence following two centuries of settlement and development, the pre-contact tangible and intangible Aboriginal heritage of Waterloo is widely respected and understood as an important aspect of Waterloo's culture. Waterloo's natural resources, diverse community, history of industry and social movements alongside its enduring importance to Aboriginal communities have all influenced the development and identity of the area.

The natural environment of Waterloo consisted of a dune system and network of swamps, pools and creeks that provided natural medical remedies, daily materials and an abundance of food for the Gadigal people of the Eora Nation before early settlement in 1788. The arrival of the Europeans also saw the introduction of small pox that decimated the Aboriginal community alongside ongoing displacement caused by the expanding colony.

During the early 1800's factories moved into the area to take advantage of the local water supply including tanneries, wool washing, soap and candle factories. The arrival of the rail connections and the opening of the original Redfern Station in 1850 signalled further change, with a growing number of industries including the Eveleigh Railway Workshops and the continued growth of worker housing in the area. By the early 19th Century 100 different industries were registered in Waterloo and a growing number of diverse communities were attracted to the area, including Chinese, Lebanese and Irish families.

By the early 20th Century unplanned and chaotic growth alongside poor living conditions resulted in the suburb becoming known as a slum, with high rates of infant mortality. There was also a growth in the area of social gathering spaces, with businesses owned by diverse communities including Greek Cafes, Chinese Grocers and Lebanese restaurants alongside a multitude of pubs. The arrival of the War and Depression and ongoing hardship saw the community form strong bonds and resilience in the face of adversity.

The 1940s saw the first low rise social housing apartments constructed, followed in the 1970's by The Waterloo Towers built as social housing for the elderly. By the 1970s the area's Aboriginal Population was increasing and ongoing advocacy led to the founding of local community-controlled services in the area, including medical and legal, established by the Aboriginal community.

The 1970s also saw the start of de-industrialization and at times hardship for the community. In the last 20 years the story of Waterloo has continued as a strong and resilient community, with increasing social infrastructure, a growing and diverse community and grassroots social movements

Drawn from the history, topography and community, the below cultural narratives have helped to inform the Waterloo Estate Public Art Plan.

Aboriginal cultural narratives: Historic custodianship, contemporary practice and an active population

- Pre-1788 Aboriginal cultural history
- Significant events and leaders in consultation with local communities
- The transition from rural to urban
- A hub for Aboriginal protest and social movements
- Wellbeing and economic sustainability

Post-settlement cultural narratives

- Productive and adaptive landscape layered elements of water, greenery, topography and productive land uses
- Working life in Waterloo alongside
 A culture of making embedded in industry, craftmanship, business and production
- Pubs and community life where spaces to gather, share and communicate were created inside and outside
- Waterloo's industrial landscape where factories, rail transport and labour were important both to the development of the community and the type of buildings in the area.
- Cycles of renewal: Provision of rail, electricity, improved housing and amenity over time
- Battlers and protesters: A supportive social network
- A community of cultural diversity:
 Culturally diverse community bonded through adversity, resilience and active engagement.
- A resilient community which adapted and flourished within these renewal cycles

4.3.3 Waterloo South context

The Waterloo South Public Art Plan draws on previous work and acknowledges the area's broader context. The stories from Waterloo are threaded through its neighbouring areas as shared experiences and common histories. This enables a cohesive storyline to be told across the precinct. While Waterloo's stories are distinct, they also connect and relate to surrounding areas including Green Square and the City.

creating centres of activity around stations to out an ambition for growth and change for as key to achieving positive creative and area. This identified Aboriginal and industrial culture and creativity within the fibre of the Place Strategy was drafted for the Central supporting the development of Sydney's create great places with a unique character, celebrate the area's rich diversity, and to also Key objectives within the Strategy included, to Macdonaldtown and Erskineville Stations around the Rail Corridor from Central Station precincts of government-owned land, in and released the Central to Eveleigh Urban community consultation, UrbanGrowth In November 2016, following extensive knowledge, contemporary art and expression heritage, invention and making, learning and to Eveleigh area, as a framework to embed newest hub of contemporary art. A Creative Transformation Strategy. The strategy set

The Waterloo South precinct also sits at the intersection of the City of Sydney's Eora Journey, and the emerging precinct of Green Square. Waterloo South shares the stories of Aboriginal Communities, and is connected to the City of Sydney's Eora Journey from the City to Redfern. It also lies within the context of Green Square and shares this precinct's relationship with water as a key narrative element.

4.4 COMMUNITY AND STAKEHOLDER ENGAGEMENT

Stakeholder and community engagement were critical to informing the research, analysis and findings of the Baseline Report.

Engagement included extensive community consultation, presentations and discussions with the City of Sydney, and City of Sydney's Public Art Advisory Panel. Discussions also took place with Sydney Metro and other government agencies, and a workshop with creative producers and cultural policy leaders. Specific feedback from the community, creative producers and cultural leaders workshop are expanded on below.

Engagement included a workshop with cultural stakeholders held in October 2017, with the aim for creative producers and policy makers to help share ideas that could shape Waterloo's creative future.

The following key words and phrases were used by participants to describe visioning for memorable cultural places which encouraged creative production:

- Design excellence which encourages a sense of place, through the integration of local heritage with new or more contemporary urban cultural environments.
- Festivals and events that transform everyday places that value and connect to local stories.
- Imaginative arts programming that celebrates local cultural narratives and traditions.

 Embedded public art and integrated design, can contribute to establishing unique destinations as well as economic growth and vitality.

Participants raised the following potential ideas and opportunities for consideration in preparation of the future Public Art Plan.

- Enable future spaces for the arts.
- A community creative space/a hub for community activity/ a cultural hub/ an arts shed/ or an Arts Generator.
- Artists' studios/ live/ work spaces.
- Develop an outdoor space for arts/ cultural events/ festivals/ screenings.
- Enable future arts and cultural programs
- A rolling program of projects/activations, from the Waterloo SSP Project start-up, which will build momentum and leave a legacy program.
- A program of arts led, public art and design which celebrates local stories.

4.4.1 Community engagement

Based on feedback from over 1500 participants, the Phase 1 of 'Lets Talk Waterloo' undertaken during October to December 2017' provided information across five themes including culture and community life. The program highlighted that people felt connected to each other, and to Waterloo's history and cultural heritage (including its Aboriginal heritage), and that these elements are what makes Waterloo unique. The community has also shown their desire to see these elements preserved, supported and strengthened for the future. The Aboriginal

community identified the need to provide opportunities for 'connection to culture' and to retain and strengthen a strong sense of community and belonging.

The community responded to the question of what makes Waterloo unique and how could these strengths be built on to make it an even better place. The results show support for public art, and have informed the curatorial narrative and public art approach for Waterloc South. Below are examples of the feedback and responses from Phase 1 Community Engagement Program:

- 70% wish to acknowledge and celebrate Aboriginal culture and history
- 36% of residents want the creation of high quality public and open spaces
- Nearly 50% of participants indicate support for communal events, programs and festivals
- Nearly 50% of participants also indicated support for public art
- The community is greatly interested in public art that represents the community being built into facades and a local neighbourhood
- The community is greatly interested in design, including the integration of flags, sport teams, signage, street art, statues and storyboards
- The community would like the spirit of previous community mosaic art projects renewed in the Estate using similar artist community collaborations with new materials
- The social history and characters of

Waterloo ahould be incorporated into the fine grain such as seating or within the local signage

In 2018 another phase of engagement to test options engaged more than 1000 members of the community. Feedback inlouded the importance of Waterloo remaining an authentic place with its own character, and a place that provided opportunities for people to meet and socialise. It was also important to recognise and respect Aboriginal culture with opportunities for cultural interpretation and learning. The public art plan responds to this feedback through its curatorial vision and approach to public art.

AND OPPORTUNITIES 4.5 CURRENT CONSTRAINTS

of mapping, engagement and policy review. opportunities were identified from the analysis development of the Public Art Plan. They are relevant to, and have informed the The following arts and cultural constraints and

4.5.1 Strategic constraints

Creative clusters and cultural vitality:

opportunities and cultural infrastructure to meet Waterloo does not have a critical mass of creative needs for creative participation.

known or understood. cultural heritage, aspects of topography, resources including civic facilities, arts networks, resources: Waterloo's stock of diverse cultural landscape and ephemeral events are not widely places of memory, heritage buildings, Aboriginal Valuing heritage and Waterloo's cultural

Creative education and lifelong learning

opportunities for residents to access and support creative learning and education and is limited participate in cultural programs and events Dedicated infrastructure is not available to

the growth of these in the surrounding areas. organisations and facilities is limited compared to including workshops, maker's spaces, creative and number of arts and cultural infrastructure Limited cultural infrastructure: The diversity

A unique local character: While there cultural history. documentation or celebration of the community's are several initiatives, there is no systematic

> of contemporary public art commissions. Public art works: There are limited existing Captain Cooks voyages. There are few examples permanent work dating from the 1970s based on permanent art works, with the majority of

4.5.2 Strategic opportunities

and activation programs, to integrate the new elders' then, through ongoing engagement cultural pathways towards sustainable and residents as different voices in the mix. resilient communities. There is the opportunity to well as trends in addressing and finding positive relevant policy at the State and local level, focus first on the current residents as 'creative feedback from stakeholder engagement as The cultural opportunities identified below reflect

Culture including arts activation and

and building a sense of pride in a unique local and understand a diversity of cultural heritages to transport hubs, opportunities to engage with destination, including offerings in close proximity entertainment could create a unique Waterloo

and access to arts and culture in Waterloo will local opportunities that increase engagement have a positive impact on community wellbeing Increased participation in the arts: Providing

and identity can contribute to Waterloo being a sustainable and vibrant cultural place. Celebrating Aboriginal cultural heritage: Celebrating Aboriginal cultural connections

and programming that engages the local diversity of cultures, both in telling local stories to strengthen, enrich and celebrate Waterloo's Cultural diversity: There is the opportunity

> the community will contribute to local cultural Creative skills development: Enabling creative vitality and economic sustainability. professional development and opportunities for

culture and stories from past, present to future stories: Using multiple media to celebrate loca can provide the community opportunites to Capturing rich cultural content and Local develop a sense of belonging and connection.

as well as professional practice. A diversity of creative spaces: Provide space for community arts engagement and participation

diversity should be built into the fabric of a commitment to excellence, innovation and Waterloo's natural spaces. Nature as a cultural driver: Art which reflects

Summary findings

Public Art Plan are summarised below. The findings which have set the structure for the

- Waterloo has rich layers of cultural resources environment but these are not widely known through its community, history and
- Its informal cultural life is organic, dynamic and complex
- of physical cultural resources in Waterloo While rich in intangible culture, the number is limited compared to a growing base of the wider area creative professionals and businesses in
- the richness of Waterloo's Aboriginal heritage, Current permanent public does not reflect cultural traditions postcolonial stories, customs and diverse

4.5.3 Public art specific findings

development of the Public Art Plan These findings have influenced the

- The inclusion of the community and local artists in public art projects
- the curatorial narrative The celebration of Waterloo's stories within
- The celebration of Aboriginal and Torres Strait Islander culture
- integrated, as well as programming of public A mix of permanent, embedded and The use of integrated and embedded public art linked to the character of the area

4.6 EXISTING PERMANENT PUBLIC ART IN WATERLOO

The current ten or so public artworks are within walking distance around the walking catchment of the precinct. These include monuments, murals and mosaics in the public domain as well as the interior design, walls and furniture within the existing towers Matavai and Turanga.

The conceptual background of many of the artworks is focused upon Cook's exploration while others have engaged community and lead artists to produce art works in response to a local character.

The reuse, decommissing and renewal of current artwork should be considered throughout the development process in line with the decommissioning guidelines where appropriate.



Above: Booklet with text and images describing the internal furnishings and design with their specific references to Cook's journeys



4.6 LIST OF PUBLIC ART IN WATERLOO

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10	φ	0	7	6	Si	4	ω	N	_	No
Mural on Nussinov gallery	Architectural facade	Tree relief mural	Mosaic in Waterloo Park	Cook Community Garden entrance mosaic	Mural in disused basketball court Wellington Street	Captain Cook Sundial and Plaque	The "Rock"	Matavai, named after Cook's berth in Tahiti and Turanga after the landing in New Zealand. Each tower is internally decorated	Anchor	Name
Dark hues with acrylic paint	Architectural façade with accretion and a maths formulae by unknown de-signer	Stylised tree shadows with a blue background and clusters of leaves	The mosaic was made by residents and young people with lead artists Angela Yeend, Marily Cintra and Malcolm Cooke	Community mosaic framing garden's entrance	Three walls with a graffitti collage with a portrait towards the corner. Street artists unknown. Spray paint	Made by Sundials Australia, it commemorates the Bicentenary of Cook's landing in Botany Bay	A large sandstone rock with the plaque commemorating Queen Elizabeth 2 opening in 1973	Cook's expedition has been interpreted with each floor in the towers named after a significant place in his life and maritime journey	An actual cast iron anchor form an old ship	Description
56 Cope Street	180 Cope St	Main entrance of the Dobell building in Pitt Street	Framing the playground on the Pitt Street boundary of the park	Corner of Ragian and Pitt Street	Wellington St	Park in Raglan St	It stands between the two towers Matavai and Turanga	Between Matavai and Turanga Towers. Each lobby and communal room is an interior design with carpet, upholstery, wall hangings and art	Between Matavai and Turanga Towers	Location
Gallery façade in good condition done before the current tenure	Contemporary façade on the edge of the precinct	In good condition discreet work in shadow	A considered artwork which wraps around the level slice of playground	A naïve artwork in good condition	While the basketball courts are no longer used, the mural has a strong graphic presence.	The artwork was conceptually linked to the names of the buildings with their maritime exploration and early colonial references.	This monument refers to the role of the monarchy and is in good shape given its age.	A thoughtful stylised design integration of Cook's life as for the collective spaces in each tower. The designs consider materials, colour for floor, wall, ceiling and furniture.	The standing anchor is part of the maritime references of the nearby Towers. The history of the anchor is not known.	Notes
						Agriculture of the second				Image

5.0 PUBLIC ART PLAN

5.1 INTRODUCTION

The Public Art Plan for the Waterloo South Renewal has been developed to guide the preparation of the planning proposal, that will result in the integration of a range of quality public art throughout the precinct. The Plan establishes public art principles and objectives, linking to themes that integrate with overall urban planning and placemaking strategies for Waterloo South and the estate. The Plan also embraces creative placemaking, through activation and programming that compliments public art projects. It has been informed by relevant City of Sydney plans and policies. See Table 2 and 3 for detail.

The curatorial narrative builds a thematic scaffolding for the precinct, to allow curators to further drill down with future detailed public art plans, within individual developments. This includes the preparation of artist's briefs and plans for artwork projects, leading onto the commissioning, design, fabrication, installation and maintenance of the artwork.

The Public Art Plan considers a twenty year staged construction phase for the Estate development with Waterloo South beginning this process first. This influences a careful programming of temporal, performance, and permanent artworks to activate the precinct and work with the development phases.

5.2 DEFINING PUBLIC ART

The Waterloo South Public Art Plan adopts the City of Sydney's definition of 'public art', in the broadest sense as artistic works or activities accessible to the public. The work may be of a temporary or permanent nature. The artwork may be located in or part of a public space, or facility provided by either the public or the private sector. Public Art also includes the conceptual contribution of an artist, as a member of an integrated team to the design of public spaces and facilities.

Public art is also informed by site specificity, where artists respond to the character, constraints and opportunities of the site. These artworks can be an integral part of their environment, through their relationships with the built form, public spaces, parks, infrastructure, streets and audiences. They can stand alone, or function within the design of buildings, open spaces and landscaping and help to orient people's movements.

5.2.1 Public art in Waterloo South

Permanent Artworks: are works with a 25-year life. These commissions engage artists to respond to the specific nature, history and cultural threads of the site, and to produce stand alone artworks. The materiality, scale and number of these works vary depending on the artist's practice, curatorial vision and the specific site constraints and opportunities.

Ephemeral Artworks: are temporary artworks which have a designated life span, contingent upon an event or the commissioning requirements. They may be made of permanent materials, but the works are moved off site after a set time, or are constructed from fragile materials with a short lifespan.

Performance Artworks: are works performed outside of the formal framework of the theatre, and consider the sensitivities of their audience in context of duration, costume and location.

Integrated and Embedded Artworks: are incorporated within the building, public open space, and landscaping fabric. They require the engagement of an artist early in the design process, to enable a collaborative approach within the team.

5.2.2 Creative place activation

In this Plan public art and creative placemaking have been linked, in order to leverage diverse opportunities to animate and enliven the public realm. Activation and creative programming through arts, cultural activities and events, engages with the community from an early conceptual stage. This provides opportunities for curators/ producers to design and deliver memorable experiences, performances and events that enhance local identity and a sense of belonging.

Creative placemaking can take many forms providing opportunities to integrate arts and creativity into:

Events: festivals, fairs, markets

Cultural activities and programs: digital storytelling, makers spaces

Live entertainment/ street performances.

Working within construction constraints, these activations and artworks enliven work zones and temporary open spaces with cultural interventions empowering the current residents.

EXAMPLES OF PUBLIC ART PROJECTS

EPHEMERAL PUBLIC ART





Baby Guerilla, Footscray, Melbourne



and Avalon Kalin, Portland State Gardens, From top:
Popper Box,
Paddington
Reservoir Paddington; Harrell Fletcher



Above: April Pine Convergence Perth Top: Anish Kapoor, Descension;

PERMANENT PUBLIC ART



Above: Lawrence Argent, I See What You Mean, Colorado Convention Centre;



John Kelly, Docklands Melbourne; Waterloo South Renewal

5.3 PUBLIC ART PRINCIPLES

Waterloo South's cultural fabric reflects a community-based spirit of place. From Aboriginal self-determination, social action, the craft of the hand made to industry, and richly diverse cultures. This breathed life into the streets and pubs, in homes and across neighbourhoods. Public art will contribute to a welcoming, safe and inclusive place.

Site specificity

Public art is about Waterloo South and responding to its unique character, from its Aboriginal stories to its contribution to a contemporary city. Art projects narrate, surprise and illuminate. It gives voice and opportunity to the local community and its artists.

Activated public domain and streetscapes

Public art acknowledges and enhances the social connections and communities experience of the public domain, and reinforces street life. In the public domain it supports public access and safety. Ongoing creative programming is encouraged through each stage of the development.

Excellence, integrity and sustainability

Public art is of a high quality, durable and ecologically sustainable.

The early engagement of artists and a commitment to new ideas promotes these principles. Each public art project has an integrated and embedded approach as part of the new development, and is consistent with existing planning, heritage and environmental policies

Contemporary practice

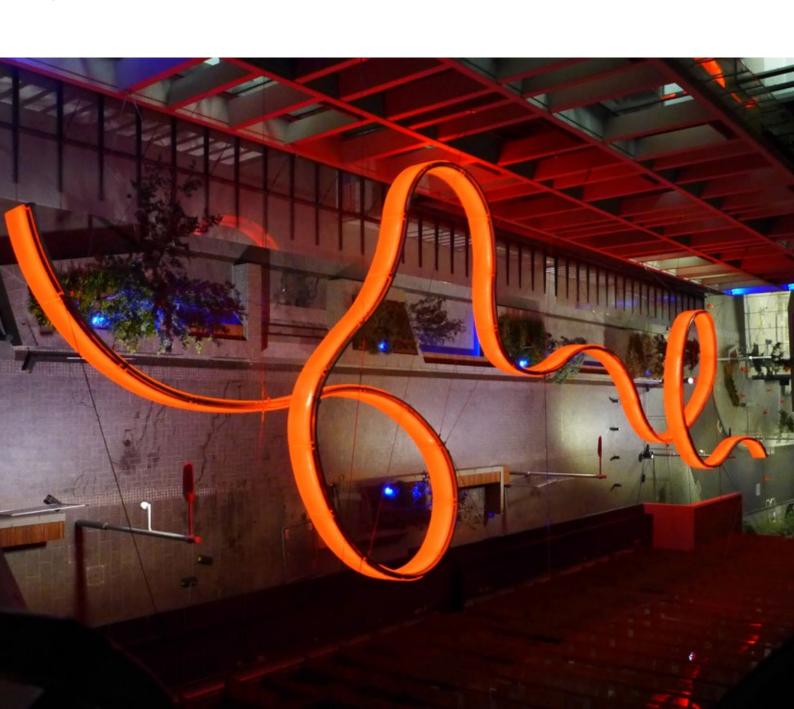
Public art is a contemporary layer resonating now, providing a lens on the past whilst anticipating the future.

Cultural community

Public art can leverage creativity and community participation. It can also provide opportunities to build knowledge and skills. The themes of a layered, proud, distinct and resilient place inform programming, and invite participation in public art projects.

This participation can include authorship within ephemeral projects, embrace hands-on consultative design and invite ongoing feedback

Right: Warren Langley with Armature, Perth.



5.4 PUBLIC ART'S ROLE

Public art in Waterloo South can play a part of the ongoing placemaking process by animating streets, interacting with locals, guiding movement, creating spaces of convergence, and building character and identity.

An ongoing program of art/ performances using film, photography, sound and theatre, as public art invests in its locale and can preserve the existing cultural assets.

Within a staged development, these programs provide a sense of cohesion across the precinct.

Some of the roles for successful public art in are outlined below:

Community wellbeing role

Artwork and performance projects can contribute to the health and social cohesion of a community, through a celebration of its character and the nurturing of the creative powers of local residents.

Connecting Role

Public art can connect within, and to villages and communities beyond so that Waterloo presents as a coherent place connected to its neighbourhood.

Place character role

Public art helps to build pride and attachment to the place, through telling of important local stories that respond to the curatorial themes.

Generational role

Public art integrates with the navigation through a newly designed space.

Investment role

Public art invests in the creative and local economy, through the engagement of local artists and businesses to broader connections. It also improves the footfall for local retail and has potential to support the creation of a unique local destination.

Placemaking role

Public art is an important ingredient to transform spaces into places, that people and communities can identify with.

5.5 PUBLIC ART PLAN OBJECTIVES

Build partnerships through an ongoing public art and activation program

Develop community opportunities by partnering on public art and activation with residents, local education, local businesses, artists and creatives, in order to build upon Waterloo's local character within public spaces.

Enhance the spirit of place through a program of distinctive public art projects

Establish a public art program from the development phase, that activates and influences a sense of identity and local character in Waterloo's public spaces (programming for place activation).

Make placemaking connections through public art projects

Connect and orient the streetscapes as an integral part of the whole Estate, and its neighbouring villages with a cohesive visual language linked by public art and design.

Ensure public art and design programs contribute to community wellbeing

Develop public art and activation within the public domain, that influences the experience of everyday life in Waterloo, building cohesion, resilience and confidence.

PERFORMANCE PUBLIC ART







Ed Woodham, Camouflage Waterloo South Renewal Lismore lantern Parade; Rainbow Crossing, Belingen.

INTEGRATED PUBLIC ART







Adam Hill Gadigal Radio Redfern Sydney; Regina Walter, Police Building Parramatta; Fiona Hall, *A Folly for Mrs Macquarie*, Sydney.

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6.1 INTRODUCTION

CURATORIAL NARRATIVE FOR PUBLIC ART

A binding force for the Public Art Plan is the spirit of place and its defining characteristics. This drives identity, a sense of belonging, a value for the land and a celebration of cultural diversity. Waterloo's culture through its history and stories, from Aboriginal dispossession to self-determination, from the cycles of renewal to community engagement in social action, and to the influx of more culturally diverse residents already possesses these strong cultural threads.

The essence of Aboriginal culture is celebrated in Waterloo where it arches over the land and spirit of place. In response to a diverse cultural mix in the precinct, the curatorial narrative reinforces the past, present and establishes the context for anticipated stories of a changing precinct.

This spirit of place is a cultural fabric for the whole suburb, celebrating the warmth of family relationships in the home and the collective identity of public life.

Behind the struggle for better conditions, and the cycles of renewal, an awareness of place fuses this grit and determination. In the public domain, the social animation in pubs and street life which gave this sense of belonging, and breathing space for residents can be reaffirmed in Waterloo's future open spaces.

The public art plan builds upon these ideas, by thinking of public space as outdoor 'rooms', the domestic fine grain of open space design, the interpretation of social action, the interactivity of projects and audience, and a connectivity of community with their neighbourhood. These concepts resonate with the past, present and future, enabling artists to develop ideas in a contemporary landscape.

The concepts explored as part of the Public Art Plan for Waterloo South are part of an overarching narrative for both Waterloo South and the whole estate. This coherent narrative ensures the development of all of the precincts embed a sense of the character of Waterloo.





From top: Lorna Jordan Miami;

Brooke Andrew

Colours,
Barangaroo;
Mehmet Ali Uysa
Belgium



CONCEPT PUBLIC ART 6.2 CONCEPTS

Aboriginal Heart

Waterloo acknowledges the breadth and scale of Aboriginal voices, working life, education, civil rights, sports and the arts. Aboriginal cultural voices are celebrated from the traditional, to the contemporary collective spirit evident in Waterloo

This Aboriginal resilience to hardship and change, thriving through opportunity and unity celebrates their presence and influence today.

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Waterloo with its varied topography, was once an integral part of a thriving wetland environment, supplying fresh water into the habitat during rain events. This idea values the reciprocal seasonal relationship of Aboriginal culture with this natural ecosystem. Waterloo's landscape on the edge of this reclaimed wetland, and its exploitation for industrial processes and drainage was typical of settlements around water. Today water is precious in a different way, influencing the precinct design in its storage, movement and gardens. This concept is imagined as an integrated approach linking to Green Square and the City.

Nourish, Thrive and Grow

This story continues from the resilient relationship of the cultural and productive landscape for Aboriginal communities, early Chinese market gardens and today with loved community gardens, embraced by residents from diverse cultural backgrounds. A desire for communities in Waterloo to connect sustainably with their cultural heritage, through food and gardens helps celebrate a green city. This idea can drive community garden design, and the integration of kitchen garden and parks.

Compass and Calendar

While Aboriginal culture utilised natural topography to navigate the landscape, and measured time with seasonal calendars, residents later mostly arrived from the north, and local naming reflected Cook's exploration in the South Pacific. With the Gadigal moving south after displacement by colonial expansion, diverse cultures from Europe, Asia and South-East Asia, have all arrived from the north. This notion juxtaposes the immersion of the First People's core of experience in Waterloo, with the European heritage and global relocations. While Waterloo was named after a Napoleonic war connection in Belgium, Waterloo as a destination rebalances its position to the centre of the compass.

Making Waves/Watershed

The workers in Waterloo were the backbone of manufacturing, living in proximity to the factories and workshops. Sharing a common working day gave workers an affinity with their neighbours and community, with workshops giving workers a sense of pride in producing. The various movements such as women's and Aboriginal rights which fermented in Waterloo, gave rise to social change and reflected the collective spirit in this place.

These themes connect the City to Green Square. With the Eora Journey and importance of Aboriginal stories from Sydney Harbour to Redfern, combined with the strong themes of water at Green Square, Waterloo becomes a point of intersection.



Sundial by Sundials Australia



Cope Street Alley off Regent Street

SITE ANALYSIS SITE CONTEXT

The function of art in Waterloo South serves as both destination and connective tissue for the precinct and its surrounding neighbourhood. Public art both reinforces this place and can relink this precinct to nearby villages.

The site considerations influence the location, role, media, scale and commissioning processes of the public art projects and programs over the development period.

The following section broadly outlines opportunities and constraints, while allowing the flexibility for future curators and artists to respond to specific sites over the next 10 years.

7.1 SITE OPPORTUNITIES

character of Waterloo South to: ofWaterloo South's development. These opportunites can define the Public Art Plan anticipate a time scale The opportunities presented by the

- Foster a vibrant, connected focal point for street life through art
- Develop a unique suite of WaterlooSouth's public art assets
- Build upon the inclusive cultural character of the precinct
- Create an urban environment that fosters pride, ownership and shapes local
- Encourage visitors to enjoy the cultural assets accessible in the enjoyment of the everyday
- Support active transport and circulation
- Celebrate neighbourhood character

and are further described through: curatorial vision and definition of public art The opportunities should respond to the

- Approaches
- 2. Precinct
- 3. Public spaces

Approaches

Relevant approaches to public art in Waterloo South include:

- cycling rhythms Reinforcing arrival points at entrances of George Street South and reinforcing its
- movement to and from the Metro Enhancing connections to support
- laneways being created Exploring opportunities in the new
- Defining the accessible local movement open space, productive landscapes and accessible walking distance to the major residents of all ages are within an route which is designed so that community facilities
- Green and reinforcing access Integrating projects within the Village

Community facilities and services

interaction and share knowledge about the Public art in connection to community wealth of Aboriginal culture and diversity of facilities and spaces can support social

Opportunities include

- beyond artists throughout the development and ongoing opportunities for Aboriginal through public art and providing Celebrate Aboriginal heritage and the breadth of culture and connection
- utilise the existing talents of residents in Melbourne laneway activation development in public art projects and Encourage local employment and skills public art programs
- stories, through public art and activation Capture and celebration of Waterloo's

programs



7.2 PUBLIC ART SITE PLAN OPPORTUNITIES

EGEND

- --- Waterloo South Boundary
- Waterloo Central Boundary
- Waterloo North Boundary
- SP2 Reservation Proposed Lot Boundary
- Private Site Boundary
- Public Open Space
 George Street Pedestrian Boulevard
- High Value Tree Retained
- Moderate Value Tree Retained
- Low-rise Building
- Mid-rise Building
 Tall Building
- Height in storeys

 Height in storeys + Atti
- a) Height in storeys + Attic



George St 'shared road'

Art/design with iterative logic supports circulation. Local participation creates the character of local pathways.

Performance, small scale projects attract promenading. Art partners with vehicle, pedestrian and cycle flows

Art Lanes

Art celebrates the everyday. Lighting, mixed media, ephemeral projects with locals help activate these spaces

WSUD

Integrated projects unlock underground flows to celebrate water. Waterplay art elements extend the narrative

- Waterloo South Gateways: Entry thresholds define place and connect to city and neighbouring suburbs.
- 2 Major Parks: Art integrated with productive landscape, pavilions and play
- 3 Waterloo Metro connection: Integrated art projects activate and link the public realm, from metro station and plaza to the Village Green.
- Community Spaces: Art programs with local residents, and integrated projects anticipating collaboration between artists and architect

7.3 PUBLIC ART OPPORTUNITIES IN WATERLOO SOUTH URBAN AND GREEN SPACES

Environment and open space

Waterloo South's Public Open Space is defined by three key places and other more intimate areas. These places are the Village Green, the Waterloo Common, George Street shared road, combined with social corners, laneways and pocket parks as more intimate areas. These places are anchored by community amenity and are the heart of the public domain.

Each key place is reflective of a particular character and use, ensuring a variety of activities for the diverse community living within the Precinct. Strengthening Waterloo's green grid, whilst enhancing the communities' health and well being within an urban environment, these sanctuaries open connections to nature through public domain and open space. Even the laneways provide an unusual frame for art projects which enrich the everyday experience both day and night.

Key opportunities include:

- Enrich the lived experience of Waterloo, through embedded and integrated public art in the public domain including buildings, streets, parks, water infrastructure and water play features.
- Provide links to the natural environment, raising awareness of the cultural ecology of the place
- Reflect upon varying sensory responses to the precinct's open spaces
- Reinforce walking and cycling connectivity by art at human scale and with a sensory response
- Curate an interactive experience in the public domain by projects and programs which respond intuitively to audiences
- Inform the community about the narratives of water in the precinct
- Create quirky small corners where people can gather and talk



Artist: Jeppe Hein Denmark

7.3 PUBLIC ART PRECEDENTS IN WATERLOO SOUTH GREEN SPACES

works and can include and landscaping earth with shelters, water Public art can be integrated and community gardens. centred zones, picnic areas park for the precinct offers Village Green: as a central features, play equipment recreation, waterplay, youth varied activites from active tactile elements

Waterloo Common:

and gardeners combining designed pavilions, artists opportunities for artist southern end of Waterloo. within gardens' spaces. hard and soft materials There are collaborative residents and users at the provides amenity for

artworks build these a triendly road/walkway. projects and integrated walking, and cycling along driving, promenading, brisk exist in sympathy with programs and projects neighbourhoods. Art character of the micro-George Street 'shared Performance, cross media the varied rhythms of to reflect the distinct tells the story of Waterloo road': as a green pathway

VILLAGE GREEN:













Artists: Milne&Stonehouse Macquarie Park

WATERLOO COMMON

Artist: Joana Vasconcelos

Artist: Thancoupie

Germany

Newcastle













Enrico Taranta Shanghai China

Artist: Dan Newberry Dundee

GEORGE STREET 'SHARED ROAD'

Experimental salad leaf France

Chippendale Green











Artist: Anish Kapoor

7.31 PUBLIC ART PRECEDENTS IN WATERLOO SOUTH URBAN SPACES

expression and communal opportunities for creative realm and provide ample complete the layered public outdoor places will landscape. These interstitial surroundings and layered stitched into the historic discovery, with laneways Art Lanes: are places of

Pocket Parks: are Social Corners and

character of these small structures, and define the which may integrate with neighbourhood. Artworks the social connections of places, help to celebrate residents to gather in their intimate places for local

ART LANES:



Artist: Marguerite Derricourt Adelaide



Artist: Mark Jenkins



Artists: Mags Harries, Lajos Heder Phoenix



Artist: Sam Spenser

SOCIAL CORNERS AND POCKET PARKS

Artist: Jason Wing Sydney



Artist: Jed Berk Oregon

Berlin



Artist: Ruth Downes Parramatta





St Petersburg



Artist: Joyce Ward Vermont

WATERLOO SOUTH GATEWAYS

Gateways: as a threshold,

Waterloo South



Artist: Reko Rennie Redfern

small scale response to maintain the link to the

continue a more organic

large scaled elements or frame the entrance with precinct and may formally to gives a sense of the utilising the Public Art



Artist: Florentjin Hofman



Artist: James Angus



Artist: Stuart Green Perth

7.31 PUBLIC ART PRECEDENTS IN WATERLOO SOUTH URBAN SPACES

WSUD

use of water in a contemporary underground tunnel and the clever urban environment. culture and industry, the nearby precinct with reference to its WSUD allows artists to interpret past significance for Indigenous the narrative of water in this





Artist: Christopher Trotter



Omsk Russia



Shu Yong Waterfall Foshan China

and Metro Quarter, and the realm, from metro plaza to Village projects activate and link the public the Village Green. Integrated art social and recreational appeal of the dynamism of the new station Metro Connections: will combine



ephemeral projects



Artist: Marie Stucci Fairfield



Artist: JR London



Artist: Ralph Helmick New Jersey USA





Artists: Milne&Stonehouse Granville



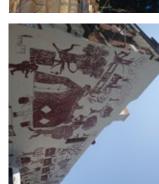
Artist: Chris Edwards The Ponds

Artist: Marian Abboud with Elizabeth MacArthur High School Narellan Library

Curator: Marla Guppy



Richard Stutchbury Katoomba



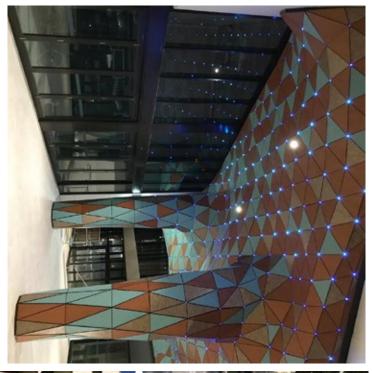
Artist: Roy Kennedy Redfern

FURTHER PUBLIC ART PRECEDENT EXAMPLES RELEVANT TO WATERLOO SOUTH

These larger images show a variety of public art responses including an integration with the skin of buildings, landscape art installations and sculptures attached to the built form.

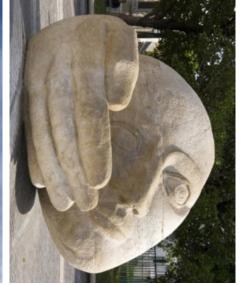












7.4 SITE CONSTRAINTS

The constraints for consideration and delivery of public artworks include

Staging: As delivery is staged over 10 years, pedestrian movement, safety requirements and coordination with construction schedules are paramount

Consistency: Maintaining consistency and clarity of the direction and purpose of public art within Waterloo South

Capacity: Capacity building and engagement of the local community to engage with the process

Coordination: Close coordination will be required between artists, curators and delivery teams to ensure specific site constraints are considered and the artist briefs outline the parameters of each site with its limitations

Delivery: Coordinating delivery and cohesive programs during construction and installation

Key to addressing these challenges will be the close coordination of stakeholders and the early consideration of public art within future developments. The cohesion of a curatorial narrative should consider the concentration of construction areas and how the public art program may work within this time schedule.

7.5 STAGING

The proposed 10 year staging of the redevelopment of Waterloo South influences the programs and approaches to the public art.

The planning approach to this staged construction considers a number of factors:

- The well being of current residents and their potential contribution to the program
- The consolidation of the public domain vision and connective streets to encourage circulation
- The cohesion of a curatorial narrative which takes into account the concentration of construction areas
- An overseeing of the public art and activation schedule for the whole precinct to package a seamless suite of programs for each stage and each area

7.6 FUNDING

It is recommended that the public art contribution be considered in future public art plans as an effective contribution to the developments across Waterloo South. This can be allocated across the various forms of public art, including permanent, integrated, programming, and creative place activation. The release of these contributions should be staged, to ensure that artists can be engaged early in the master planning and design stage and the Waterloo Estate can be gradually activated.

As a guide, future detailed public art plans which include activation projects and permanent art projects, should consider costs related to public art including:

- Project coordination and curation, which engages an art planner to oversee the total process from commissioning to installation between the artist and landscape architect, principal contractor and other consultants
- Artist fees to consult and engage with the community
- Artist fees to mentor and/or engage with local artists.
- Any costs relating to an Expression of Interest process and selection panel, including advertising, production of Expression of Interest packages and printing costs
- Artist fees for concept development, design development, documentation, fabrication and installation

- Engineering fees and other technical advice sought to include the footings, materiality, loading and scale of the artwork.
- 3D models may be utilised to test the artwork's location, and provide a virtual tour of its presence. These drawings can be extrapolated for construction and shop drawings.
- Fabrication and certification
- Site preparation, traffic management, transport delivery and installation
- Preparation of an ongoing maintenance manual and decommissioning agreement
- Ongoing curation and governance to enable public art renewal and program support.

7.7 PARTNERSHIPS AND COLLABORATIONS

The potential collaboration with different organisations and parties such as, the private sector, City of Sydney, the creative sector, and various government agencies working together with the community, can result in a more coherent landscape for public art projects, and create cross disciplinary partnerships.

On a local level collaboration with creatives, businesses and communities instil a sense of connection to their public places.

Developing strong cultural partnerships is key in creating flourishing and sustainable places. Partnering with these groups will contribute to ensuring site specific work, as well as supporting the implementation of the creative place strategy, and long-term activation of the development.

Partnerships and collaborations can aid and enable the following

- Forward funding of significant art elements
- Increase of connectivity and engagement with the local community, and diverse groups
- Help to ensure the integrity of the work
- Build new audiences and awareness
- Provide the public realm space for outdoor activation and performance programs
- Assist in creative community engagement programs, in tandem with those already in place
- Support for the commissioning approach via a curatorial partnership
- Support for events and activation programs.

7.8 IMPLEMENTATION

An overall curatorial approach which considers the Waterloo South precinct over ten years will ensure a coherent program of art and activations. This cohesion reinforces the unique Waterloo character across the precinct to avoid piecemeal project implementation.

The approach to the implementation of permanent public art projects, in Waterloo South considers regulatory requirements, budgets, commissioning processes, timeframes, ongoing artwork maintenance and ownership as well as site constraints and opportunities. While these implementation aspects are practical phases to take into account, the Public Art Plan for Waterloo South reinforces significant values for a cohesive public domain, a well-designed and sustainable streetscape and a place for the local community to be proud of, and to meet together.

The alignment of future Detailed Public Art Plans with this Waterloo South Public Art Plan, ensures that the strategic intent and vision is further developed through this process, with the context of this document used as a critical reference for public art plans, and the implementation of public art projects.

The areas in the Waterloo South Public Art Plan that should influence these processes are as follows:

- The Public Art principles as outlined in this Public Art Plan.
- . The roles of Public Art as discussed.
- The curatorial vision which sets out the local stories.

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. The early engagement of artists and local residents in projects.

Programs should be considered before, during and after construction as well as with ongoing precinct management.

7.9 COORDINATION

Future detailed Public Art Plans should be developed in coordination with public domain and heritage interpretation plans, and these should relate and speak to the future public domain design in the total Waterloo Estate.

While the Public Art Plans will be a critical component of each of the staged developments, they should consider a twenty year vision for the whole precinct.

7.10 CRITERIA FOR ACQUIRING NEW WORK

Based on the Public Art Principles, and guidance from the City of Sydney Public Art Strategy, the below sets out guiding criteria for the procurement/commissioning of public art.

In future detailed public art plans, public art work:

- is relevant to, and responsive to the site
- is of a scale appropriate to the development
- curatorial narrative
- demonstrates high standard of excellence in contemporary art
- aligns with policy frameworks; planning, heritage, environmental, public art, cultural
- demonstrates capacity to be achieved within budget, including commissioning, fabrication and ongoing maintenance
- contributes to the amenity of the public domain, and enhances community connections to place.

7.11 ARTIST COMMISSIONING GUIDELINES

The purpose of these guidelines are to provide supporting checks and balances to be in place for high quality outcomes.

The creative producer or curator, should be engaged to assist the development and delivery of public art to a high standard, and assist with the interface with technical design teams, to help project manage the process of the design and delivery of works.

They are responsible for the curation and management of any cultural commission, from concept development through to final delivery. They will represent the interests of both the client and the artist, ensuring that the integrity of the artwork is maintained throughout the commissioning process.

The inclusion of a maintenance manual is recommended (including suppliers, warranties, certifications, and construction drawings).

The artist commissioning guidelines include:

- Should respond to this public art plan
- Developed in close consultation

with City of Sydney

Appointment of a curator

Site Resources: Site plans

Clear selection criteria

and visuals, design code,

technical considerations (eg.

services, lifespan, durability

- EOI supports partnering/ mentoring experienced artist with emerging / local artist and engagement with the community in the development or delivery of the work
- Artists commissions should be considered early in the process, and commissioned as a member of a collaborative team, or engaged with a lead artist to work with the design team during the planning stage

Usage: Physical or

technical constraints

Context Resources: History,

or material selection)

geography, planning, partners

- Artist selection responds to the curatorial narrative
- Engagement where possible with the community and local artists

Proposal submission

requirements

Copyright and ownership

(designs and final artwork)

Key contacts.

Proposal development process

(Competition, Interview, etc.)

Budget & Timetable

Artistic scope and anticipated role of artist

Selection Process

- The Intellectual Property rights of artists should be protected, and a copyright agreement undertaken in the contract
- Artists should be engaged as a sub-contractor to be managed by the curator and a coordinator.

Artist brief

The artist brief will contain all the relevant material as appropriate from which an artist can submit a proposal. It will be developed with input from the curator, and any relevant key stakeholders. It should include the following:

 Overview, aims and objectives of the commission

Artist selection

The approach will depend on the work and stage of the project delivery. Artists can be selected through an expression of interest process as an open call, or through a pre-selected long list invitation, both of which result in a short-list of artists who are supported to further develop their concepts.

This process can be led by the curator, whereby the shortlist of artists would be selected and offered a fee to develop and present their refined concept proposal to an expert advisory panel. The selection would be made on the basis of the agreed selection criteria. A selection panel should be considered to guide the selection and support the development of the permanent public art"

Strong consideration should be given to engaging Aboriginal artists to respond to the site's curatorial narrative.

An opportunity for lead artists to work as mentors for emerging artists, and for the participation of local creatives, can be a criteria during this selection process.

7.12 ARTWORK MAINTENANCE AND DECOMMISSION

Maintenance of artworks

Community involvement, a quality selection process and a successful commission can help to reduce the threat of vandalism, and high maintenance costs.

The Artist can be supported by the curator and design team to develop an appropriate maintenance plan as part of their commission..

Most local authorities, including the City of Sydney require commissioned works to be as durable and 'maintenance light' as possible. This should be emphasised at briefing and contract level.

Art commissions should require a budgeted maintenance schedule from artists, along with listed finishes, and a timetable for maintenance. It is the responsibility of each brief and commission, to ensure that any special maintenance requirements are detailed and can be met before fabrication goes ahead.

Decommissioning of work

Permanent and embedded and integrated public artwork should be designed to endure in a location, for as long as is appropriate given the surrounding environment, other physical objects in the space, and the use that space is intended for.

However, changing circumstances such as a complete change of site use, or user may necessitate decommissioning of a work.

Options for decommissioned works include, relocation, storage and deaccession. The decommissioning of an artwork should only take place after a considered process, that includes assessment against stated criteria and by following agreed procedures and assessment.

The process would be governed by respect for the artist and would follow the City of Sydney's Guidelines: Public Art Acquisitions and Deaccessions 2010.



Above: Jonathan Jones: barrangal dyara (skin and bones). The maintenance of ephemeral projects should be considered as part of the commissioning process.

Photo by Peter Greig

The Public Art Plan for the Waterloo South precinct paints a broad brushstroke of the principles, objectives, opportunities, commissioning processes and a curatorial narrative for public art. It will be followed by more detailed Public Art Plans for the developments as they progress through detailed design.

This document can be used by curators for its curatorial narratives, by developers to help understand the specific processes for procuring public art within the City of Sydney's policies and guidelines and in response to the unique qualities of the precinct.

90 APPENDICES

9.1 SUMMARY OF POLICIES

The following key implications of the policy review have been based on the analysis of relevant NSW State Government and City of Sydney policies. These will provide critical policy and planning considerations to inform the Public Art Plan for Waterloo South.

- The City of Sydney provides opportunities to engage with local communities to deliver bold arts and cultural initiatives that result in increased participation in and access to memorable spaces and places
- Artworks that celebrate and respect Waterloo's rich history and heritage will be important to existing and to new residents and workers. Capturing the spirit of Waterloo through local stories will build a sense of belonging for current and future residents, workers and visitors

- Waterloo's Aboriginal and Torres Strait Islander community has a long-standing cultural connection to the place. Their voices should be heard and valued in planning for public art
- Supporting Aboriginal artists to find creative opportunities within public art projects, responds to NSW State Government and City of Sydney policy priorities
- Engaging residents including residents from Waterloo's significant Culturally And Linguistically Diverse (CALD) community, and especially its older residents, will inform the development of public art projects which include their stories
- Art which reflects a commitment to excellence, innovation and diversity should be built into the fabric of Waterloo South's built and natural spaces so as to add cultural value and to encourage civic pride in the distinct local character of Waterloo.

9.2 ARTS AND CULTURE-RELATED POLICY REVIEW

A suite of policies and plans at the NSW State Government level provide a big-picture planning framework which broadly informs the renewal of the Waterloo Precinct. These include the NSW 2021: Plan to Make NSW Number One and the policies and strategies of the NSW Department of Planning and Environment and the Greater Sydney Commission.

The following section takes into account the State Government's policy and in particular provides an overview focus on the arts and cultural policy environment as it relates to public art policy.

TABLE 3 POLICY REVIEW SUMMARY

POLICY/STRATEGY	SUMMARY OVERVIEW	RELEVANCE TO PUBLIC ART PLAN FOR WATERLOO SOUTH
NSW State Government		
NSW 2021: A Plan to make NSW Number 1.Sydney: NSW Department of Premier and Cabinet, 2011.	The 10 year plan sets 32 goals with proprieties for action linked to the NSW budget. Government agencies are tasked with achieving the goals relevant to their portfolios.	Goals relevant to arts and cultural development include: Enhancing cultural, creative, sporting and recreation opportunities Fostering opportunity and partnerships for Aboriginal people. Increase participation in cultural activities by 10%
A Metropolis of Three Cities - the Greater Sydney Region Plan. Sydney: Greater Sydney Commission, 2018.	20 year plans presented as a bridge between regional and local planning. The Eastern Sydney District Plan will inform local LEPs, community strategic plans and the assessment of planning and development proposals whilst also aligning with place-based development outcomes. Note: The GSC Social Panel identified 6 themes that can influence through local and district planning instruments to determine a city's liveability. Arts, Culture and Entertainment is one of the 6 themes.	The NSW Department of Planning and Environment's <i>Plan for Growing Sydney</i> is being realised through the key objectives of the Greater Sydney Commission's work across 6 planning districts including Eastern District which includes the CoS LGA and Waterloo. Eastern Sydney District planning futures include: - Boosting innovation and creative industries alongside knowledge-intensive jobs growth - Stimulating the night-time economy within a responsive regulatory environment - Sustaining communities through vibrant public places, walking and cycling, and cultural, artistic and tourism assets - Being innovative in providing recreational and open space areas and increasing urban tree canopy.
Create in NSW: NSW Arts and Cultural Policy Framework. Sydney: ArtsNSW, 2015.	The NSW State Government's first Arts and Cultural Policy Framework providing an integrated platform for the arts and culture sector, communities, business and government partners to shape the State's cultural future. It will guide future strategy, investment and partnerships to grow the sector locally and globally in NSW.	The Vision anticipates that "NSW will be known for its bold and exciting arts and culture that engage our community and reflect our rich diversity." Within the ambitions of Excellence, Access and Strength , a number of Actions are projected including Innovation, Leadership, Aboriginal Arts and Culture, International Connections and Revitalising Infrastructure. Key State Priorities are: - To increase cultural participation by 15% to 2025 - To build cultural infrastructure.
NSW Aboriginal Arts and Cultural Strategy. Sydney: Create NSW, 2015-2018.	Stage 2: Aboriginal Arts and Cultural Strategy 2015-2018. Aims to build employment capability in a contemporary multi-disciplinary Aboriginal arts and culture sector.	The Goal of the Strategy is to foster a vibrant Aboriginal arts and cultural sector that affords Aboriginal people greater opportunities to participate in, share and strengthen their culture through arts practice, and develop careers and businesses in the arts and cultural sector. Stage 2 of the Strategy provides a focus for job opportunities in the creative and cultural industries through the development of employment capabilities.

POLICY/STRATEGY	SUMMARY OVERVIEW	RELEVANCE TO PUBLIC ART PLAN FOR WATERLOO SOUTH
NSW Health and the Arts Framework. Sydney: NSW Health, 2016.	Linked to the NSW Arts and Cultural Policy.	Principle of public art aligned with health and well being
Central to Eveleigh: creative place strategy. Sydney: FutureCity for UrbanGrowth NSW, (unpublished draft) June 2017.	This Strategy (Draft) sets the scene for the emergence of "Sydney's cultural engine room: an engine room for culture and creativity, for education and research and for production and innovation". The Strategy provides a focus on three areas within the Central to Eveleigh corridor: North Eveleigh, Waterloo and Redfern Station and therefore provides a broad framework to inform future detailed arts and culture plans. This document outlines the benefits of public art in the development and a best practice implementation.	The Strategy (June Draft) proposes a Vision as 'Sydney's Engine Room for Culture' drawing on the area's rich Industrial and Indigenous heritage. Supported by 5 Vision characteristics: Indigenous and industrial heritage Invention and making Learning and knowledge Contemporary arts and expression, and Diverse and socially active. Cultural Placemaking Principles include: Creative Spaces Partnerships Connectivity Stewardship Animated Public Realm. This document sets out the benefits for communities including creating cultural identity, a sense of arrival, and innovation celebrating community cultures.
Public Art Guidelines for Landcom Projects. Sydney: JrbanGrowth NSW and Landcom, 2016.	This document outlines the benefits of public art in new development, and a best practice implementation process for UrbanGrowth NSW projects.	This document sets out the benefits for communities including creating cultural identity, a sense of arrival, animating public environments and celebrating creativity and innovation, celebrating community cultures, exploring heritage, responding to Aboriginal heritage, engaging local communities and supporting creative industries. It also sets out processes for putting public art into practice.

POLICY/STRATEGY	SUMMARY OVERVIEW	RELEVANCE TO PUBLIC ART PLAN FOR WATERLOO SOUTH
Local government		
Creative Sydney Cultural Policy and Action Plan 2014 - 2024. Sydney: CoS, 2013.	This Study underpins the City's priority planning for its investment in Sydney's creative future. This includes support for artists and creative workers, connections and ideas that enhance the experience of and participation in cultural life.	The Public Art Plan for Waterloo South recognises these principles in its objectives, principles and curatorial narrative with reference to the inclusion of Aboriginal cultural projects, inclusivity of places, innovation and artist contribution to the range of cultural activity.
Public Art Policy 2016. Sydney: CoS, 2016.	The Policy's Purpose is to provide a clear, sustainable, forward thinking framework of principles which express the City's commitment to the vital role of art in the overall strategic planning of the City. The Policy compliments the CoS's <i>Guidelines for Public Art Acquisitions and Deaccessions</i> , 2010.	The Public Art Plans for the Waterloo and the Metro Quarter affirm these principles within their objectives, definitions, and artist commissioning processes. It prescribes the public art in private developments process from the City's policy and plans for the inclusion of a range of project types and processes with budget allowances, artist engagement and context to site. The Policy's 8 guiding principles which align with the Metro Quarter public art plan are:
		 Align significant City Art projects with major Sustainable Sydney 2030 urban design projects; Recognise and celebrate Aboriginal stories and heritage in public spaces; Support local artists and activate city places through temporary art projects; Support vibrant places in Village Centres with community art and City Art projects; Promote high quality public art in private development; Support stakeholder and government partners to facilitate public art opportunities; Manage and maintain the City's collection of permanent art works, monuments and memorials; Initiate and implement programs to communicate, educate and engage the public about City Art.
City Art Public Art Strategy, 2012.	Aims to embed public art into the fabric of the city Principles which align with Waterloo include	The celebration of Aboriginal stories and the support of local artists in the activation of temporary art projects and permanent public art is reflected in the Public Art Plan.
	Recognise and celebrate Aboriginal stories and heritage	
	2. Support local artists and activate city sites with temporary art projects	
	3. Support vibrant places	
	5. Support stakeholder and government partners to facilitate public art opportunities.	

POLICY/STRATEGY	SUMMARY OVERVIEW	RELEVANCE TO PUBLIC ART PLAN FOR WATERLOO SOUTH
Eora Journey: Economic Development Plan. Sydney: CoS, 2016.	The Council's Eora Journey program is focused on working towards cultural, economic and social sustainability for Aboriginal and Torres Strait Islander communities in the City of Sydney LGA. This Action Plan recognises that cultural recognition needs to be underpinned by economic opportunities.	The significance of investment in Aboriginal and Torres Strait Islander artists is a principle of the public art plan. The plan's curatorial narrative reinforces the inclusion of this voice.
	The Plan sets 4 Main Themes:	
	1. Create an economic hub	
	2.Maximise employment outcomes	
	3.Enhancing tertiary education opportunities	
	4. Grow sectors of the economy.	
	Under each Theme are several areas for Action:	
	- Business owners and entrepreneurs	
	- Jobseekers and employees	
	- Students and tertiary education	
	 Key interest sectors: Finance and professional services, tourism, retail and creative and digital. 	
Guidelines for Public Art Acquisitions and Deaccessions, 2010.	Ensure that new works reinforce CoS Art Policy and that deaccessioning is an ethical process	This policy underwrites all public art plans for the Metro Quarter and that the commission of permanent artworks consider this policy.
Green Square Public Art Strategy, 2012.	The plan sets out opportunities for public art in the new development with case studies and implementation strategies for commissioning artists	Sitting adjacent to Waterloo, there are synergies in shared histories and heritage.
Interim Guidelines for Public Art in Private Development,	Ensure excellent public art is included in accessible public spaces in private developments.	Sets out the public art process for master plan sites or stage 1 Development Applications. Establishes criteria for the approval of public artworks.
2006.	Assist owners and developers in this procurement, commissioning process.	
	Ensure the public artworks are constructed and installed as part of a DA consent.	
Graffiti Management Policy, 2013.	Minimise incidents of graffiti while providing legitimate avenues for street art expression.	Impacts upon the street art component of the public art plan for ephemeral artworks.

Table 4 This table from the City of Sydney Development Control Plan of 2012 illustrates how the public art contributes to the public domain elements.

Sydney DCP 2012 Section 3

SYDNEY DCP 2012	SUMMARY	PUBLIC ART PLANNING OBJECTIVES
GENERAL PROVISIONS		
Public Domain elements	Developments should add to the Public domain.	Public art considers the role of artwork projects as a part of the fabric of the public domain.
3.1.1 Streets, lanes and footpaths	These provide permanent pedestrian vehicle connections, urban hierarchy, permeability and vistas.	Public art can enhance views and connections, reinforce movement and pause, illuminate for safety and destination.
3.1.4 Public open space	These accommodate a range of cultural activities with connected networks, accessible entries, primarily soft landscaping WSUD use.	Artworks strengthen edges celebrate cycle movement integrate as playground elements.
3.1.5 Public art	Defines the dynamic quality of cities	Art within infrastructure, as interpreter increase artworks in private developments.
	Recognises the cultural and economic benefits of	Promote sustainability.
	integrating art within the urban fabric.	Integrate art as a cohesive part of new developments.
	Ecologically sustainable public art embedded into infrastructure.	Recognise former uses through interpretive public art.
		Deliver infrastructure in creative and innovative ways through the use of public art.
3.1.6 Sites greater than 5,000sqm	Ensure high quality public art is included.	A public art strategy submitted with a Ste Specific DCP or Stage 1DA.
3.2 Defining the Public Domain	Positive address to the street, contribute to active street frontage.	Artworks contribute to the building's interface.
3.2.8 External lighting	Minimise light pollution and enhance the features of the building.	The integration of lighting in artworks considers safety and existing lighting plans.
3.3 Design Excellence	Ensure high quality and varied design through a competitive design process.	A public art strategy can inform and be included in the competition design brief.
3.6 Ecologically Sustainable Development	Developers encouraged to implement Ecologically Sustainable Design principles (ESD).	Public art to integrate with ESD infrastructure.
3.7 Water and Flood management	Adopt Water Sensitive Urban Design principles (WSUD)	Public art is part of the stormwater and water harvesting narrative.
3.9 Heritage	Heritage is considered as an important part of the City's fabric.	Art and design can interpret heritage.
3.12 Accessible Design	Creating an inclusive and accessible city with access for people with disabilities.	Public art considers inclusive and accessible interactions.

9.3 OTHER RELEVANT POLICIES AND **STRATEGIES**

the development of public art These documents demonstrate the complex and cross-disciplinary commissioning processes. influence approaches, sites and to delivery. These studies may projects from the planning stage in government policy. They inform functions of public art and culture

Busking Policy Interim 2011

Grants), 2014 (including Accommodation Grants and Sponsorship Policy

City Centre Public Art Plan, 2013

Civic Collection, 2016 Curatorial Policy of the

Community Garden Policy, 2016

Strategy, 2012-2015 Connecting Sydney - Transport

Conservation Plan 2007 - 2017

Eora Journey: Recognition in the public domain, 2011

Islander Protocols, 2012. Aboriginal and Torres Strait

9.4 PUBLIC DOMAIN **OBJECTIVES**

domain's role and function. of public art projects to the public these objectives within their artist are included to contribute to a high briefs to ensure the contribution within the precinct should include public art plans for sites/locations quality public domain. Detailed Provisions, a number of features Plan 2012 Section 3 General In the Sydney Development Control

an integral part of a dynamic city. Section 3.1.5 includes Public Art as

